# COUNCIL OF THE DISTRICT OF COLUMBIA COMMITTEE OF THE WHOLE DRAFT COMMITTEE REPORT

1350 Pennsylvania Avenue, NW, Washington, DC 20004

TO: All Councilmembers

FROM: Chairman Phil Mendelson

Committee of the Whole

**DATE:** July 9, 2019

SUBJECT: Report on PR 23-320, "Commission on Health Equity Christopher J. King

Appointment Resolution of 2019"

The Committee of the Whole, to which PR 23-320, the "Commission on Health Equity Christopher J. King Appointment Resolution of 2019" was referred, reports favorably thereon, and recommends approval by the Council.

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#### I. BACKGROUND AND NEED

On May 20, 2019, PR 23-320, the "Commission on Health Equity Christopher J. King Appointment Resolution of 2019" was introduced by Chairman Mendelson. The purpose of PR 23-320 is to appoint Dr. Christopher J. King as a Council appointee to the Commission on Health Equity ("Commission") for a three-year term to end on July 7, 2021.

Dr. King is a Ward 5 resident of the District of Columbia. Dr. King received his Bachelor of Science from East Carolina University, a Masters of Health Science from Towson University, and a Doctor of Philosophy from the University of Maryland. He currently serves as Director of the Health Systems Administration and as an Assistant Professor at the Georgetown University School of Nursing & Health Studies. In this role he serves as an institutional scholar and spokesperson on health disparities, heath equity, and national health reform efforts. Prior to

working at Georgetown University, Dr. King served as Assistant Vice President of Community Health for MedStar Health and as Chairman of the Board of Directors for the Consumer Health Foundation. Those positions required him to help establish best practices in conducting community health needs assessments and to focus on racial equity as a means of improving health outcomes in the Washington metropolitan area. In addition, Dr. King serves as an Advisory Board Member of the District of Columbia State Health Innovation Model and as a Senior Fellow for the Health Research and Educational Trust at the American Hospital Association.

The Commission on Health Equity is the successor to the Commission on Health Disparities established pursuant to the Commission on Health Disparities Establishment Act of 2014, effective March 10, 2015 (D.C. Law 20-192; D.C. Official Code § 7-755.01 *et seq.*). The Commission on Health Disparities was tasked with looking at ways to prevent chronic diseases, which "account for the huge disparities in health among residents in the city." The Committee on Health noted that chronic diseases account for 6 out of 10 deaths in the city, and that African-Americans and residents of Ward 5, 7, and 8 are most likely to be impacted by chronic diseases. The report on the bill indicated that even though chronic diseases are common they are preventable through proper health care. The Commission on Health Disparities was to look at ways to improve the health outcomes of all residents of the District. Unfortunately, no one was ever appointed to the Commission on Health Disparities.

In 2016, the Council approved a subtitle in the Fiscal Year 2017 Budget Support Act<sup>6</sup> that abolished the Commission on Health Disparities and re-established it as the Commission on Health Equity. The purpose of the re-established Commission is to examine health equity issues in the District and to advise the Department of Health, the Council, and the Mayor on solutions to address health inequities that exist in the District.<sup>7</sup> The Commission is required to meet at least once a quarter to share findings regarding health disparities that exist in each ward of the District.<sup>8</sup>

The Commission consists of 17-members, 9 of whom are voting members. Six of the voting members are appointed by the Mayor, and three voting and three non-voting members are appointed by the Council of the District of Columbia. The three non-voting members appointed by the Council must be community advisory members, one each from Wards 5, 7, and 8. The other non-voting advisory members of the Commission are: the Chairperson of the Council committee with jurisdiction over the Department of Health; one patient organization

<sup>&</sup>lt;sup>1</sup> See Dr. Christopher J. King, Nominee, Testimony before the DC Council Committee of the Whole, 1, July 2, 2019.

<sup>&</sup>lt;sup>2</sup> Committee on Health, Report on Bill 20-572, the "Commission on Health Disparities Establishment Act of 2014", Page 1, September 17, 2014.

<sup>&</sup>lt;sup>3</sup> *Id.* at Page 1-2.

<sup>&</sup>lt;sup>4</sup> *Id.* at Page 2.

<sup>&</sup>lt;sup>5</sup> *Id*.

<sup>&</sup>lt;sup>6</sup> Section 5043 of the Fiscal Year 2017 Budget Support Act of 2016, effective October 8, 2016 (D.C. Law 21-160; 63 DCR 10775).

<sup>&</sup>lt;sup>7</sup> D.C. Official Code § 7-756.01.

<sup>&</sup>lt;sup>8</sup> D.C. Official Code § 7-756.03.

<sup>&</sup>lt;sup>9</sup> Supra note 6.

 $<sup>^{10}</sup>$  *Id*.

<sup>&</sup>lt;sup>11</sup> *Id*.

representative; 12 the presidents or chief executive officers of two District hospitals, or their designees; and a representative from an insurance company, or his or her designee. 13 The Mayor is responsible for appointing the Chairperson of the Commission from among the voting members.

Appointed members of the Commission "shall have expertise in at least one of the following areas: (A) Health equity, social determinants, and health disparities; (B) Social and human services and vulnerable populations; (C) Early learning and education; (D) Minority communities and population health outcomes and improvement; (E) Economic and community development; and (F) Ecology and the natural and built environment."<sup>14</sup>

Table 1: Membership of the Commission on Health Equity

Resolution #	Position Position	Appointee	Term Expiring:
PR 23-320	Proposed Council Appointee	Dr. Christopher J. King	July 7, 2021
R.22-627	Council Appointee	Dr. Christopher Selhorst	July 7, 2021
R.22-625	Council Appointee	Alicia Wilson	July 7, 2021
R.22-123	Council Appointee (Nonvoting Advisory Member, Ward 5)	M. Jermane Bond	n/a
R.22-626	Council Appointee (Nonvoting Advisory Member, Ward 8)	Dr. Maranda Ward	n/a
	Council Appointee (Nonvoting Advisory Member, Ward 7)	Vacant	n/a
PR 22-97	Mayoral Appointee	Regina Davis Moss (Chairperson)	February 1, 2020
PR 22-101	Mayoral Appointee	Autumn Saxton-Ross	February 1, 2020
PR 23-117	Mayoral Appointee	Lori Kaplan	February 1, 2022
PR 23-314	Mayoral Appointee	Ambrose Lane, Jr.	February 1, 2022
	Mayoral Appointee	Vacant	February 1, 2020
	Mayoral Appointee	Vacant	February 1, 2022
	Nonvoting Advisory Member (Chairperson of the Committee on Health)	Councilmember Vincent C. Gray	n/a
	Nonvoting Advisory Member (Patient Organization Representative 15)	Vacant	n/a
	Nonvoting Advisory Member (President/CEO of a District-based Hospital, or designee)	Laura Sander	n/a
	Nonvoting Advisory Member (President/CEO of a District-based Hospital, or designee)	Hugh Mighty	n/a
	Nonvoting Advisory Member (Insurance Company Representative, or designee)	Linda Elam	n/a

NB: PR numbers are listed for Mayoral nominations that were deemed approved. Also, non-voting members serve an unlimited term.

<sup>14</sup> D.C. Official Code § 7-756.01(b)(3).

 $<sup>^{12}</sup>$  A patient organization representative means an individual who works for a national or local healthcare or health promotion organization. (D.C. Official Code § 7-756.01(c)(2).

<sup>&</sup>lt;sup>13</sup> Supra note 6.

<sup>&</sup>lt;sup>15</sup> Pursuant to D.C. Official Code § 7-756.01(c)(1)(C), the members of the Commission will be responsible for appointing a patient organization representative to serve on the Commission.

If appointed, Dr. King plans to advance an agenda towards health equity for all District residents, regardless of race, gender, sexual orientation, socio-economic status, and physical ability. He believes that the District has the talent and resources to eliminate health inequities so that all residents can live a better life. In addition, Dr. King has experience working on health disparity issues in the District of Columbia which will allow him to make an immediate impact on the Commission. In 2016 Dr. King authored a report for the Mayor and the Commission on African American affairs that examined the health disparities in the African American community in the District. The report also provided 29 recommendations on how the healthcare sector and the community can help eliminate health disparities in the District. This report is one of many that Dr. King has published that focuses on health equity and health disparity issues in underserved communities.

The Committee believes that Dr. King's extensive experience as it relates to health equity matters would assist the Commission in achieving its goals. Also, The Committee supports Dr. King's perspective to address health equity issues in the District. Furthermore, Dr. King meets the statutory requirements to serve as a member of the Commission pursuant to D.C. Official Code § 7-756.01(3), as he has an expertise in health equity, social determinants, and health disparities; social and human services and vulnerable populations; early learning and education; and minority communities and population health outcomes and improvement. The Committee recommends adoption of PR 23-320.

#### II. LEGISLATIVE CHRONOLOGY

May 20, 2019	PR 23-320, the "Commission on Health Equity Christopher J. King Appointment Resolution of 2019" is introduced by Chairman Mendelson.
May 28, 2019	PR 23-320 is referred to the Committee of the Whole.
May 31, 2019	Notice of Intent to Act on PR 23-320 is published in the <i>District of Columbia Register</i> .
June 26, 2019	Notice of a Public Roundtable on PR 23-320 is filed with the Office of the Secretary.
July 2, 2019	The Committee of the Whole holds a public roundtable on PR 23-320.
July 9, 2019	The Committee of the Whole marks-up PR 23-320.

<sup>&</sup>lt;sup>16</sup> See Dr. Christopher J. King, Nominee, Written Responses to the Committee of the Whole's Pre-Roundtable Questionnaire, Page 2, July 1, 2019. (Attached to the Report).

<sup>&</sup>lt;sup>17</sup> Supra note 1.

<sup>&</sup>lt;sup>18</sup> *Id*.

<sup>&</sup>lt;sup>19</sup> *Id*.

Section 1

#### III. POSITION OF THE EXECUTIVE

Dr. King is the Council's appointee to the Commission. The Executive provided no comment on Dr. King's appointment.

#### IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission on PR 23-320.

#### V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public roundtable on PR 23-320 on Tuesday, July 2, 2019. The testimony summarized below is from that roundtable. A copy of Dr. King's testimony is attached to this report.

*Dr. Christopher J. King, Appointee*, testified and answered questions from Chairman Mendelson regarding his background and experience as it pertains to the Commission on Health Equity and his interest in serving on the Commission.

#### VI. IMPACT ON EXISTING LAW

Voting members of the Commission on Health Equity appointed by the Council are appointed pursuant to section 5043(b)(2) of the Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C. Law 21-160; D.C. Official Code § 7-756.01(b)(2)).

#### VII. FISCAL IMPACT

PR 23-320 will have no fiscal impact on the District of Columbia budget or financial plan. Members of the Commission on Health Equity are not entitled to compensation.

#### VIII. SECTION-BY-SECTION ANALYSIS

States the short title of PR 23-320

<u>Bection 1</u>	States the short title of 1 K 25-520.
Section 2	Appoints Dr. Christopher J. King as a member of the Commission on Health Equity to serve a 3-year term to end July 7, 2021.

Section 3 Requires that a copy of the resolution, upon adoption, be transmitted to the appointee, the chairperson of the Commission, and to the Mayor.

## Section 4

Provides that PR 23-320 shall take effect immediately upon the first date of publication in the District of Columbia Register.

#### IX. COMMITTEE ACTION

#### X. ATTACHMENTS

- 1. PR 23-320 as introduced.
- 2. Nominee's response to Committee questions.
- 3. Written testimony.
- 4. Legal sufficiency determination.
- 5. Committee Print for PR 23-320.

# COUNCIL OF THE DISTRICT OF COLUMBIA 1350 Pennsylvania Avenue, N.W. Washington D.C. 20004

#### Memorandum

To: Members of the Council

From: Nyasha Smith, Secretary to the Council

Date: May 28, 2019

Subject: Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Monday, May 20, 2019. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Commission on Health Equity Christopher J. King Appointment Resolution of 2019", PR23-0320

INTRODUCED BY: Chairman Mendelson

The Chairman is referring this legislation to the Committee of the Whole.

Attachment

cc: General Counsel Budget Director Legislative Services

1	The Memel
2	
3	Chairman Phil Mendelson
4	
5	
6 7	
8	A PROPOSED RESOLUTION
9	ATROTOGED RESOLUTION
10	
11	IN THE COUNCIL OF THE DISTRICT OF COLUMBIA
12	
13	
14	
15	
16	To appoint Dr. Christopher J. King to the Commission on Health Equity.
17	RESOLVED BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this
18	resolution may be cited as the "Commission on Health Equity Christopher J. King Appointment
19 20	Resolution of 2019".
21	Resolution of 2017.
22	Sec. 2. The Council of the District of Columbia appoints:
23	Dr. Christopher J. King
24 25	Theodore R. Hagans Drive, NE
25	Washington, D.C. 20018
26	(Ward 5)
27	Sub-Commission of the Commission of the Commissi
28	as a voting member of the Commission on Health Equity, established by section 5043 of the
29	Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C. Law
30	21-160; D.C. Official Code § 7-756.01), to serve a 3-year term to end July 7, 2021.
31	Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,
32	upon its adoption, to the appointee, the chairperson of the Commission, and to the Office of the
33	Mayor.
34	Sec. 4. This resolution shall take effect immediately upon the first date of publication in
35	the District of Columbia Register.

#### Leading Efforts to Improve the Health of the Nation

# Christopher J. King, PhD, MHSc, FACHE

(c) Email:

Theodore R. Hagans Dr. NE Washington, DC 20018

#### Capacity and Mission

Visionary healthcare strategist, educator and writer who is committed to transforming health systems to achieve health equity and optimal health outcomes.

<u>Director, Health Systems Administration</u>
Assistant Professor

2/15 - Current Georgetown University School of Nursing & Health Studies

#### Academic Administration

- Restructure the graduate program in Health Systems Administration to better align with market trends, the Triple Aim and other national reform initiatives
- Manage coordination and achievement of all accreditation requirements
- Develop presentations and lead discussions for medical students, nurses and health systems administrators on structural/institutionalized racism, implicit bias and health outcomes
- Direct GUMC's nationally ranked and accredited Health Systems Administration graduate program; oversee curricular model, lead program planning, recruitment and national marketing activities
- Establish operational tactics to ensure student advancement and continuous quality improvement
- Advance the mission of the academic medical system by serving on committees focused on implementation science and population health management

#### Teaching, Practice & Scholarship

- Teach Strategic Planning in Healthcare, Quality and Safety, Human Capital Management and Experiential Seminars
- Serve as institutional scholar and spokesperson on health disparities, health equity and national health reform
  efforts
- Serve as lead author on at least three peer-reviewed publications annually
- Convene local and national health partners to facilitate experiential learning and professional development
- · Review and approve curricula to ensure alignment with core values and competency-based expectations

#### Assistant Vice President, Community Health

7/10 - 1/15

MedStar Health, Columbia, MD

#### Established the system's first Corporate Community Health Function

- Served as an internal expert on state and national efforts to promote health equity and reduce or eliminate health disparities
- Advised senior executives and board members on opportunities to improve population health by reallocating S42M in resources for promising practices and evidence-based community health programming
- Developed a 6-year community health strategic plan that integrated community health services, health
  professions education, research, and charity care. Aligned plan with county, state, and national health goals.
- Developed a framework and provided executive oversight over Community Health Needs Assessments for nine acute care hospitals and 1 specialty care hospital in six diverse jurisdictions
- Directed analyses of primary and secondary data collection methodologies for 10 underserved communities;
   synthesized findings and published results
- Served as an institutional expert on epidemiology and public health surveillance; aligned regional activities accordingly
- Established financial reporting policies and conducted annual financial analyses to calculate and validate the system's community benefit investment, totaling more than \$311M in medical education, charity care, research, and community health services
- Wrote annual performance narratives for local, state and national regulatory bodies (Health Service Cost Review Commission (MD), Internal Revenue Service)

- Provided executive leadership for community health professionals; developed and reinforced community benefit
  policies and procedures; provided supervision to 16 mid-level professionals
- Created the system's first comprehensive charity care data analysis methodology to identify geographic hot spots
  of morbidity and disease incidence and prevalence; developed infographics for public release
- Established criteria and launched the system's first community health signature program to shape policy on a neighborhood health initiative targeting African American males
- · Served as chief managing editor of the system's annual Report to the Community and
- Established and maintained working relationships with national, state, and regional community health stakeholders

#### Chairman, Board of Directors

01/11-12/13

Consumer Health Foundation

- Oversaw governance practices and policies to protect, preserve and advance the Foundation's mission and its \$32M endowment
- Managed a national search process to replace the founding President and CEO
- Led an institutional process to transform the foundation's operations and program strategy to focus on racial equity, economic justice, and its connection to health status
- Developed and oversaw processes for annual board and CEO performance evaluations
- Served as co-author of "Integrating Racial Equity in Foundation Governance, Operations and Program Strategy"

#### Senior Director, Grants & Communications 02/08-7/10

MedStar Washington Hospital Center, Washington, DC

- Supported hospital's operational budget by serving as lead grant writer securing and managing a \$3.5 million portfolio of public and private grants
- Developed an electronic grants management and grant tracking system to improve stewardship
- Lead system efforts to develop an innovative partnership with Microsoft to test a Personal Health Record kiosk application for culturally and linguistically diverse populations
- Crafted and tested interventions for special minority populations: teen parents, homebound seniors, and persons with HIV/AIDS cancer and diabetes
- Served as internal consultant for developing clinical, operational, and community health plans that are consistent with local and national health priorities
- Led and facilitated strategic planning sessions with interdisciplinary teams of health professionals
- Served as managing editor for Center Connections, a foundation publication, disbursed to 20,000 residents
- Supervised two associates and one intern

#### Director of Program Management

(8/03 - 02/08)

Greater Baden Medical Services, Inc., MD

- Increased health center's operational budget by serving as lead grant writer securing nearly 1.9 million in public and private grants
- Improved marketing and branding by serving as founder and editor of the agency's website/annual report
- Developed and oversaw various internal and external communication publications
- Led community assessments and served as key strategist to strengthen stakeholder relations to secure and expand the health center's mission
- Provided executive leadership and regulated agency compliance of 7 public/private grant funded healthcare safety net programs. Cumulatively budget: \$1.8 million
- Led comprehensive efforts to improve coordination and quality of care for special populations: homeless, persons with HIV/AIDS, and women, infants, and children
- Led culturally appropriate intervention efforts. Primary care medical encounters among Hispanic persons increased by 30% within 2 years
- Shaped healthcare policy development by serving on various state committees, tasks forces, and work groups
- · Served as key informant to executive team on national health objectives, trends, and goals

- Instituted training measures to ensure agency performance is consistent with the Bureau of Primary Care's Chronic Care Model
- Served as county spokesperson on Federally Qualified Health Centers and chronic disease management
- Created and managed a chronic disease data collection methodology to improve agency compliance with HRSA/CDC/AHRQ best practices in using registries to treat persons with chronic diseases in a primary care setting

#### Organizational Development Consultant 1/00-8/03

Dimensions Healthcare System, Cheverly, MD

- Served as the hospital's training coordinator for CPR instruction. Ensure CPR certification was available to 789
  healthcare professionals. Maintained 99% compliance with American Heart Association training center
  regulations
- Revised the corporation's new employee orientation, developed a 4 hour orientation module and served as primary presenter. Instructed over 100 sessions - totaling 4,500 employees
- Implemented a leadership ladder concept for mid and senior level professionals (130). Facilitated trainings on: hiring for success, situational leadership, coaching for improved performance, conflict management, etc.
- Implemented a 360 degree assessment tool, formulated systematic assessments and provided participants with structured feedback. Tracked participants and provided support, assistance, coaching and counseling
- Represented the hospital system on several community committees: American Heart Association, Prince George's County School Health Council and Prince George's County Human Relations Commission

#### Health Educator

8/96-1/00 Prince George's County Board of Education, Upper Marlboro, MD

- Developed and wrote innovative program curricula for Prince George's County health education professionals
- Provided health education academic instruction for over 2000 students within a 3.5 year timeframe
- Planned and facilitated continuing education health education coursework for 30 provisional educators.
- Evaluated health education programs
- Determined the effectiveness and plausibility of potential health education materials and programs for target populations
- Taught CPR, infectious/noninfectious diseases, nutrition, substance abuse and conception in accordance with the Prince George's County high school curriculum
- Devised and implemented leadership skills programs and presentations
- Administered Wellness Workshops for union members

#### **Teaching**

University of Maryland, School of Public Health, College Park, MD
Online Course Developer, Strategic Planning and Evaluation in the US Healthcare System
Adjunct Professor, Health Services Administration; Courses taught – Strategic Planning and
Marketing in Healthcare and Human Resources Management in Healthcare (08/08 – present).

### <u>Leadership and</u> <u>Community</u>

- Advisory Board Member, District of Columbia State Health Innovation Model
- -Advisor, Adventist HealthCare Center for Health Equity and Wellness (2015)
- Senior Fellow, Health Research & Educational Trust (2015)
- MD Governor Appointment as Special Advisor, Governor's Wellmobile Program (2014)
- -Chairman (2011-2013), Board of Directors, Consumer Health Foundation (2010-2013)
- -Vice Chairman, Board of Directors, Mosaica, Inc. (2011)
- -Expert Panelist, Best Practices to Address Under-Representation of African-Americans and Hispanics in the Health Professions in Texas (2012)
- -Co-Chair, Community Benefit Workgroup, DC Hospital Association (2012)
- -Advisory Board Member, Association for Community Health Improvement Education Workgroup (2011-2012)

#### Professional memberships and certifications

Senior Fellow, Health Research and Educational Trust, American Hospital Association Member, American College of Healthcare Executives

-Board Certified Fellow, Healthcare Management

Member, American Hospital Association's Association for Community Health Improvement Member, American Public Health Association

Certified Health Education Specialist, NCHEC #8235

#### Publications / Research

- King C.J., Cloonan P. The Intersection: Population Health, Historically Underserved Communities and Health Administration Education. *Journal of Health Administration Education* (Manuscript Accepted 11/6/2017).
- Lee A, Csuti N, Love J, King, C. Looking in the Mirror: Equity in Practice for Philanthropy. *The Foundation Review.* Vol. 9: Iss. 4, Article 11.
- King, C.J. & Redwood, Y. The Health Care Institution, Population Health and Black Lives. *Journal of the National Medical Association*, 108(2): 131-136.
- King et al. The Health of the African American Community in the District of Columbia.

  Georgetown University of School of Nursing & Health Studies, 2016. Prepared for the Mayor and the DC Commission on African American Affairs.
- King, C.J. & Roach, J.L. Community Health Needs Assessment: A Framework for America's Hospitals, *Population Health Management*, 2015.
- Redwood, Y. & King, C.J. Integrating Racial Equity in Foundation Governance, Operations, and Program Strategy, *The Foundation Review*, 6: 39-50, 2015.
- Editor, MedStar Health Report to the Community, MedStar Health 2011, 2012, 2013, 2014
- King, C.J., Chen, J., Garza, M.A., Thomas, S.B. Analyses of Racial and Ethnic Differences in Breast and Cervical Screening Before and During the Great Recession (2007-2009), *American Journal of Preventive Medicine*, 46: 359-367, 2014.
- King, C.J., Chen, J., Holt, C., Thomas, S.B. Decomposing Differences in Medical Care Access

  Among Cancer Survivors by Race and Ethnicity. American Journal of Medical Quality, 2014.
- King, C.J. (2010) *Recruiting Minorities into Health Professions*. Healthcare Executive Magazine: July/August.
- King, C.J. (2008) Building a Culture of Philanthropy: One Organization's Successful Transformation. Healthcare Executive Magazine: Vol. 23. Nov/Dec.
- King, C.J. (2005). Conquering Health Disparities: The Role of the Healthcare Executive. Healthcare Executive Magazine: Vol.22. Nov/Dec.
- King, C.J., Taylor, S. & Taylor, H.D. (2007). Quality and Cost Benefits of FQHC Expansion, Mid Atlantic Association of Community Health Centers.
- King, C.J. (2004, 2005). Recommendations for Engendering a Comprehensive Community Based HIV Management Infrastructure, Health Action Forum and NAACP, Prince George's County. (2004, 2005)

#### Media appearances, panel discussions, conferences

Keynote Address, Arizona Alliance of Community Health Centers – Improving Health Outcomes by Operationalizing Health Equity, February 4, 2015

Presenter, Academy Health Annual Conference - Decomposing Differences in Access to Care Barriers by Race and Ethnicity, 2013

Presenter, Fueling the Pipeline - Diversity in Health Professions as a Key Strategy, American College of Healthcare Executives, June 7, 2011

WJLA Channel 7 - Healthcare Initiatives in Prince George's County, May, 2007

88.9 Myndtalk - Discussion on HIV Stigma and Treatment Panelist, Consumer Health Foundation - Grantmaker Forum on Funding Priorities for Healthcare. 2004

Panelist - Health Action Forum, HIV Update in Prince George's County, 2005

Presenter - National Conference on Ending Health Disparities, Winston Salem State University, 2004

#### Academic training

Doctor of Philosophy, Health Services Administration, University of Maryland (2013) Master of Health Science, Community Health, Towson University (2002) Bachelor of Science, School and Community Health, East Carolina University (1996) Christopher J. King, PhD 3233 Theodore R. Hagans Dr. N.E. Washington, DC 20018

Dear Dr. King:

Congratulations on being nominated for appointment to the Commission on Health Equity ("Commission"). As you know, the appointment is subject to confirmation by the Council. The Committee of the Whole has scheduled a public roundtable on your nomination for **Tuesday**, **July 2**, **2019 at 11:00 a.m. in Hearing Room 412**. Enclosed is a copy of the roundtable notice. It is standard for the Council to submit questions to nominees. I request your response to the following questions no later than 9:30 a.m. Monday, July 1, 2019.

- 1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement.
- 2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$5,000, including publicly traded stock.
- 3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$1,000 during the past two years.
- 4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.
- 5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.
- 6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$5,000.
- 7. Please list all professional and occupational licenses held by you.
- 8. Please list any professional organizations of which you are currently a member.

- 9. Please list all boards and commissions connected with the District government on which you are or have been a member, and include the term of service for each.
- 10. Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member.
- 11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.
- 12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the Commission?
- 13. Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past <u>five</u> years, including any campaign contributions to a local candidate or political action committee.
- 14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.
- 15. Why have you agreed to serve, and how do you plan to help the Commission fulfill its role and mission during your time on the Commission?
- 16. Please discuss any past and present experiences not already mentioned that you believe are relevant to support your appointment as a member of the Commission.

At the July 2<sup>nd</sup> roundtable, you will be asked to make an opening statement indicating your interest in serving as a member of the Commission. The testimony of persons interested in supporting your nomination is helpful but not necessary. Interested parties may call the Committee office to register to testify (724-8196) or, alternatively, may submit written comments to the Committee regarding your nomination via letter mail or e-mail (COW@dccouncil.us).

If you have any questions please do not hesitate to call me or Peter Johnson on my staff at (202) 724-8083.

Sincerely,

Phil Mendelson Chairman

enc.

PM/pj

Christopher J. King, PhD 3233 Theodore R. Hagans Dr. N.E. Washington, DC 20018

Dear Dr. King:

Congratulations on being nominated for appointment to the Commission on Health Equity ("Commission"). As you know, the appointment is subject to confirmation by the Council. The Committee of the Whole has scheduled a public roundtable on your nomination for **Tuesday**, **July 2**, **2019 at 11:00 a.m. in Hearing Room 412**. Enclosed is a copy of the roundtable notice. It is standard for the Council to submit questions to nominees. I request your response to the following questions no later than 9:30 a.m. Monday, July 1, 2019.

- 1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement.
- 2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$5,000, including publicly traded stock.

N/A

3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$1,000 during the past two years.

N/A

4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.

N/A

5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.

N/A

6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$5,000.

3233 Theodore Hagans Dr. NE Washington, DC 20018

7. Please list all professional and occupational licenses held by you.

N/A

8. Please list any professional organizations of which you are currently a member.

N/A

9. Please list all boards and commissions connected with the District government on which you are or have been a member, and include the term of service for each.

N/A

10. Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member.

N/A

11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.

NO

12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the Commission?

NO

13. Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past <u>five</u> years, including any campaign contributions to a local candidate or political action committee.

N/A

14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.

NO

15. Why have you agreed to serve, and how do you plan to help the Commission fulfill its role and mission during your time on the Commission?

I have agreed to serve because the mission of the Commission on Health Equity is aligned with my academic training, prior accomplishments, and expertise on the subject matter. I am enthused about the opportunity to use my voice to advance an agenda towards health equity – for all DC residents, regardless of race, gender, age, sexual orientation, socio-economic status, physical ability, and neighborhood.

16. Please discuss any past and present experiences not already mentioned that you believe are relevant to support your appointment as a member of the Commission.

- Past Chair, Consumer Health Foundation, Board of Directors (2014-2016)
- Advisor, State of Maryland, Governor's Wellmobile Program Martin O'Malley (2013-2016)
- Author, The Health of the African American Community in the District of Columbia: Disparities and Recommendations, Georgetown University, (Summer, 2016)

At the July 2<sup>nd</sup> roundtable, you will be asked to make an opening statement indicating your interest in serving as a member of the Commission. The testimony of persons interested in supporting your nomination is helpful but not necessary. Interested parties may call the Committee office to register to testify (724-8196) or, alternatively, may submit written comments to the Committee regarding your nomination via letter mail or e-mail (COW@dccouncil.us).

If you have any questions please do not hesitate to call me or Peter Johnson on my staff at (202) 724-8083.

Sincerely,

Phil Mendelson Chairman

enc.

PM/pj

#### Christopher J. King Commission on Health Equity

PR 23 – 320 July 2, 2019

Good Afternoon Chairman Mendelson, members of the committee, and staff.

My name is Christopher King and I join you today to testify on PR 23 - 320 and my proposed appointment to serve as a voting member on the Commission on Health Equity.

I would like to use the time allocated to share a little about my background, work experience and academic training. And I as speak, I hope my passion is clear and my narrative reflects the desired characteristics for the Commission on Health Equity.

I was born at DC General Hospital. Raised by a single Mom, I pursued an undergraduate degree in Community Health from East Carolina University. I have taught high school in suburban Maryland, worked for a safety net hospital in MD, served as a Director for a Federally Qualified Health Center in southern MD where I was successful writing grants and securing public and private funding to bridge the gap between medical care and public health.

As a result of my accomplishments, I found myself interested in delving deeper into structural conditions that create measureable differences in health status across populations. Furthermore, how do we restructure the healthcare delivery system to be responsive to patients' holistic needs? This intellectual curiosity motivated me to pursue a PHD in Health Systems Administration with an emphasis on vulnerable and underserved populations. My background in public health and healthcare management put me in a unique position after the passage of ACA legislation in 2010. At that time, work that I had become so familiar with became a priority in the healthcare sector. Concepts like "social determinants of health" and "health equity" were emerging as hot topics but there were not many in executive positions who possessed such as unique mix of competencies.

As the first Assistant Vice President of Community Health for MedStar Health, I collaborated with health systems across the nation to establish best practices in conducting community health needs assessments and developing longitudinal interventions that address root causes of poor health. Examples include but are not limited to: access to jobs with livable wages, restricted access to affordable healthy foods, poor air quality, lack of affordable housing, or the presence of systemic barriers that discourage voting or participation in other forms of civic engagement.

After a number of achievements, there was an opportunity to take all the lessons I have learned and restructure the Georgetown University graduate program in health systems administration. In this work, we ensure aspiring healthcare executives are equipped with the capacity to apply a health equity lens in healthcare leadership. I have brought exhibit A - Disparities in the African American Community in the District of Columbia: Disparities and Recommendations. Released in 2016, students analyzed secondary data, collected primary data and synthesized findings to create 29 recommendations for the healthcare sector and broader community.

As a former Chair of the DC-based Consumer Health Foundation – a private foundation, I led efforts to reform a grantmaking strategy to focus on racial equity as a means of improving health in the region – particularly in historically marginalized communities of color. This bold approach has distinguished CHF in the philanthropic sector and the foundation is now a nationally recognized leader in integrating racial equity in governance, operations, and grantmaking.

While my work has focused on national and regional health equity efforts, I am especially thrilled about the opportunity to serve my immediate community and introduce the commission to innovations and best practices I have observed in a number of settings.

Our city has experienced so much economic progress and I am the first to say, everyone can benefit – regardless of the where they are on the socio-economic continuum. My heart believes the District of Columbia has the talent and resources to eliminate historically rooted inequities and crack the code for all residents to live their best lives.

It is an honor to be considered for this important role and I applaud the city's investment in a Commission on Health Equity.

Thank you for your time today.

1	DRAFT COMMITTEE PRINT
2	Committee of the Whole
3	July 9, 2019
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6	
7	A PROPOSED RESOLUTION
8	
9	23-320
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12 13	IN THE COUNCIL OF THE DISTRICT OF COLUMBIA
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15	
16	To appoint Dr. Christopher J. King to the Commission on Health Equity.
17	
18	RESOLVED BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this
19	resolution may be cited as the "Commission on Health Equity Christopher J. King Appointment
20	Resolution of 2019".
21 22	Sec. 2. The Council of the District of Columbia appoints:
	sec. 2. The council of the District of Columbia appoints.
23	Dr. Christopher J. King
	Theodore R. Hagans Drive, N.E.
25	Washington, DC 20018
24 25 26	(Ward 5)
27	
28	as a voting member of the Commission on Health Equity, established by section 5043(b)(2) of
29	the Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C.
	the Commission on Health Equity Amendment Act of 2010, effective October 6, 2010 (B.C.
30	Law 21-160; D.C. Official Code § 7-756.01(b)(2)), to serve a 3-year term to end July 7, 2021.
31	Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,
32	upon its adoption, to the appointee, the chairperson of the Commission, and to the Office of the
_	upon its adoption, to the appointee, the enamperson of the commission, and to the office of the
33	Mayor.
34	Sec. 4. This resolution shall take effect immediately upon the first date of publication in
ノマ	see. 1. This resolution shall take effect infinediately upon the first date of publication in
35	the District of Columbia Register.