August 20, 2018

Ken Grossinger

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Washington, D.C. 20007

It is standard for the Council to submit questions to nominees. I request your response to the following questions no later than 12:00 p.m. on Friday, October 5th, 2018.

1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement.

*Attached.*

*2.* Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of $5,000, including publicly traded stock.

*N/A*

3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of $1,000 during the past two years.

*N/A*

4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.

*N/A*

5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of $5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.

*N/A*

6 Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of $5,000.

*N/A*

7 Please list all professional and occupational licenses held by you.

*N/A*

8 Please list any professional organizations of which you are currently a member.

*N/A*

9 Please list all boards and commissions connected with the District government on which you are or have been a member in the past ten years, and include the term of service for each.

*DC Housing Authority – original board member starting from when receivership was lifted until present day. Service will conclude in 2019.*

10 Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member.

*Global Greengrants Fund, Alliance for Justice, CrossCurrents Foundation, Nation Institute, People’s Action Institute. Since submitting the BEGA report, my wife and I have both stepped down from the Vera List center. And my tenure at the Environmental Grantmakers Association and the Grantmakers in the Arts conclude 12/31/18.*

11 Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.

*NO.*

12 Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as an UDC Board of Trustees member?

*NO.*

13 Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including any campaign contributions to a candidate or political action committee.

*Participation in some ANC meetings, campaign contribution to Andy Shallal for Mayor during the primary in 2014, and gatherings to meet or hear a few elected officials/candidates.*

14 Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.

*NO.*

15 What do you believe is the role and purpose of the UDC Board of Trustees, and why have you agreed to serve?

*The primary roles of the UDC board include governance, fiduciary oversight, providing input on overall policy direction and fundraising. I believe that board members also play an important role by monitoring the impact of university decisions on the student body, community and city. I have a strong commitment to education and I hope to contribute my talents and experience to strengthening the work of the board in service of students.*

16 Please describe your background and experience that qualify you to serve on the Board. Include in your response any experience you have in higher education.

*I have personal experience with higher education, having received a Masters Degree and academic honors in Social Work from Columbia University. I’ve also been involved with several other universities including American University, GWU, UCLA and the Maryland Institute of Contemporary Art through my work at the CrossCurrents Foundation. I have served on many boards in my lifetime (see above for a list of current board service) and will draw on my experience with these boards. In addition, through my 15 plus years of experience on the DCHA board, I have relevant knowledge of how a city agency interacts with city government and the community.*

17 (a) What do you see as the top five priorities for the University, and how do you see the Board facilitating each of these priorities?

*Top priorities include increasing the graduation rate, increasing incoming revenue for capital projects, increasing incoming revenue for academic programs, building the communications program between the University and the community, and increasing our appeal to students, faculty and prospective donors. Board committee work with clear goals for each committee is the starting point. As is drawing on the talents of varying board members to develop appropriate plans. Engaging the board to the fullest extent possible is really the key to understanding how it can be most effective.*

(b) What is your vision for UDC over the next five years? Include in your answer what you believe should be the relationship between the Flagship and the Community College.

*My vision is a vibrant university campus enriched by a growing student body, greater graduation rates and expanding academic programs that shine not only in the District but across the nation. To achieve this vision I believe in laser focus on the University priorities, those I mention here or others derived through consultation with the board, student body and city.*

*In general, the relationship between the Flagship and Community College should be both independent and interactive. That is, the Community College is designed primarily for graduating students with associate degrees and benefitting from the academic resources of the Flagship. The Community College could also be further developed as a feeder institution to UDC so collaboration between the two are essential.*

18 What is your strategy for increasing enrollment and retention at UDC, including at the flagship, the Community College, and the workforce development and lifelong learning programs.

*With additional income we can do more to increase enrollment and retention. We need to raise more money! Money that is put into capital projects, academic and sports programs, student government and more. A robust recruitment program, especially targeted to the larger DC area, is essential. We need to constantly survey our student population, professors and other university stakeholders about their experiences to inform our planning. Likewise, we need to continue to survey the community we serve.*

*Strengthening our schools is a long-term project. There are no easy solutions. But by approaching each area in a methodical way, with specific plans for areas of growth we can slowly chip away.*

19. What steps do you think the University should take to increase private fundraising?

*A landscape assessment of funding prospects from private sources followed by a strategic plan to use this assessment to increase revenue. Private sources would include although not be limited to national& local foundations, partnerships with education advocates and high net worth individuals.*

The University has several capital projects that it needs to complete but has limited funding to do so. What are your priorities with regard to the University’s capital projects?

*I will assist the University in any way possible to raise the needed capital.*