

**COUNCIL OF THE DISTRICT OF COLUMBIA  
COMMITTEE OF THE WHOLE  
COMMITTEE REPORT**

1350 Pennsylvania Avenue, NW, Washington, DC 20004

**DRAFT**

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**TO:** All Councilmembers

**FROM:** Chairman Phil Mendelson  
Committee of the Whole

**DATE:** October 16, 2018

**SUBJECT:** Report on PR 22-888, “Board of Trustees of the University of the District of Columbia General Errol Schwartz Confirmation Resolution of 2018”

The Committee of the Whole, to which Proposed Resolution 22-888, the “Board of Trustees of the University of the District of Columbia General Errol Schwartz Confirmation Resolution of 2018” was referred, reports favorably thereon, and recommends approval by the Council.

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**I. BACKGROUND AND NEED**

The purpose of Proposed Resolution 22-888 is to confirm the reappointment of General Errol Schwartz as a member of the University of the District of Columbia Board of Trustees (Board). General Schwartz was first appointed to the Board in July 2011. If confirmed, General Schwartz will serve his second full five-year term, which expires on May 15, 2023.

General Schwartz has a Bachelor of Science in Electrical Engineering from the University of the District of Columbia, a Masters of Art degree in Business Management from Central Michigan University, and a Masters of Science in National Security Strategy from the National Defense University. Until January 2017, General Schwartz served as the Commanding General of the District of Columbia National Guard (DCNG). His military service began in 1976 when he enlisted in the District of Columbia Army National Guard. In 1979, General Schwartz was commissioned as an Ordinance Officer and became the Platoon Leader in the 104<sup>th</sup> Maintenance

Company. During his tenure with the DCNG, General Schwartz served in numerous leadership roles with the DCNG, including Battalion Commander, Deputy Director of Information Management, Director of Logistics, and Deputy Commanding General.

As the Commanding General of DCNG, General Schwartz oversaw the mobilization and deployment of a majority of the DCNG to support the War on Terror. In addition, he played an instrumental role in developing guidance for the execution of the Emergency Management Assistance Compact Agreement. Further, General Schwartz fostered collaborative relationships with the District of Columbia and federal governments, and, through these relationships, he worked to determine force structure and fiscal resources needed to aid the District during local and national emergencies.

The University of the District of Columbia (UDC) is both a Historically Black College and University (HBCU) and an urban land-grant institution. Formed in 1975 from the merger of the District of Columbia Teachers' College,<sup>1</sup> the Washington Technical Institute, and Federal City College,<sup>2</sup> UDC serves as the District's only public university. UDC's mission is to provide an affordable, post-secondary education to District residents and to "prepare students for immediate entry into the workforce, the next level of education, specialized employment opportunities or life-long learning."<sup>3</sup> In furtherance of this mission, a law school was added in 1996<sup>4</sup> and a community college in 2009.

According to D.C. Official Code Section 38-1202.01, UDC is to be governed by a Board of Trustees, which is to be comprised of fifteen members.<sup>5</sup> Of the fifteen, eleven are to be appointed by the Mayor with the advice and consent of the Council, three are to be alumni from either the University or one of its predecessor institutions, and one is to be a full-time student elected by the UDC student body.<sup>6</sup> Each trustee, except for the student trustee, serves for a five year term, and each non-student trustee may serve two consecutive full terms.<sup>7</sup> The following tables depict the current make-up of the UDC Board of Trustees:

**Table A: Mayoral Appointments to University of the District of Columbia Board of Trustees**

Mayoral Appointee	Resolution Number	Date of Council Approval	Term End Date
Christopher Bell	R 21-306	December 1, 2015	May 15, 2020
Elaine Crider <sup>8</sup>	PR 22-889	<i>Pending</i>	May 15, 2023
James Dyke Jr.	R 20-530	July 14, 2014	May 15, 2019
Reginald Felton	R 20-531	July 14, 2014	May 15, 2019

<sup>1</sup> This college was formed from the merger of Miners Teacher College and Wilson Teachers College. See *UDC's History*, UNIV. OF THE DISTRICT OF COLUMBIA, [http://www.udc.edu/about\\_udc/history\\_university\\_district\\_columbia](http://www.udc.edu/about_udc/history_university_district_columbia) (last visited July 12, 2013).

<sup>2</sup> D.C. Law 1-36 (effective Nov. 1, 1975).

<sup>3</sup> *UDC Mission*, UNIV. OF THE DISTRICT OF COLUMBIA, <http://www.udc.edu/welcome/mission.htm> (last visited July 12, 2013).

<sup>4</sup> See D.C. Law 11-152 (effective Aug. 1, 1996).

<sup>5</sup> See D.C. Official Code § 38-1202.05 for a list of the duties of the UDC Trustees.

<sup>6</sup> D.C. OFFICIAL CODE § 38-1202.01(c) (2001 ed.). Of the eleven appointed by the Mayor, seven must reside in the District at the time of their Council confirmation. *Id.* 38-1202.01(c-1).

<sup>7</sup> *Id.* 38-1202.01(f). After the completion of the member's second consecutive term, he or she must wait five years from the end of his or her second term before being reappointed or reelected to the Board of Trustees. *Id.*

<sup>8</sup> Dr. Crider was first appointed to the Board on January 19, 2010, approved by R 18-374.

<b>Errol Schwartz<sup>9</sup></b>	<b>PR 22-888</b>	<b><i>Pending</i></b>	<b>May 15, 2023</b>
Anthony Tardd <sup>10</sup>	PR 22-891	<i>Pending</i>	May 15, 2023
Joshua Wyner	R20-425	March 4, 2014	May 15, 2019
Charlene Drew Jarvis <sup>11</sup>	PR 22-893	<i>Pending</i>	May 15, 2023
Esther Barazzone	R 21-706	December 20, 2016	May 15, 2019
Ken Grossinger	PR 22-890	<i>Pending</i>	May 15, 2023
Carolyn Rudd	PR 22-892	<i>Pending</i>	May 15, 2023

**Table B: Elected Alumni and Student Trustees to the University of the District of Columbia Board of Trustees**

<b>Elected Trustee</b>	<b>Role</b>	<b>Commencement Date</b>	<b>Term End Date</b>
Barrington Scott	Alumni	May 15, 2015	May 15, 2020
Jerome Shelton	Alumni	May 15, 2015	May 15, 2020
Gwendolyn Hubbard Lewis	Alumni	May 15, 2015	May 15, 2020
Sandra Nkamgna	Student	May 15, 2018	May 15, 2019

The University has made great strides over the last five years, but more needs to be done. Moving forward, and during General Schwartz’s continued time on the Board, the Committee will be paying particular attention to the following issues.

**Enrollment:** Over the past decade, UDC has struggled to increase enrollment at the university. Such struggles were exacerbated for the four-year flagship when the Community College was established in 2009 and the four-year institution lost approximately half of its enrollment, as students who were previously enrolled at the flagship campus moved to the Community College. However, the University has made enrollment increases a priority, and President Mason has double downed on those efforts.<sup>12</sup> For example, the University now offers scholarships and tuition assistance to students from D.C.’s public schools and public charter school.

In addition to increasing the number of first-time, full time students, UDC needs to focus on retention of its students. Unlike other universities in the District, UDC’s student population is older – the average age of a UDC student is 28 years old.<sup>13</sup> Many of the students have to work to support themselves and their families and have to deal with issues such as fiscal constraints, childcare, housing, transportation, etc. Because of this, many UDC students pause their attendance at the University and can take longer than three years to earn an Associate’s degree or six years to earn a Bachelor’s degree. Thus, it is imperative that the University meet the students where they are and aid its students in tackling the issues that they face so that the students can continue to attend the University.

The Committee is pleased to see these actions and to see that growth in enrollment is starting to occur within the university system. However, this growth does not eliminate the need for UDC to continue to make enrollment, including student retention, a priority. This is an area in

<sup>9</sup> General Schwartz was first appointed to the Board on July 12, 2011, approved by R 19-147.

<sup>10</sup> Dr. Tardd was first appointed to the Board on March 4, 2014, approved by R 20-424.

<sup>11</sup> Dr. Jarvis was first appointed to the Board on December 20, 2016, approved by R 21-705.

<sup>12</sup> See FY 2016 performance oversight testimony and responses.

<sup>13</sup> Add cite.

which the Committee is particularly interested and believes that continued oversight is needed. Given that General Schwartz has served on the Board for the past seven years, he has seen the struggles and successes that UDC has achieved in terms of increasing enrollment and retention. He is keenly aware that both enrollment and retention continue to be issues that the University must tackle. In response to pre-hearing questions that the Committee sent to General Schwartz, he indicated that UDC needed to tackle two issues – facilities maintenance and student support – in order to attract and retain students.<sup>14</sup> General Schwartz noted that when students are deciding where to attend, the condition of facilities becomes a factor.<sup>15</sup> During his testimony at his September 25, 2018 confirmation hearing, he testified that many students who attended public schools in the District are used to state-of-the-art, high quality facilities and expect UDC’s facilities to be the same. However, when they come to the University, its facilities are so much in need of capital improvements, students are deterred from enrolling or remaining at the University.<sup>16</sup> General Schwartz also believes stronger student support is needed, and like many of the other trustees, he recognizes that the University needs to aid students in breaking down barriers or obstacles that make it too difficult for students to remain continuously enrolled in the University.<sup>17</sup>

***Private Fundraising:*** Over the past five years, beginning with fiscal year 2014, the Council has set aside funds for the University as part of a fundraising match. Originally as a means of supporting UDC’s accreditation efforts, the Council set aside a million dollars in matching funds in fiscal year 2014 to aid the University with accreditation activities and readiness.<sup>18</sup> For every dollar UDC raised in private donations, up to a maximum of a million dollars, the District matched those donations dollar for dollar. While the University was unsuccessful in raising private funds in fiscal year 2014 for this match, the Council agreed to extend the match opportunity to the University again in fiscal year 2015. UDC rose to the challenge that year and was able to meet, and indeed exceed, the million dollar threshold, raising \$1,070,000 in private donations. Given that success, the Council again set aside a million dollar match for the University in fiscal year 2016. UDC was once again successful at raising the funds and did so within the prescribed time frame.

For fiscal year 2017, the Council put forth more stringent match requirements, indicating that for every two dollars the University raised, it would receive a dollar. The University was just short of fulfilling the match in fiscal year 2017 but given its efforts and the more stringent match requirements, the Council extended the fundraising match opportunity to UDC again in fiscal year 2018. For fiscal year 2018, the University also received a dollar, up to a maximum amount of \$1.5 million, for every two dollars that UDC raised. At UDC’s March 28, 2018 hearing on its proposed fiscal year 2019 budget, President Mason testified that the University met the fiscal year 2018 match,<sup>19</sup> as the University raised over \$3.4 million by the April 1, 2018 deadline that the Council set for the University.

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<sup>14</sup> Response to pre-hearing questions.

<sup>15</sup> *Id.*

<sup>16</sup> Oral testimony.

<sup>17</sup> Add cite.

<sup>18</sup> See Title X, Sec. 10002 of D.C. Law 20-61, the Fiscal Year 2014 Budget Support Act of 2013.

<sup>19</sup> UDC’s testimony at March 28<sup>th</sup> budget hearing.

Although the original impetus for the match was to provide additional support for UDC's accreditation activities, secondary reasons for the match have been to incentivize the University to increase its private fundraising activities and to encourage the UDC Foundation to take a more active role in raising private funds to support the University. As noted above and discussed in previous Committee budget reports, UDC has to fight year after year for its subsidy, as well as for capital funds from the District government. The University needs to make a concerted effort to increase its private fundraising, even though the Committee believes wholeheartedly that the District should support UDC financially.

The more stringent match requirements from the Council are meant to push UDC to prioritize private fundraising, and it is meant to encourage the University to stop relying on one school or one group of students for private donations. As a member of the Audit, Budget, and Finance Committee, which oversees the University's fundraising, General Schwartz has had the opportunity to dig deeper into the University's fundraising efforts and believes that it is crucial that UDC's Foundation have a strong director and board.<sup>20</sup> Additionally, General Schwartz indicated in his responses to pre-hearing questions that “[d]onors need to be assured that their funds are being appropriately managed.”<sup>21</sup>

General Schwartz has been an integral part of the Board over the past seven years and has helped the Board and the University weather difficult times and emerge on a stronger, brighter path forward. He has shown his dedication to the University and as an alumnus of the University, he has a personal interest in ensuring that the University succeeds. For these reasons, the Committee recommends confirmation of General Schwartz for reappointment to the UDC Board of Trustees.

## II. LEGISLATIVE CHRONOLOGY

June 5, 2018	PR 22-888, “Board of Trustees of the University of the District of Columbia General Errol Schwartz Confirmation Resolution of 2018,” is introduced by Chairman Mendelson, at the request of the Mayor. The resolution is deemed disapproved on November 12, 2018.
June 12, 2018	PR 22-888 is “read” at a Committee of the Whole meeting; on this date the referral of the PR to the Committee of the Whole is official.
June 15, 2018	Notice of Intent to Act on PR 22-888 is published in the <i>District of Columbia Register</i> .
July 6, 2018	Notice of a Public Hearing on PR 22-888 is published in the <i>District of Columbia Register</i> .

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<sup>20</sup>Pre-hearing responses.

<sup>21</sup>*Id.*

- September 25, 2018 The Committee of the Whole holds a public hearing on six nominees to the UDC Board of Trustees – PR 22-888 (General Schwartz), PR 22-889 (Dr. Crider), PR 22-890 (Mr. Grossinger), PR 22-891 (Dr. Tardd), PR 22-892 (Dr. Rudd), and PR 22-893 (Dr. Jarvis); the hearing is recessed until October 18, 2018 to hear testimony from Dr. Crider and Mr. Grossinger.
- October 5, 2018 Notice of the reconvened hearing is filed with the Council’s Office of the Secretary.
- October 16, 2018 The Committee of the Whole marks-up PR 22-888.
- October 18, 2018 The Committee of the Whole reconvenes the public hearing on PRs 22-889 and 22-890 and hears from Dr. Crider and Mr. Grossinger.

### III. POSITION OF THE EXECUTIVE

General Schwartz is the Mayor’s nominee for one of the eleven Board of Trustees seats appointed by the Mayor.

### IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission.

### V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public hearing on PR 22-888 on September 25, 2018. This hearing was recessed and will be reconvened on October 18, 2018. The testimony summarized below is from the hearing on September 25, 2018. Copies of written testimony are attached to this report.

**General Errol Schwartz, nominee**, testified about his willingness to continue to serve on the Board of Trustees, highlighted his involvement with the Board since being originally confirmed in July 2011, and discussed the University’s accomplishments over the past few years and the challenges that it has faced and will face moving forward.

The Committee received no testimony or comments in opposition to PR 22-888. Copies are attached to this report.

## VI. IMPACT ON EXISTING LAW

This confirmation is consistent with existing law. Pursuant to D.C. Official Code § 38-1202.01, the Board shall be comprised of fifteen members—eleven members appointed by the Mayor and confirmed by the Council, three members who are alumni of UDC or one of its predecessor institutions, and one student trustee. Of the eleven members appointed by the Mayor, seven must be District residents at the time of their confirmation. Additionally, each member, except for the student trustee, may only serve two consecutive five-year terms.<sup>22</sup> By operation of law, the appointment is deemed disapproved on the 90<sup>th</sup> day (excluding days of Council recess) following submission of the nomination by the Mayor, absent Council action.<sup>23</sup>

## VII. FISCAL IMPACT

PR 22-888 will have no fiscal impact on the District of Columbia budget or financial plan. Pursuant to D.C. Official Code § 38-1202.04, trustees receive no compensation for their service on the Board. However, each trustee is entitled to be reimbursed up to \$4,000 annually for any “actual and necessary expenses incurred while actually engaged in service as a Trustee.”<sup>24</sup> Such expenses are included as part of the University’s annual budget.

## VIII. SECTION-BY-SECTION ANALYSIS

<u>Section 1</u>	States the short title of PR 22-888.
<u>Section 2</u>	Confirms the reappointment of General Errol Schwartz to the UDC Board of Trustees for a term that expires on May 15, 2023.
<u>Section 3</u>	Directs the Council to transmit a copy of the resolution, upon its adoption, to the nominee, the University of the District of Columbia Board of Trustees, and to the Office of the Mayor.
<u>Section 4</u>	Provides that PR 22-888 should take effect immediately.

## IX. COMMITTEE ACTION

On October 16, 2018, the Committee met to consider PR 22-888, the “Board of Trustees of the University of the District of Columbia General Errol Schwartz Confirmation Resolution of 2018.” The meeting was called to order at \_\_\_\_\_ a.m., and PR 22-888 was item \_\_\_\_\_ on the agenda. After ascertaining a quorum (Chairman Mendelson and Councilmembers Allen, Bonds, Cheh, Evans, Gray, Grosso, McDuffie, Nadeau, Silverman, Todd, and R. White, and T. White present), Chairman Mendelson . . .

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<sup>22</sup> See D.C. OFFICIAL CODE § 1-523.01(e) (Supp. 2013).

<sup>23</sup> *Id.* The 90 day period of review for PR 22-888 expires on November 12, 2018.

<sup>24</sup> *Id.* § 38-1202.04.

## **X. ATTACHMENTS**

1. PR 22-888 as introduced.
2. Written Testimony.
3. Nominee's response to questions.
4. Legal Sufficiency Determination for PR 22-888.
5. Committee Print for PR 22-888.

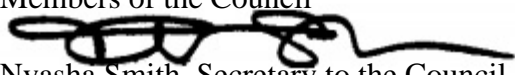


**COUNCIL OF THE DISTRICT OF COLUMBIA**  
**1350 Pennsylvania Avenue, N.W.**  
**Washington D.C. 20004**

Memorandum

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To : Members of the Council

From :   
Nyasha Smith, Secretary to the Council

Date : June 11, 2018

Subject : Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Tuesday, June 5, 2018. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Board of Trustees of the University of the District of Columbia General Errol Schwartz Confirmation Resolution of 2018", PR22-0888

INTRODUCED BY: Chairman Mendelson at the request of the Mayor

The Chairman is referring this legislation to the Committee of the Whole. This resolution will be deemed disapproved on Monday, November 12, 2018 without Council action.

Attachment

cc: General Counsel  
Budget Director  
Legislative Services



2018 JUN -5 PM 12:04  
OFFICE OF THE  
SECRETARY

**MURIEL BOWSER**  
MAYOR

JUN 05 2018

The Honorable Phil Mendelson  
Chairman  
Council of the District of Columbia  
John A. Wilson Building  
1350 Pennsylvania Avenue, N.W., Suite 504  
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 201 of the District of Columbia Public Postsecondary Education Act, approved October 26, 1974 (88 Stat. 1424; Pub. L. 93-471; D.C. Official Code § 38-1202.01), I am pleased to nominate the following person:

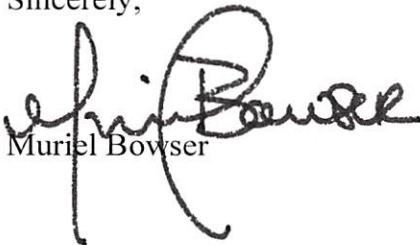
General Errol Schwartz  
17320 Queen Anne Road  
Upper Marlboro, MD 20774


for reappointment as a member of the Board of Trustees of the University of the District of Columbia, for a term to end May 15, 2023.

Enclosed you will find biographical information detailing the experience of the above-mentioned nominee, together with proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,

  
Muriel Bowser

  
Chairman Phil Mendelson  
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

Chairman Phil Mendelson, at the request of the Mayor, introduced the following resolution,  
which was referred to the Committee on \_\_\_\_\_.

To confirm the reappointment of General Errol Schwartz to the Board of Trustees of the  
University of the District of Columbia.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this  
resolution may be cited as the "Board of Trustees of the University of the District of Columbia  
General Errol Schwartz Confirmation Resolution of 2018".

Sec. 2. The Council of the District of Columbia confirms the reappointment of:

General Errol Schwartz  
17320 Queen Anne Road  
Upper Marlboro, MD 20774

as a member of the Board of Trustees of the University of the District of Columbia, established  
by section 201 of the District of Columbia Public Postsecondary Education Act, approved  
October 26, 1974 (88 Stat. 1424; Pub. L. 93-471; D.C. Official Code § 38-1202.01), replacing  
Alejandra Castillo, for a term to end May 15, 2023.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,  
upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.



Executive Office of the Mayor - Office of Talent and Appointments  
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

## Major General Errol Schwartz



Former Major General Schwartz served as Commanding General of the District of Columbia National Guard, appointed by President George W. Bush in June 2008 and reappointed in 2009 by President Barack Obama. He currently serves as member of the University of the District of Columbia Board of Trustees.

General Schwartz's military career started when he enlisted in the District of Columbia Army National Guard in 1976. He was commissioned as an Ordinance Officer in June 1979 and appointed as a Platoon Leader in the 104th Maintenance Company. He served in numerous leadership positions as a Staff Officer and as a Commander. Some of his previous assignments include Battalion Commander, 372nd Military Police Battalion, Deputy Director of Information Management, Director of Logistics, Commander, 74th Troop Command, and The Adjutant General of the District of Columbia National Guard.

During his tenure as Commanding General, General Schwartz managed the mobilization and deployment of a majority of the command, both Army and Air, to support the Global War on Terrorism. Additionally, General Schwartz served as the Chairman of the Personnel Committee of the Adjutants General Association of the United States; he previously served as the Chairman of the Army Reserve Forces Policy Committee advising the Secretary of the Army on policies affecting the total army.

His education includes a Bachelor of Science degree in Electrical Engineering from the University of the District of Columbia, a Master of Arts degree in Business Management from Central Michigan University and a Master of Science Degree in National Security Strategy from the National Defense University. In addition, General Schwartz has completed the Department of Defense Senior Executive Leadership Course, the National War College, the John F. Kennedy School of Government at Harvard University, and the CAPSTONE course for Flag and General Officers.

## **Major General Errol R. Schwartz, U. S. Army (Ret)**



General Schwartz served as the Commanding General of the District of Columbia National Guard until January 2017 after being appointed by President Bush in June 2008 and President Obama in January 2009.

General Schwartz's military career started when he enlisted in the District of Columbia Army National Guard in 1976 and was commissioned as an ordinance Officer in June 1979. He served in numerous leadership positions as a staff officer and as a commander over his more than 40 years of military service in the U. S. Army and the National Guard.

During his tenure as the Commanding General, General Schwartz has managed the mobilization and deployment of a majority of the D C National Guard, both Army and Air, to support the Global War on Terror both at home and abroad. He fostered cooperation with local elected officials to facilitate collaborative efforts in planning military assistance to civil authorities as well as identifying force structure and fiscal resources available to support the District of Columbia and federal authorities during local and national emergencies. He was also instrumental in providing community service to D C residents. He established a Youth Challenge Academy for high school dropouts to give them a second chance to become a productive D C resident.

Prior to this appointment, General Schwartz was assigned as a civilian to the Department of Defense as a Defense Intelligence Senior Executive. He held numerous leadership positions in the intelligence community culminating as the Director of the National Security Incident Response Center at Fort George G. Meade, Maryland. He was responsible for providing real-time indications and warnings of all cyber incidents that may affect the United States National Security Information Systems.

General Schwartz served as the Chairman of the Personnel Committee of the Adjutants General Association of the United States, Chairman of the Army Reserve Forces Policy Committee advising the Secretary of the Army on policies affecting the total army, a member of the Board of Visitors for the United States Military Academy at West Point, and a member of the Board of Directors of the National Guard Association of the United States. He is currently the Chairman of the Board of the National Guard Youth Foundation, an organization that oversees 40 Youth Challenge Academies across the United States to include campuses in Puerto Rico, Guam and Hawaii and is also a member of the Board of Trustees for the University of the District of Columbia

His education includes a Bachelor of Science degree in Electrical Engineering from the University of the District of Columbia, a Master of Arts degree in Business Management from Central Michigan University and a Master of Science Degree from the National Defense University. In addition, General Schwartz has completed the Department of Defense Senior Executive Leadership Course, the National War College, the John F. Kennedy School of Government at Harvard University, and the CAPSTONE course for Flag and General Officers.

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
Executive Office of Mayor Muriel Bowser

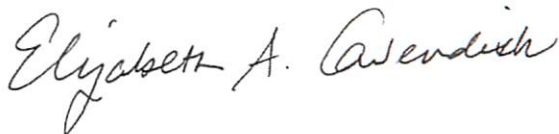


Office of the General Counsel to the Mayor

**To:** Alana Intrieri, Steve Walker  
**From:** Betsy Cavendish  
**Date:** June 4, 2018  
**Subject:** Legal sufficiency review of Resolution nominating Ken Grossinger, Carolyn Rudd, Elaine Crider, Charlene Drew Jarvis, Anthony Tardd, and Errol Schwartz to the Board of Trustees of the University of the District of Columbia.

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**This is to Certify** that this office has reviewed the above-referenced legislation and found it to be legally unobjectionable. If you have any questions in this regard, please do not hesitate to call me at 202-724-7681.

A handwritten signature in black ink that reads 'Elizabeth A. Cavendish'. The signature is written in a cursive style.

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Elizabeth Cavendish

TESTIMONY OF MAJOR GENERAL ERROL R SCHWARTZ  
TO THE COUNCIL OF THE DISTRICT OF COLUMBIA  
COMMITTEE OF THE WHOLE  
FOR A PUBLIC ROUNDTABLE TO DISCUSS  
NOMINATION TO THE BOARD OF TRUSTEES  
TO THE UNIVERSITY OF THE DISTRICT OF COLUMBIA

Good Morning Chairperson Mendelson and members of the Committee of the Whole. My name is Errol R Schwartz and I am honored to come before you today to discuss my re-nomination to the Board of Trustees of the University of the District of Columbia (UDC).

I am a proud 1980 graduate of the University of the District of Columbia and have proudly supported and represented this fine institution since my graduation.

During my undergraduate studies at UDC, I enlisted in the District of Columbia National Guard where I served as the Commanding General until January 2017.

UDC is at a critical juncture in its history. I have seen it prosper during the late 70's and early 80's. And today, we are beginning to regain the status and branding we had in the past.

Hiring President Ronald Mason was the right first step and I am proud to have been the co-chair of the search committee who recommended him to be the President. President Mason is a proven leader that knows what needs to be done and has a plan for accomplishing his vision.

**What the President and the university need:**

Continued support by the Board of Trustees.

Continued support by the City Council.

Continued support by the Mayor.

This support is critical for the advancement of the university.

## **Complete our work on the Equity Imperative:**

This plan embraces the Mayor's Pathways to the Middle Class and pins UDC as a Public Higher Education Model of Student Success in the District of Columbia.

## **Maintain our accreditation:**

Continue working with Middle States to maintain the accreditation of the university across all programs.

The University of the District of Columbia is currently and will be in the future the Historically Black College and University and public service urban land-grant University for the District of Columbia. More than that we will be the hope for thousands of students who choose to come to the University because of the rich academic experience we will provide them. I view the University as a place of hope for those whose dreams seem unobtainable and for those who have been dismissed and overlooked by others. Through our doors will come those residents of the District, non-District residents and international students who seek a continuum of educational experiences from a strong workforce program through our undergraduate and graduate programs and our law school. We have a first rate recruitment and retention program that will be highly successful because of the strong partnerships we have developed between DCPS and other public school districts across the metropolitan area and across the country. We will continue to draw thousands of international students who seek to have an affordable education in the Nation's Capital.

Recognizing that to stop the revolving door of cyclical employment and unemployment for many of our residents, a college degree is a must have for them to successfully compete for and obtain the types of jobs and careers offered in this region. As such, I dream of a time when students entering our workforce programs will not want to stop at the certificate stage but will seek the next level of education and move through our academic continuum from certificate, associates, bachelor's, master's and law degree programs. We will have a working articulation program that encourages and welcomes students from the UDC Community College into the degree programs offered at the Main Campus. These



students will not have to worry about credits not transferring, because administrators and faculty from both schools will have developed programs and provided services to students that ensure that a smooth transition from the Community College to the Main Campus can occur.

The University offers degree programs for which we will become centers of excellence. Modeled similarly to our law school public interest law program, we will develop and offer curricula that combine the theoretical knowledge taught in our classrooms with the real world experience gained from our partnerships with employers including the District and Federal government, which place students in worksites as soon as practicable but well before their senior year.

We envision enhanced student services that not only contribute to higher rates of enrollment and retention but also help our graduation rates improve. We are committed to investing the appropriate types and levels of resources in student services that are consistent with best practices of universities. We will not only achieve higher graduation rates, but will produce graduates that are able to successfully compete for careers in the public and private sectors.

As you can see, UDC is being transformed and it is exciting to be a part of the process. I ask today that you will re-appoint me to the Board of Trustees for the University of the District of Columbia. As a board, we have years of work ahead of us and each of us has made a commitment to see it through to the end. I am proud to have worked with this Board and looking forward to achieving greater successes.

Thank you for considering my re-appointment and I look forward to continuing to work with you if reappointed today.

Errol R Schwartz  
Response to Questions from the Council of the District of Columbia

Phil Mendelson  
Chairman  
Council of the District of Columbia

Mr. Mendelson,

The following are the answers to the questions from your letter dated 20 August 2018.

Question 1.  
No Financial Disclosure Statement was filed in 2018.

Question 2.  
None.

Question 3.  
None.

Question 4.  
None.

Question 5.  
None.

Question 6.  
None.

Question 7.  
None.

Question 8.  
The National Guard Association of the United States

Question 9.

DC Sports and Entertainment Commission – 2008-2009

DC Armory Board – 2008- 2016

University of the District of Columbia Board of Trustees – 2011-present

Question 10.

Chairman of the Board, National Guard Youth Foundation

President, Seafarers Foundation, Inc.

The District of Columbia National Guard Youth Challenge Foundation

Question 11.

None.

Question 12.

No.

Question 13.

None.

Question 14.

No.

Question 15.

Member of the Audit, Budget and Finance committee

Question 16.

(a) (1) Lease and potentially purchase 4250 Connecticut Ave. N.W. for use as swing space during renovation projects at the Van Ness campus.

The BOT will work with the President in the facilitation and negotiations necessary to successfully complete this transaction.

(2) Acquire the necessary resources to perform the much needed renovation at the Van Ness campus.

The BOT will work with the President, the Mayor's office and the City Council to establish an adequate capitol budget.

(3) Renovation and expansion of the Backus Campus for the Community College. This initiative would also ease the overcrowding at the 801 North Capitol Street campus. The BOT will work with the President, the Mayor's office and the City Council to establish an adequate capitol budget.

(4) Upgrade the antiquated Information Technology system. This will enhance the operations and learning environment at UDC.

BOT will work with the President to ensure enough resources are allocated for IT upgrades.

(5) Improve student success by offering effective, affordable academic and workforce programs. This will be coupled with charting seamless pathways between training, education and employment.

BOT will continue to monitor progress through the committee on Student Outcomes.

- (b) My vision for UDC over the next five years is to establish UDC as the model institution for public higher learning. Ensuring students succeed by providing coaching, tutoring and financial aid to all eligible District of Columbia residents. Students entering the University, workforce development, community college or the flagship, will be able to seamlessly advance to the next desired level.

#### Question 17.

In order to increase enrollment and retention across the University, we must first renovate our facilities. If our facilities are not attractive with state of the art equipment, students will not enroll in UDC or remain because of the quality of life is not conducive to learning. Next, provide the support needed to ensure student success.

Question 18.

The fundraising arm of the University is the Foundation. The Foundation, in collaboration with the University, should have a strong leader and a strong board. Currently, there is a Vice President for Advancement, Director of Alumni Affairs, and a Major Gifts Officer working our fund raising initiatives. The face of the University is also important. Donors need to be assured that their funds are being appropriately managed. It is important that we maintain continuous communications with our donors about the progress at UDC.

Question 19.

See answer to question 16 (a). In addition UDC needs to consider student housing. Having student housing will be a valuable addition to the student life experience.

Errol R. Schwartz  
Board of Trustees  
University of the District of Columbia

1 **COMMITTEE PRINT - DRAFT**

2 **Committee of the Whole**

3 October 16, 2018

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10 A PROPOSED RESOLUTION

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13 22-888

14  
15  
16 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

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18 \_\_\_\_\_

19  
20  
21 To confirm the reappointment of General Errol Schwartz to the Board of Trustees of the  
22 University of the District of Columbia.

23  
24 RESOLVED, THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this  
25 resolution may be cited as the “Board of Trustees of the University of the District of Columbia  
26 General Errol Schwartz Confirmation Resolution of 2018”.

27  
28 Sec. 2. The Council of the District of Columbia confirms the reappointment of:

29  
30 General Errol Schwartz  
31 17320 Queen Anne Road  
32 Upper Marlboro, MD 20774

33  
34 as a member of the Board of Trustees of the University of the District of Columbia, established  
35 by section 201 of the District of Columbia Public Postsecondary Education Reorganization Act,  
36 approved October 26, 1974 (88 Stat. 1424; D.C. Official Code § 38-1202.01), for a term to end  
37 May 15, 2023.

38 Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,  
39 upon its adoption, to the nominee, the University of the District of Columbia Board of Trustees,

40 and the Office of the Mayor.

41 Sec. 4. This resolution shall take effect immediately.