

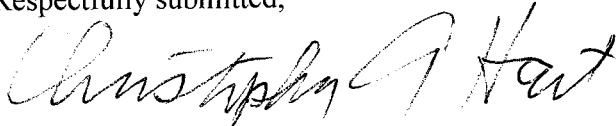
Response by Christopher A. Hart
To Pre-Hearing Questions Submitted by
Phil Mendelson, Chairman
Council of the District of Columbia

1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement.
 - A. Please see attached Financial Disclosure Statement.
2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$5,000, including publicly traded stock.
 - A. Please see attached Financial Disclosure Statement.
3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$1,000 during the past two years.
 - A. Please see attached Financial Disclosure Statement.
4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details. See Financial Disclosure Statement.
 - A. Please see attached Financial Disclosure Statement.
5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.
 - A. Please see attached Financial Disclosure Statement.
6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$5,000.
 - A. Please see attached Financial Disclosure Statement.
7. Please list all professional and occupational licenses held by you.
 - A. Please see attached Financial Disclosure Statement.
8. Please list any professional organizations of which you are currently a member.

- A. Please see attached Financial Disclosure Statement.
9. Please list all boards and commissions connected with the District government on which you are or have been a member, and include the term of service for each.
- A. None.
10. Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member.
- A. None.
11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.
- A. No.
12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the MSC Board?
- A. No.
13. Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including any campaign contributions to a local candidate or political action committee.
- A. None.
14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.
- A. No.
15. (a) Why have you agreed to serve for a four-year term?
- A. This is a new activity that will involve a learning curve for everyone involved, and a four-year term will help accommodate the learning curve while permitting adequate time to accomplish important outcomes.
- (b) How do you plan to help the Washington Metrorail Safety Commission fulfill its role and mission during your time on the MSC Board over the next four years?
- A. I would take advantage of more than 10 years of experience at the National Transportation Safety Board investigating and determining the causes of WMATA and other transportation accidents to help determine what measures WMATA can employ to improve its operational and workplace safety.
16. Please discuss any past and present experiences not already mentioned that you believe are relevant to support your appointment as a member of the MSC Board.

A. While I was at the Federal Aviation Administration from 1995 – 2009, I was involved for several years in the commercial aviation safety improvement program known as CAST, the Commercial Aviation Safety Team. CAST demonstrated the power of government-industry collaboration to improve both safety and productivity. This was abundantly demonstrated by the fact that within 10 years after CAST was implemented in the mid-1990s, the fatality rate, which was “stuck on a plateau” and was not likely, in the opinion of many safety experts, to improve further, was reduced by more than 80%. Many aspects of the CAST success are transferable to WMATA’s operational and workplace safety.

Respectfully submitted,

A handwritten signature in black ink that reads "Christopher A. Hart". The signature is written in a cursive, flowing style.

Christopher A. Hart

1/26/18

