COUNCIL OF THE DISTRICT OF COLUMBIA COMMITTEE OF THE WHOLE COMMITTEE REPORT

1350 Pennsylvania Avenue, NW, Washington, DC 20004

DRAFT

TO: All Councilmembers

FROM: Chairman Phil Mendelson

Committee of the Whole

DATE: September 17, 2019

SUBJECT: Report on PR 23-355, "Historic Preservation Review Board Linda Greene

Confirmation Resolution of 2019"

The Committee of the Whole, to which PR 23-355, the "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019," was referred, reports favorably thereon and recommends approval by the Council.

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I. BACKGROUND AND NEED

On June 4, 2019, PR 23-355, the "Historic Preservation Review Board Linda Greene Confirmation Approval Resolution of 2019" was introduced by Chairman Mendelson at the request of the Mayor. The purpose of PR 23-355 is to confirm the re-appointment of Ms. Linda Greene as a public member of the Historic Preservation Review Board (the Board) for a term to expire July 21, 2022. Ms. Greene is a Ward 8 resident of the District of Columbia. The Mayor originally nominated Ms. Greene, introduced as PR 23-163, which the Mayor later withdrew and resubmitted as PR 23-355.

Ms. Greene has a diverse career in public affairs, government relations, community outreach, communications, events management, fund raising, and publicity. She is President of BCG Holdings, Inc., and Founder, President, and CEO of LMG Holdings, Inc. and its subsidiary the Linda Greene Group. She is also the owner and CEO of BCG Holdings, Inc, the first licensed medical marijuana dispensary east of the Anacostia River. She also is the host of the "Cannabis Conversations Podcast with Linda Mercado Greene" on DC Radio. Ms. Greene holds a bachelor's

degree in business management from Christopher Newport University. Previously, she was Senior Vice President at MacFarlane Properties, DC, and served as campaign manager and then Chief of Staff to the Honorable Marion Barry during his 2004 Council campaign and while representing Ward 8. She is a member of a number of local boards including the Anacostia Coordinating Council, the Minority Cannabis Business Association, and the Anacostia Business Improvement District She previously served on the boards for Covenant House, Greater Washington Board of Trade, District of Columbia Building Industry Association, and Ward 8 Business Council. She received a Ward 8 Impact Recognition Award in 2016 for her work in the community. ¹

The Historic Preservation Review Board was created by the "Historic Landmark and Historic District Protection Act of 1978" (District Act).² This law includes a section declaring the purposes behind the legislation, which include: to protect and enhance landmarks and districts "which represent distinctive elements of the city's cultural, social, economic, political, and architectural history," to in turn "[s]afeguard the city's historic, aesthetic and cultural heritage," in order to foster civic pride in the history of the city, to enhance and perpetuate tourism, to bolster the economy, and to generally promote the use of the District's landmarks and historic districts "for the education, pleasure, and welfare of the people" of the city.³

The Board is composed of nine members appointed by the Mayor after confirmation by the Council.⁴ The District Act requires that the Board shall be constituted and its members qualified in order to comply with the requirements for a State Review Board pursuant to the National Historic Preservation Act of 1966 (federal Act) and federal regulations.⁵ The federal Act was enacted as a response to the destruction of older buildings and neighborhoods following World War II and to preserve the history and heritage of the nation.⁶ With the federal law, a national framework was established that linked national with local historic preservation efforts, creating historic preservation offices in the states and the District, expanding the National Register of Historic Places to include state and local properties, and making preservation grants available to the states.⁷

Table 1: Membership of the Historic Preservation Review Board

| Resolution # | Position | Appointee | Term Expiring: | Residency |
|--------------|---------------|--------------------|----------------|-----------|
| PR 23-355 | Public Member | Linda Greene | July 21, 2022 | Ward 8 |
| R. 23-109 | Public Member | Outerbridge Horsey | July 21, 2022 | Ward 2 |

¹ PR-23-355, "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019:" Written testimony for Public Roundtable before the Council of the District of Columbia Committee of the Whole, July 3, 2019 (on file with the Committee of the Whole and attached to this report.)[hereinafter Greene 7.3.19 Written Testimony]

² See Bill 2-367; D.C. Law 2-144 (codified at D.C. Official Code § 6-1101 et seq. (2014)).

³ D.C. OFFICIAL CODE § 6-1101(a) (2016).

⁴ *Id.* § 6-1103(a).

⁵ Id

⁶ *Preserving America's Historic Places*, NATIONAL PARK SERVICE, U.S. DEPARTMENT OF THE INTERIOR, http://www.nps.gov/history/40th/ (last visited Mar. 28, 2016).

⁷ See Tanya Edwards Beauchamp, From Germany to America: Historic Preservation Solutions for Adolf Cluss Buildings 1962-2005 2 (undated), available at: http://goo.gl/VqxS3s.

| R. 22-554 | Architectural Historian Member | Gretchen K. Pfaehler | July 21, 2018 | Ward 6 |
|-----------|--------------------------------|----------------------|---------------|--------|
| R. 22-553 | Historian Member | Andrew P. Aurbach | July 21, 2021 | Ward 3 |
| R. 22-552 | Archeologist Member | Brian D. Crane | July 21, 2021 | Ward 2 |
| R. 22-551 | Public Member | Marnique Heath | July 21, 2021 | Ward 6 |
| R. 22-397 | Architect Member | Thomas G. Brokaw | July 21, 2020 | Ward 4 |
| R. 22-416 | Historian Member | Sandra Jowers-Barber | July 21, 2020 | Ward 4 |
| R. 20-583 | Architect Member | Chris Landis | July 21, 2019 | Ward 4 |

The federal regulations for State Review Boards require that all Board members have "demonstrated competence, interest, or knowledge in historic preservation." Additionally, a majority of the members must meet the "Secretary of the Interior's (Historic Preservation) Professional Qualification Standards." The Secretary's Standards specify professional qualifications for the disciplines of history, archeology, architectural history, architecture, and historic architecture. The members of the Board subject to the Standards must include, at a minimum, one individual meeting the Standards for history, one meeting the Standards for prehistoric archeology or historic archeology, and one meeting the Standards for architectural history. The remaining members of the Board subject to the Standards may represent any of the described disciplines. 11

Ms. Greene is nominated for re-appointment as a public member of the Board. As discussed in Table 2 below, there are a number of qualifications required for a Board member specializing in a certain area, but not for public members. The regulations discussed above do require demonstrated competence, interest or knowledge in historic preservation. In her written testimony, Ms. Greene describes her skill in "patiently listen(ing) to the needs of the communities, while striking a delicate balance to help support progressive ideas while embracing the historical and environmental significant concerns." ¹²

D.C. Law 21-144 specifies that all appointments to the Board: "...shall be made with a view toward having its membership represent to the greatest practicable extent the composition of the adult population of the District of Columbia with regard to race, sex, geographic distribution and other demographic characteristics." Each member serves a term of three years, and terms are staggered so that one-third of the appointments expire each year. Ms. Greene's nomination by the Mayor for appointment is for a term to end July 21, 2022.

The duties of the Board include:

⁸ 36 C.F.R. § 61.4(f)(1) (2016).

⁹ *Id*.

 $^{^{10}}$ Id. (The regulations state that one person may meet the standards for more than one required discipline. Id.).

¹² Greene 7.3.19 Written Testimony

¹³ D.C. OFFICIAL CODE § 6-1103(b) (2014).

¹⁴ *Id*.

- Advising the Mayor on whether proposed demolitions, alterations, subdivisions, and new construction affecting historic properties in the District are compatible with the Historic Landmark and Historic District Protection Act of 1978 (D.C. Law 2-144; D.C. Official Code § 6-1101 et seq.);
- Designating and maintaining a current inventory of historic landmarks and historic districts;
- Performing the functions and duties of a State Review Board pursuant to D.C. Law 2-144 and the National Historic Preservation Act (16 U.S.C. 470 et seq.);
- Acting on referrals from the Foreign Missions Board of Zoning Adjustment relating to the demolition, alteration, or new construction of foreign missions, chanceries, and international organizations located in historic districts or that are historic landmarks, pursuant to the Foreign Missions Act (22 U.S.C. § 4306); and
- Other functions and duties relating to the "protection, preservation, enhancement and perpetuation of the historic, architectural, cultural and aesthetic heritage" of the District as assigned by the Mayor.¹⁵

Table 2: Secretary of the Interior's Professional Standards for Historic Preservation¹⁶

| Discipline | Professional Qualifications |
|---------------|--|
| History | Graduate degree in history or closely-related field; or Bachelor's degree in history or closely-related field, plus one of the following: At least two years of full-time experience in research, writing, teaching, interpretation, or other demonstrable professional activity with an academic institution, historic organization or agency, museum, or other professional institution; or Substantial contribution through research and publication to the body of scholarly knowledge in the field of history. |
| Archeology | Graduate degree in archeology, anthropology, or closely-related field, plus: At least one year of full-time professional experience or equivalent specialized training in archeological research, administration, or management; At least four months of supervised field and analytic experience in general North American archeology, and Demonstrated ability to carry research to completion. For prehistoric archeology, must also have at least one year of full-time professional experience at a supervisory level in the study of archeological resources of the prehistoric period. For historic archeology, must also have at least one year of full-time professional experience at a supervisory level in the study of archeological resources of the historic period. |
| Architectural | Graduate degree in architectural history, art history, historic preservation, or closely-related field, |
| History | with coursework in American architectural history, or |

¹⁵ *Id.* § 6-1103(c); D.C. MUN. REGS. tit. 10C, § 106 (2004).

¹⁶ Archeology and Historic Preservation: Secretary of the Interior's Standards and Guidelines [As Amended and Annotated], NATIONAL PARK SERVICE, http://goo.gl/qDMbmn (last visited Mar. 28, 2016).

| | • | Bachelor's degree in architectural history, art history, historic preservation or closely-related field, |
|--------------|------------|--|
| | | plus one of the following: |
| | | 1. At least two years of full-time experience in research, writing, or teaching in American |
| | | architectural history or restoration architecture with an academic institution, historical |
| | | organization or agency, museum, or other professional institution; or |
| | | 2. Substantial contribution through research and publication to the body of scholarly knowledge |
| | | in the field of American architectural history. |
| | • | Professional degree in architecture plus: |
| Architecture | | 1. At least two years of full-time experience in architecture; or |
| | | 2. A state license to practice architecture. |
| | - | Professional degree in architecture, or state license to practice architecture, plus one of the |
| | following: | |
| | | 1. At least one year of graduate study in architectural preservation, American architectural |
| Historic | | history, preservation planning, or closely- related field; or |
| Architecture | | 2. At least one year of full-time professional experience on historic preservation projects. |
| | • | Graduate study or experience must include detailed investigations of historic structures, |
| | | preparation of historic structures research reports, and preparation of plans and specifications for |
| | | preservation projects. |

Ms. Greene brings to the Board a strong interest in community engagement and familiarity with the District's diverse and numerous historic districts. Ms. Greene's dedication to maintaining historic character and working with the community, while allowing for sensible and practical development, will allow her to continue to contribute to the HPRB.¹⁷ The Committee recommends the re-confirmation of Ms. Linda Greene's nomination for re-appointment as a public member of the Historic Preservation Review Board.

II. LEGISLATIVE CHRONOLOGY

| March 4, 2019 | PR 23-163, "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019" is introduced by Chairman Mendelson at the request of the Mayor. |
|----------------|--|
| March 5, 2019 | PR 23-163 is officially "read" at the legislative meeting; on this date the referral of the proposed resolution to the Committee of the Whole is official and the 90-day period for Council review begins. If the measure is not acted upon by the Council before June 11, 2019, PR 23-163 will be deemed disapproved. |
| March 8, 2019 | Notice of Intent to Act on PR 23-164 is published in the <i>District of Columbia Register</i> . |
| April 12, 2019 | Notice of a Public Roundtable on PR 23-163 is published in the <i>District of Columbia Register</i> . |

¹⁷ PR23-355, Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019: Public Hearing before the Council of the District of Columbia Committee of the Whole, May 2, 2019 (oral testimony of Linda Greene, nominee).

| May 2, 2019 | The Committee of the Whole holds a public roundtable on PR 23-163 and is recessed. |
|--------------------|--|
| June 4, 2019 | PR 23-163 is withdrawn at the request of the Mayor. |
| June 4, 2019 | PR 23-355, "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019" is introduced by Chairman Mendelson at the request of the Mayor. |
| June 4, 2019 | Notice of a Public Roundtable on PR 23-355 is published in the <i>District of Columbia Register</i> . |
| June 14, 2019 | Notice of Intent to Act on PR 23-355 is published in the <i>District of Columbia Register</i> . |
| June 18, 2019 | PR 23-355 is officially "read" at a regular meeting of the Committee of the Whole; on this date the referral of the proposed resolution to the Committee of the Whole is official and the 90-day period for Council review begins. If the measure is not acted upon by the Council before November 18, 2019, PR 23-355 will be deemed disapproved. |
| July 3, 2019 | The Committee of the Whole holds a public roundtable on PR 23-355 |
| September 17, 2019 | The Committee of the Whole marks-up PR 23-355. |

III. POSITION OF THE EXECUTIVE

Ms. Greene is the Mayor's nominee for appointment to the Historic Preservation Review Board.

IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission on PR 23-355.

V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public roundtable on PR 23-163 on Thursday, May 2, 2019 that Ms. Greene did not attend, but where public testimony was accepted. A subsequent public roundtable was held on PR 23-355 on July 3, 2019. The testimony summarized below is from these two roundtables pertaining to Ms. Greene. Copies of the written testimony are attached to this report.

Rebecca Miller, Executive Director, DC Historic Preservation League testified about the League's mission with regard to historic preservation in the District, its concerns over

qualifications of various nominees under consideration for reappointment to the Board, including Ms. Greene, and did not support Ms. Greene's nomination.

Sally Berk, Committee of 100 for the Federal City, testified on May 2 about the Committee of 100's concerns regarding various nominees under consideration for re-appointment on the Board, including Ms. Greene.

Nancy MacWood, Committee of 100 for the Federal City, testified on July 3 regarding their concerns that Ms. Greene may be using personal impressions rather than the standards in decision-making, and that she had concurred with a statement that an application was a taking, which did not reflect a correct understanding of the law or a demonstrated interest and support for historic preservation.

Linda Greene, Nominee, testified and answered questions regarding her background and experience as it pertains to the HPRB and her interest in serving on the Board. At the public hearing on PR 23-355 on July 3, 2019, Ms. Greene discussed her decades of residency in the District. Ms. Greene moved to the District 44 years ago and has lived in the all but two of the city's eight wards and is now a resident of Historic Anacostia. She testified that living throughout the city "provides her with a unique insight into the impact of (the neighborhoods') architectural designs on everyday Washingtonians and visitors alike." She added her interest as a Board member is to schedule meetings in the community and/or on weekdays to afford residents greater opportunities to comment, provide bilingual services, and to have more community engagement forums. Ms. Greene also responded to criticism from the D.C. Preservation League and the Committee of 100, noting that she did not recollect making the cited statements. She noted her interests in working on a case by case basis, particularly with seniors and families, on minor alterations that enable them to continue to reside in the city. She said that she listens to colleagues and staff members, noting strong staff efforts to work with residents to meet the guidelines. 19

The Committee also received a letter jointly signed by the Stephen Hansen, Committee of 100 for the Federal City and Rebecca Miller, DC Historic Preservation League that raised concerns regarding various nominees, including Ms. Greene, under consideration to be on the Board. The letter is attached to this report.

VI. IMPACT ON EXISTING LAW

Nine positions exist on the Historic Preservation Review Board and all require Council confirmation. Pursuant to D.C. Official Code § 6-1103(a), the Board shall be constituted and its members qualified in order to meet the requirements for a State Review Board under regulations issued pursuant to the National Historic Preservation Act of 1966. These regulations require all

¹⁸ Greene 7.3.19 Written Testimony

¹⁹ PR-23-355, "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019:" oral testimony at Public Roundtable before the Council of the District of Columbia Committee of the Whole, July 3, 2019

Review Board members to have "demonstrated competence, interest, or knowledge in historic preservation," and that a majority of Board members meet the Secretary of the Interior's Professional Qualification Standards for Historic Preservation. That majority must specifically include at a minimum, one individual meeting the Secretary's Standards for history, one meeting the Standards for architectural history. One member may meet the Standards for more than one of the required disciplines, and the other members required to meet the Standards may represent any of the described disciplines. Thus, five members of the Board must meet the Standards as described above, while the other four members are not so required. As a public member, Ms. Greene is not required to meet the Secretary's standards for professional qualifications.

VII. FISCAL IMPACT

PR 23-163 will have no fiscal impact on the District of Columbia budget or financial plan. Pursuant to D.C. Official Code § 1-611.08(c)(2)(h), Historic Preservation Review Board members are compensated for their services at a rate of \$25 per hour, with a cap of \$3,000 per board member per year. ²³ The compensation for members of the Board is included as part of the annual budget for the Office of Planning.

VIII. SECTION-BY-SECTION ANALYSIS

| Section 1 | States the short title of PR 23-355. |
|-----------|--|
| Section 2 | Confirms the appointment of Linda Greene as a member of the Historic Preservation Review Board for a term to expire July 21, 2022. |
| Section 3 | Requires that a copy of the resolution, upon adoption, be transmitted to the nominee and to the Office of the Mayor. |
| Section 4 | Provides that PR 23-355 shall take effect immediately. |

IX. COMMITTEE ACTION

²⁰ 36 C.F.R. 61.4(f)(1) (2016).

²¹ *Id*.

²² Id.

²³ In the case when the Chairperson of the Board is a public member, that member receives an additional compensation of 20% above the annual \$3,000 cap. *See* D.C. OFFICIAL CODE § 1-611.08.

Χ. **ATTACHMENTS**

- PR 23-355 as introduced 1.
- 2.
- Nominee's response to Committee questions Written testimony and letters in support of nominee 3.
- Legal sufficiency determination 4.
- Committee Print for PR 23-355 5.

COUNCIL OF THE DISTRICT OF COLUMBIA 1350 Pennsylvania Avenue, N.W. Washington D.C. 20004

Memorandum

To: Members of the Council

From: Nyasha Smith, Secretary to the Council

Date: June 07, 2019

Subject: Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Tuesday, June 4, 2019. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019", PR23-0355

INTRODUCED BY: Chairman Mendelson at the request of the Mayor

The Chairman is referring this legislation to the Committee of the Whole. This resolution will be deemed disapproved on Monday, November 18, 2019 without Council action.

Attachment

cc: General Counsel Budget Director Legislative Services



MURIEL BOWSER MAYOR

JUN - 4 000

The Honorable Phil Mendelson Chairman Council of the District of Columbia John A. Wilson Building 1350 Pennsylvania Avenue, NW, Suite 504 Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to Mayor's Order 83-119, dated May 6, 1983, and to section 4 of the Historic Landmark and Historic Protection Act of 1978, effective March 3, 1979 (D.C. Law 2-144; D.C. Official Code § 6-1103), I am pleased to nominate the following person for reappointment:

Ms. Linda Mercado Greene 1354 W St. SE Washington, DC 20020 (Ward 8)

as a member of the Historic Preservation Review Board, and to serve a term to end July 21, 2022.

Enclosed, you will find biographical information detailing Ms. Greene's experience, together with a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,

Muriel Bow

Chairman Phil Mendelson at the request of the Mayor A PROPOSED RESOLUTION IN THE COUNCIL OF THE DISTRICT OF COLUMBIA Chairman Phil Mendelson, at the request of the Mayor, introduced the following resolution which was referred to the Committee on To confirm the reappointment of Linda Greene to the Historic Preservation Review Board. RESOLVED, BY COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019". Sec. 2. The Council of the District of Columbia confirms the reappointment of: Ms. Linda Mercado Greene 1354 W St. SE Washington, DC 20020 (Ward 8) as a public member of the Historic Preservation Review Board, established by Mayor's Order 83-119, dated May 6, 1983, and pursuant to section 4 of the Historic Landmark and Historic District Protection Act of 1978, effective March 3, 1979 (D.C. Law 2-144; D.C. Official Code § 6-1103), and to serve a term to end July 21, 2022. Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

LINDA MERCADO GREENE

Professional Experience:

President 2015-Current

BCG Holdings, Inc.

Founder/President/CEO 2008-Current

LMG Holdings, Inc.

The Linda Greene Group (subsidiary)

(Public Affairs, Government Relations, Public Strategies, Community Organization/Outreach, Crisis Communications, Collaboration Building and Imaging, Corporate Visibility and Social Responsibility, Event Management, Fundraising, Publicist)

Senior Vice President 2006-2009

Community Affairs/Government Affairs

MacFarlane Properties, DC-LLC

MacFarlane Partners, LLC

(Institutional investors, commercial real estate developers, professional sports team ownership)

Chief of Staff 2005-2006

The Honorable Marion Barry, Ward 8 Council of the District of Columbia

Campaign Manager, Political Strategist, 2004-2005

Communications Director & Fundraiser

Barry for Ward 8 Council

Founder/President/CEO 1989-2005

Linda Greene & Associates, Inc. American Corporate Services, Inc.

Boards and Memberships: (partial listing of current and past)

- Casey Trees Endowment Fund Board of Trustees
- Covenant House Washington Board of Directors
- Anacostia BID
- Inaugural Committee of Mayor Adrian Fenty
- Inaugural Committee of Mayor Anthony Williams
- National Forum of Black Public Administrators
- The Levine School of Music Board of Directors
- DC Chamber of Commerce Board of Directors
- Anacostia Coordinating Committee Board of Directors
- Leadership Greater Washington
- Greater Washington Board of Trade

- District of Columbia Building Industry Association
- DC Project Labor Taskforce Committee
- Ward 8 Business Council
- African American Real Estate Professionals
- Washington Baseball Community Trust
- National Association of Corporate Directors
- National Congress of Black Women
- Washington Performing Arts Society

Client List (partial list of former and current clients):

- Dantes Partners
- Western Development
- Foundation for Contemporary Mental Health/PIDARC
- C&S Engineering, Inc.
- The Graduate School USA
- Covenant House Washington
- United Psychiatric Group
- Resource Residential
- D. C. United Professional Soccer Team
- MacFarlane Partners, Inc.
- MacFarlane Partners, LLC
- US Representatives James Clyburn, Bennie Thompson, Mel Watts, Maxine Waters, Bobby Scott, Gregory Meeks, Eva Clayton, Ron Klink, Juanita Millender-McDonald
- '04 Marion Barry for Mayor Campaign, '88 Jesse Jackson for President Campaign, '79 Jimmy Carter for President Campaign
- Davis Bain & Associations (clients such as Michael Jackson, Serena Williams, Babyface)
- Mayor Anthony Williams Inaugural Committee
- The Congressional Black Caucus Policy & Leadership Institute
- The Soweto Heritage Trust
- Education Africa, USA
- The African Ambassadors Spouses Association
- His Majesty Otumfuo Osei Tutu II, Asanthene
- Casey Trees Endowment
- Quantum Financial Services
- The Million Man March, National Director of Fundraising
- The Million Family March Gala
- The National African American Leadership Summit
- The Ohr O'Keefe Museum
- The Republic of Gabon
- National Conference of School Administrators Public Education Fund Network
- UNCF
- NAFEO
- The Washington Urban League
- International Medical Exchange, Inc.
- National Dental Association
- Washington World Group
- Inde, Inc.

- The Doug Williams Foundation
- Celebrities Dionne Warwick, M.C. Hammer, Michael Jackson, Serena Williams, The Dells, Philip Michael Thomas, Tommy Ford, Mary Wilson, Freda Payne, Sarah Dash, Jonathan Butler, Art Monk, Charles Mann, Sugar Ray Leonard, Tommy Hearns, et al

Special Recognitions:

- Ward 8 Impact Recognition Award 2016
- Council of the District of Columbia Recognition Resolution of 2006
- MEA Magazine and MEE Council Honor of One of the Top 50 Women of Influence and Power 2011

Articles/Media:

- Washington Post Style Feature
- Washingtonian Magazine
- Washington Afro Newspaper
- Washington Times Newspaper
- Final Call
- Washington Entertainment
- Washington Dossier
- Living With The Law
- Joe Madison Show
- C-Span
- CNN
- PBS/WHMM-TV, "Evening Exchange"

References:

Available upon request



Executive Office of the Mayor - Office of Talent and Appointments John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Linda Mercado Greene



Linda Greene serves as the President of BCG Holdings, Inc., the President/Founder of The Linda Greene Group and current member of the Historic Preservation Review Board.

Ms. Greene's diverse career spans from serving as an advisor and fundraising consultant to members of the United States Congress, to planning national events, to serving as publicist to internationally acclaimed entertainers, to representing and providing consultation to African Heads of State. She has also served as a senior executive of an institutional investment firm, and engaged as a member of several nonprofit boards of directors.

A Ward 8 resident, Ms. Greene received a Bachelor of Science in Business Management from Christopher Newport University.

Historic Preservation Review Board Confirmation Questions

Linda Mercado Greene

April 26, 2019

1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions no. 2-8 in lieu of that statement.

ANSWER: Will be filed by May 15, 2019

2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$1,000, including publicly traded stock.

ANSWER: N/A

3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$200 during the past two years.

ANSWER: NONE TO MY KNOWLEDGE

4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.

ANSWER: N/A

5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member or your immediate

family in excess of \$1,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.

ANSWER: N/A

6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$1,000.

ANSWER: 1354 W STREET, SE, WASHINGTON, DC 20020; 2114-14TH STREET, SE, WASHINGTON, DC 20020

7. Please list all professional and occupational licenses held by you.

ANSWER: N/A

8. Please list any professional organizations of which you are currently a member.

ANSWER:

DC Medical Cannabis Trade Association Minority Cannabis Business Association Anacostia Coordinating Council Anacostia BID

9. Please list all boards and commissions connected with the District Government on which you are or have been a member, and include the term of service for each.

ANSWER: The Historic Preservation Review Board, 2016-2019

10. Please list any other boards (e.g. Boards of Directors or a non-profit) on which you are a member.

ANSWER:

Anacostia Coordinating Council
Minority Cannabis Business Association
DC Medical Cannabis Trade Association

11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.

ANSWER: NO

12. Do you or any member of your immediate family have any interest, financial or otherwise, that may be directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the HPRB?

ANSWER: NO

13. Please describe any political activity (i.e. District of Columbia local elections or campaigns) that you have engaged in over the past five years, including any campaign contributions to a candidate or political action committee.

ANSWER:

Meet and Greet for Mayor Muriel Bowser in 2018;

Served on host committee for campaign events 2014-2016 prior to serving on HPRB as well as made small campaign contributions;

Campaign contributions over past 5 years:

Mayor Muriel Bowser, former Mayor Vincent Gray, Chairman Phil Councilmember Anita Mendelsohn, At-Large Bonds, At-Large Councilmember David Grosso, At-Large Councilmember Robert White, the late Councilmember Marion Barry, Councilmember LaRuby May, Councilmember Trayon White, Attorney General Karl Racine, Councilmember Kenyan McDuffie, Councilmember Brianne Nadeau, Councilmember Brandon Todd, Councilmember Vincent Orange.

14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdictions(s) in which you are registered.

ANSWER: NO

15. Why have you agreed to serve another term and how do you plan to continue to help the Board fulfill its role and mission during the time on the Board?

ANSWER: It is an extreme honor to serve as a Mayoral appointee on any Board. I agreed to accept the offer to serve another three years on the Historic Preservation Review Board as a citizen member because I believe I bring a unique perspective to the Board due to my cultural, professional, and diverse background. As a 47-year citizen of the District of Columbia, I have been actively involved in all aspects of DC social and political life, from grassroots to high society. And, I have been blessed to have developed close personal and working relationships with people who have and continue to make lasting impacts on our city in the arenas of politics, business, entertainment, religion, and social justice. Because of my breadth of relationships, I am able to connect with the residents who come to testify before the Board with a more human understanding. It is a great pleasure and a high honor serving with such an illustrious group of citizens and professionals I admire.

16. Given that you are being reappointed to the Board, what challenges do you believe the Board has experienced since your time on the Board, and how do you believe these challenges should be addressed moving forward.

ANSWER:

(1) It is evident we are all sensitive to the requests we receive for those who live in Historic Districts, especially those residents who purchased their homes long before the Historic designation. Many times, they are presenting to the board to obtain permission to add more space as their family grows; or, they are seniors who are aging and in need of more space to accommodate a family member or caretaker so they can stay in their home, aging in place. As the city's population grows and as our residents age, we need to find a happy medium to allow them to make those alterations to their homes without destroying the character of their historic home and neighborhood. Otherwise we risk losing them to surrounding jurisdictions. We are height restricted and land-locked. The cost of living in DC is extremely high negating the

- possibility of many to move in areas that have not been designated Historic. During my tenure, I have seen the Board become more understanding and collaboratively work to find solutions the owners and architects can consider.
- (2) Everyone works in DC and it is hard for residents to take off from work to come to a daytime hearing to express their concerns or support for various projects. Residents who live in ward 8, particularly Historic Anacostia, don't arrive home until 7 p.m. in the evening. These are hard working residents who are primarily our labor and workforce in the city. They feel they have very little voice in the projects affecting their community due to the fact of not being able to take leave to attend a HPRB meeting, daytime. Therefore, you only have the same people coming to speak on behalf of the residents.... for which many of the residents have no idea of any cases coming before the Board. Knowing this factor, it would be helpful for HPRB to have Saturday meetings in such communities when cases arise for that particular area. Additionally, this will afford an opportunity for HPRB to educate residents on historic guidelines and dispel many of the myths believed about historic preservation.
- 17. Please discuss any past and present experiences not already mentioned that you believe are relevant to support your appointment as a member of the HPRB.

ANSWER:

I am a dedicated member of the Board arranging my work schedule so as not to miss a board meeting unless in case of an extreme emergency. During my travels, speeches, social and business events, locally and nationally, I always speak of my service on the Historic Preservation Review Board. There have been remarks to me stating that Philadelphia and Baltimore could learn a lot from how DC has protected the landmarks and history of our city.... from their city leaders, which makes me extremely proud.



Testimony to the Committee on the Whole PR23-0163 Historic Preservation Review Board Linda Greene Confirmation Resolution PR23-0164 Historic Preservation Review Board Outerbridge Horsey Confirmation Resolution PR23-0165 — Historic Preservation Review Board Chris Landis Confirmation Resolution Thursday, May 2, 2019

Rebecca Miller on Behalf of the DC Preservation League

Good morning, Chairman Mendelson and members of the Committee of the Whole. My name is Rebecca Miller, Executive Director of the DC Preservation League (DCPL), Washington's citywide nonprofit that for the past 48 years has been dedicated to advocating for the preservation and protection of the historic and built environment of our nation's capital. I am pleased to be here today and thank you for the opportunity to provide testimony on the three nominees for reappointment to the Historic Preservation Review Board (HPRB).

DC's historic preservation law is one of the strongest and most successful ordinances of its kind in the country. The HPRB members' mandate is to implement and maintain the law on behalf of the Mayor through the designation of historic landmarks and districts and the review of development projects affecting historic properties. DCPL testifies before HPRB on a regular basis by providing reviews of major development projects or making presentations on landmark nominations. We don't expect our nominations will always be successful, or our professional advice incorporated into the review of projects. However, we — as well as other applicants and members of the public — expect the HPRB to be a high functioning body that understands and appropriately applies the regulations enacted to implement the Historic Landmark and Historic District Protection Act of 1978.

Two sets of regulations govern the make-up of the HPRB: one at the federal level mandating certain professional qualifications be represented to allow participation in the National Register programs and qualify for federal grant money, and the other at the city level requiring representation of the composition of the adult population of the District of Columbia with regard to race, sex, geographic distribution and other demographic characteristics, to be met with members who only need have a "demonstrated interest in historic preservation."

As we noted at the 2018 HPRB Nomination hearing, at present there are no members of the Board from Wards 1, 5 and 7. There are, however, three board members from Ward 4, an area of the city that is home to two residential historic districts with fewer than 200 contributing buildings. Ward 1 has more than 3500 contributing buildings in historic districts, Kingman Park in Ward 7 (517 contributing buildings), and Bloomingdale (1697 contributing buildings) in Ward 5...yet none of these Wards are represented on the Board. Geographic diversity is important for communities to feel that their views are taken into account when decisions are being made about their properties or neighborhoods.

DCPL has expressed its concern to both your office and the Historic Preservation Office (HPO) regarding statements by two of today's nominees - Mr. Landis and Ms. Greene. These members have during their past two-and-a-half-year tenures substituted personal criteria for those specified in the law and regulations when making designation decisions and reviewing projects. These types of statements could potentially invite legal challenges in the future. In addition, Mr. Landis on a number of occasions has expressed the opinion that the act of landmark designation is a government "taking." The 1978 Supreme Court decision Penn Transportation Company vs. New York City set the precedent that landmark regulations do not interfere with present use or prevent an owner from realizing a reasonable rate of return on an investment. This is settled case law, and offers no exception for developers, homeowners, nonprofits, etc. In addition, owner objection does not prevent designation under the DC Preservation Act regulations.

Attached to this testimony is a matrix that includes some statements made by both Ms. Greene and Mr. Landis showing where they have inserted personal opinions that are contrary to the standards for decisions to be made under the Historic Preservation Act Regulations.

Finally, we would like to discuss the Mayor's Office of Talent and Appointments (MOTA.) At the March Membership Meeting of the Committee of 100, Director Steve Walker presented the process and procedures for appointments. DCPL pressed Mr. Walker on MOTA's engagement with HPO, and he asserted that he had met with Steve Callcott, Deputy State Historic Preservation Officer regarding the reappointments before you today. Mr. Callcott met with Mr. Walker's office when these individuals were initially nominated in 2016, but no follow up by MOTA took place with regards to performance during this 2019 re-nomination process.

While DCPL supports the reappointment of Mr. Horsey, the organization cannot support the reappointments of Ms. Greene or Mr. Landis. Their demonstrated lack of performance, and the lack of procedural follow-up by MOTA disqualifies these nominees for service on the HPRB. DCPL implores the DC Council to deny approval for the reappointments of Ms. Greene and Mr. Landis. The Mayor should be encouraged to nominate to the HPRB individuals who have a demonstrated interest in Historic Preservation; are from underrepresented Wards with large numbers of protected buildings; and who will follow the mandate of the HPRB as set forth in the Historic Preservation Act.

Historic preservation has a tremendous positive economic and social impact on our city. Residents and others who invest in the city deserve to have a well-functioning, fair board that is well versed in its responsibilities under the Historic Preservation Act.

Thank you for the opportunity to present our concerns and I am happy to answer any questions you or the other members of the committee may have.

Recent Statements of Historic Preservation Review Board Members Landis and Greene

Capitol Historic District Concept for Non-Contributing Building — January 24, 2019

Landis (6:21:25) — "For a façade built in the 1960s and a non-contributing building. I would say that it's open season as far as I'm concerned."

While non-contributing buildings in historic districts are able to be demolished, and have more flexible design options, alterations or new construction must be compatible with the character of the historic district.

Washington Animal Rescue League Designation Hearing – December 20, 2018

Landis (2:12:12) — "I wonder about organization's buying buildings, and not knowing that they could be designated historic down the road because somebody owned them before. It's a great taking in a way. Maybe at the end of the day we're only preserving the façade if we designate this historic because it sounds like everything else could be removed."

Greene agreed with Mr. Landis' assertions and voted in opposition to the nomination.

Precedent set in the Penn Central case asserts that preservation laws do not interfere with an owners' present use or prevent it from realizing a reasonable rate of return on its investment.

St. Paul's Methodist Episcopal Church South Designation Hearing-May 24, 2018

Landis (7:58:10) — "I concur with Linda and the comment about sort of being forced. I realize this is a great taking from the owner, and I wish that we could get out in front of raze permits and construction. It's somewhat disingenuous to allow home owners to buy properties, and then change the rules on them. We all deal with rules in this city and they are complex enough as they are."

The law allows for applications for landmark designation to be filed on a building or site. This was done prior to the issuance of a raze permit that could not have been issued due to the property still being occupied.

Greene (7:51) — "I don't see any real social impact it had on anything that changed America or this city." "I don't see the compelling story here to designate this and I also find it very, very interesting that the African American community that is here...they're not for it. It's the Caucasian and other community trying to save it. If it was that important, I just can't imagine that the Africans Americans aren't fighting to save the church if it meant that much."

There is no criteria in the preservation act that requires individuals of any respective race, gender, creed etc. be present to designate a property.

Ebenezer Methodist Church Concept Hearing - Feb 2018

Greene - expressed concern for the challenges facing African-American churches and stated from the dais that she was "incensed and appalled" at neighbors' opposition to the proposal, urged neighbors to join Ebenezer Church and support the church.

This statement from a District government official violates the Anti-Establishment Clause of the First Amendment, as applied to the District by the Fourteenth Amendment.

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GOVERNMENT OF THE DISTRICT OF COLUMBIA

Historic Preservation Review Board



Public Roundtable on PR23-0355, the "Historic Preservation Review Board Linda Greene Confirmation Resolution of 2019"

Testimony of **Linda Greene**

Nominee for reappointment to the Historic Preservation Review Board

Before the
Committee of the Whole
Council of the District of Columbia
The Honorable Phil Mendelson, Chairperson

John A. Wilson Building Room 412 1350 Pennsylvania Avenue, NW Washington, DC 20004 Good Morning, Chairman Mendelson and other distinguished Councilmembers.

I am Linda Mercado Greene, a 47-year resident of the District of Columbia, residing in Historic Anacostia for the past 19 ½ years. I am the President and CEO of LMG Holdings, Inc., a DSLBD CBE company, which is a Public Relations/Public Affairs firm, and the Owner and CEO of BCG Holdings, Inc. t/a Anacostia Organics, also a DSLBD CBE company, and is the first licensed medical marijuana dispensary East of the River located at 2022 Martin Luther King, Jr. Avenue, SE, 100% minority woman owned with 100% DC resident employees. I am also the Host of the "Cannabis Conversations Podcast with Linda Mercado Greene" on DC Radio, 96.3HD4.

It is with extreme honor to submit my testimony to you today for reappointment to the Historic Preservation Review Board to serve another three-year term. This reappointment provides me the opportunity to continue to contribute to preserving the rich and diverse history of our great city, protecting our culture, historical edifices and landmarks, as well as ensuring, as a progressive city, accept new concepts to be incorporated within a historical context.

During my 47 years living in DC, I have resided in wards 1, 2, 3, 4, 6, and 8. Each one of these neighborhoods has its own beautiful identity and personality which has provided me a very unique insight into the impact of their architectural designs on everyday Washingtonians and visitors alike. I truly enjoy living in Historic Anacostia and meeting many of the tourists from around the world visiting the Frederick Douglass Estate as I sit on my front porch or in my yard. They ask me about the history of the neighborhood, how long have I lived here, and other places they should visit. My neighbors are incredible. We are a very close tight-knit community.

Through the years, I have been actively involved within the international, national, and local sectors of Washington, DC in politics, as a volunteer, advocate, philanthropist, fundraiser, event planner, and now in the medicinal cannabis industry. It has been a privilege to actively serve on numerous nonprofit and business boards, locally and nationally. Currently, I am serving on the Boards of the Anacostia Coordinating Council, the Minority Cannabis Business Association, the Anacostia BID, and as the Chair of the DC Medical Cannabis Trade Association.

One of the highest honors in my career was serving as Chief of Staff to the late Mayor for Life, Marion Barry, when he was reelected to the Council in 2004. I remained in that capacity for 18 months. During this tenure, I received an outstanding education in the local legislative process to include negotiations, consensus building, and loyalty, from the best of the best, Marion Barry and his colleagues. Even though I have always loved this city, my entire perspective changed increasing my admiration and dedication to the District of Columbia.

When I left as Marion's Chief of Staff, I was hired as Senior Vice President of Community and Government Affairs by MacFarlane Partners based in San Francisco, an institutional commercial real estate investment firm, to open their Washington, DC office. I had been working closely with Marion on a potential soccer stadium at Poplar Point for DC United, as well as helping him identify a new owner of the team. We convinced Victor MacFarlane to buy DC United,

becoming the first African-American owner of a professional soccer team in the United States. The task of making the soccer stadium a reality become one of my primary tasks and my real introduction into commercial real estate.

These two positions, most directly, contributed to laying the foundation for me to serve as a competent, enthusiastic, dedicated, and committed reappointed member of the Historic Preservation Review Board. Both required me to patiently listen to the needs of the communities, while striking a delicate balance to help support progressive ideas while embracing the historical and environmental significant concerns. Additionally, both required me to accept individuals and various organization's passions.... sometimes through verbal and/or communication, and sometimes demonstrative (protests) mechanisms. One of my strongest assets is my ability to unify, listening to all sides to construct an acceptable median. These skills, along with my strong passion for community engagement, complements my wonderful colleague serving on this board.

Under the leadership of our incredible Chair, Marnique Heath, I am looking forward to making suggestions through her to the HPRB staff which I feel will be beneficial to all DC residents and the Office of Planning. One, HPRB hearings need to be in the communities on a non-weekday, or held on a non-weekday, for hearings of projects that affect wards 7 and 8 to allow the residents the right to hear the cases, see the presentations, and to provide their comments. These residents cannot afford to take off from work to testify at a hearing. We, the city, should accommodate their schedules so they can be active and contributing residents in their neighborhoods. Two, I am hopeful HPRB will have community engagement forums to for educational and inclusiveness purposes in all eight wards. We must remember everyone does not have access to a computer, the internet, or the skills to operate one or to even read. Third, I am hopeful HPRB will become bilingual to make the process inclusive for all residents which engages new members of our community, teaches them our history, and allows them to bring their resources, skills, and knowledge to further our rich history and culture. Finally, the HPRB staff is superb, accessible, knowledgeable, accommodating, and very professional. They are always willing to educate us, explain the historical context of projects to us, as well keeping the Board well-informed. My strong recommendation is to increase diversity/minority representation on the Staff. I am always about balance.

My heartfelt and humbled thank you is extended to Mayor Bowser for her reappointment of me to serve another three years as a citizen member on the Historic Preservation Review Board. I am grateful to Chairman Mendelson for scheduling this confirmation hearing and to all the Councilmembers who have attended today. I look forward to continue being a productive conservator of our most prized possessions and culture in our city, throughout our city.





March 14, 2019

The Honorable Phil Mendelson, Chairman Council of the District of Columbia 1350 Pennsylvania Avenue, NW, Suite 504 Washington, DC 20004

Chairman Mendelson:

We are writing today on behalf of the DC Preservation League (DCPL) and The Committee of 100 on the Federal City (C10) regarding the future appointments to the Historic Preservation Review Board (HPRB).

As you know, the HPRB was organized in 1983 under the authority established in the Historic Landmark and Historic Districts Protection Act of 1978, and is the official body of advisors appointed by the Mayor to guide the government and public on preservation matters in the District. In order for HPRB to adequately serve the District and support the mission of the historic preservation office, members of the board are expected to have a working knowledge of the Preservation Act, its regulations, and an understanding of the Secretary of Interior Standards for Evaluation of Historic Properties. Although DCPL and C100 are pleased that in recent years the board members have been receiving training on these standards and other aspects of their responsibilities on HPRB, some board members still reflect no working knowledge and indeed little interest in the regulations enacted along with the 40-year-old Preservation Act.

DCPL and C100 are concerned that statements by certain HPRB members suggest that they are substituting personal criteria for those specified in the law and regulations when making designation decisions and reviewing projects, which could invite legal challenges. In addition, members have made comments that the act of landmark designation is a government "taking." Precedent set in the Penn Central case asserts that preservation laws do not interfere with an owners' present use or prevent it from realizing a reasonable rate of return on its investment.

Two members of the HPRB that have shown little regard for the preservation regulations are Mr. Chris Landis and Ms. Linda Greene. Both members' appointed terms end July 21, 2019. We ask that you discuss these appointments with Mayor Bowser and encourage nomination of new members who have a demonstrated interest in Historic Preservation, as set forth in the HPRB regulations. We have included an attachment that includes statements made by these two board members that are contrary to the regulations set forth under the Preservation Act.

In the past, both DCPL and C100 have made recommendations to the Mayor's Office on Talent and Appointments. These recommendations have not borne much fruit however. Please let us know if you would like us to send you a list of qualified and supportable candidates.

Historic preservation has a tremendous positive economic and social impact on our city. Residents and others who invest in the city deserve to have a well-functioning, fair board that is well versed in its responsibilities under the Historic Preservation Act.

Sincerely,

Rebecca Miller, Executive Director DC Preservation League 1221 Connecticut Avenue, NW, Suite 5A Washington, DC 20001 202.783.5144 rebecca@dcpreservaiton.org

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Enclosure

S.a. Dame

Stephen Hanson, President
The Committee of 100 on the Federal City
945 G Street, NW
Washington, DC 20001
202.681.0225
info@committeeof100.net

Statements of Historic Preservation Review Board Members Landis and Greene

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| 1 | DRAFT COMMITTEE PRINT |
|----------|---|
| 2 | Committee of the Whole |
| 3 | September 17, 2019 |
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| 5 | |
| 6 | |
| 7 | |
| 8 | A PROPOSED RESOLUTION |
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| 10 | |
| 11 | <u>23-355</u> |
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| 13 | |
| 14 | IN THE COUNCIL OF THE DISTRICT OF COLUMBIA |
| 15 | |
| 16 | |
| 17 | |
| 18 19 | To confirm the re-appointment of Linda Greene to the Historic Preservation Review Board. |
| 20 | To commit the re-appointment of Emda Greene to the Historie Freservation Review Board. |
| 21 | RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, that this |
| 22 | resolution may be cited as the "Historic Preservation Review Board Linda Greene Confirmation |
| 23 | Resolution of 2019". |
| 24 | Sec. 2. The Council of the District of Columbia confirms the re-appointment of: |
| 25 | |
| 26 | Ms. Linda Greene |
| 27 | W Street SE |
| 28 | Washington, DC 20020 |
| 29 | (Ward 8) |
| 30 | |
| 31 | as a public member of the Historic Preservation Review Board, established by Mayor's Order |
| 32 | 83-119, issued May 6, 1983 (30 DCR 3031) pursuant to section 4 of the Historic Landmark and |
| 33 | Historic District Protection Act of 1978, effective March 3, 1979 (D.C. Law 2-144; D.C. Officia |
| 34 | Code § 6-1103), for a term to end July 21, 2022. |
| 35 | Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, |
| 36 | upon its adoption, to the nominee and to the Office of the Mayor. |
| | |
| 37 | Sec. 4. This resolution shall take effect immediately. |