

**COUNCIL OF THE DISTRICT OF COLUMBIA
COMMITTEE OF THE WHOLE
COMMITTEE REPORT**

1350 Pennsylvania Avenue, NW, Washington, DC 20004

DRAFT

TO: All Councilmembers

FROM: Chairman Phil Mendelson
Committee of the Whole

DATE: October 20, 2020

SUBJECT: Report on PR 23-931, “Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020”

The Committee of the Whole, to which Proposed Resolution 23-931 the “Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020” was referred, reports favorably thereon with technical amendments, and recommends approval by the Council.

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I. BACKGROUND AND NEED

The purpose of Proposed Resolution 23-931 is to confirm the appointment of Mignon Clyburn as a member of the University of the District of Columbia Board of Trustees (Board). Ms. Clyburn is currently a Ward 6 resident. If confirmed, this will be Ms. Clyburn’s first term on the Board, as she is replacing Josh Wyner. Her initial term will expire on May 15, 2024.

Ms. Clyburn holds a Bachelor of Science in Business Administration from the University of South Carolina and is most known for her service as a Commissioner on the Federal Communications Commissioner (FCC). From 2009 to 2018, Ms. Clyburn served on the FCC, and from May to November 2013, she served as Acting Chair of the Commission. During her tenure on the FCC, Ms. Clyburn focused on closing the persistent digital divide that affects rural, poor, and Native American communities by advocating for diversity in media ownership, pushing for reforms to the Inmate Calling Service, accentuating the need for diversity and inclusion in STEM

opportunities, supporting the need for a free and open Internet, and championing the modernization of the Lifeline Program, which helps low-income individuals cover the costs of voice and high speed Internet. Prior to her service on the FCC, Ms. Clyburn was a Commissioner on the Public Service Commission of South Carolina (SCPCS), which is South Carolina's equivalent to the District's Public Service Commission, from July 1998 to June 2009. From July 2002 to June 2004, Ms. Clyburn served as Chair of the SCPCS. Before her time on the SCPCS, Ms. Clyburn was the publisher and general manager of a newspaper, called *The Coastal Times* in Charleston, South Carolina.

After Ms. Clyburn's tenure on the FCC, she held a fellowship at the Open Society Foundation, where she focused on eliminating predatory rates for prison telephone services. Most recently, she founded MLC Strategies, LLC, a consulting firm. Additionally, Ms. Clyburn is serving on several boards, including the board of The Benton Foundation, the board of Charah Solutions, the board of LionGate, and the National Security Commission for Artificial Intelligence. Previously, Ms. Clyburn has served on several other non-profit or corporate boards, as well as serving on the Trident Technical College Foundation and on the Board of Visitors of Columbia College. Thus, if Ms. Clyburn is confirmed, her appointment to UDC's Board will not be the first time that she has served on a college or university's board.

The University of the District of Columbia (UDC) is both a Historically Black College and University (HBCU) and an urban land-grant institution. Formed in 1975 from the merger of the District of Columbia Teachers' College,¹ the Washington Technical Institute, and Federal City College,² UDC serves as the District's only public university. UDC's mission is to provide an affordable, post-secondary education to District residents and to "prepare students for immediate entry into the workforce, the next level of education, specialized employment opportunities or life-long learning."³ In furtherance of this mission, a law school was added in 1996⁴ and a community college in 2009.

According to D.C. Official Code Section 38-1202.01, UDC is governed by a Board of Trustees (Board), comprised of fifteen members.⁵ Of the fifteen, eleven are appointed by the Mayor with the advice and consent of the Council, three are alumni from either the University or one of its predecessor institutions, and one is a full-time student elected by the UDC student body.⁶ Each trustee, except for the student trustee, serves a five year term, and each non-student trustee may serve two consecutive full terms.⁷ The following tables depict the current make-up of the UDC Board of Trustees:

¹ This college was formed from the merger of Miners Teacher College and Wilson Teachers College. See *UDC's History*, UNIV. OF THE DISTRICT OF COLUMBIA, http://www.udc.edu/about_udc/history_university_district_columbia (last visited July 12, 2013).

² D.C. Law 1-36 (effective Nov. 1, 1975).

³ *UDC Mission*, UNIV. OF THE DISTRICT OF COLUMBIA, <http://www.udc.edu/welcome/mission.htm> (last visited July 12, 2013).

⁴ See D.C. Law 11-152 (effective Aug. 1, 1996).

⁵ See D.C. Official Code § 38-1202.05 for a list of the duties of the UDC Trustees.

⁶ D.C. OFFICIAL CODE § 38-1202.01(c) (2001 ed.). Of the eleven appointed by the Mayor, seven must reside in the District at the time of their Council confirmation. *Id.* 38-1202.01(c-1).

⁷ *Id.* 38-1202.01(f). After the completion of the member's second consecutive term, he or she must wait five years from the end of his or her second term before being reappointed or reelected to the Board of Trustees. *Id.*

Table A: Elected Alumni and Student Trustees to the University of the District of Columbia Board of Trustees

Elected Trustee	Role	Commencement Date	Term End Date
Barrington Scott	Alumni	May 15, 2020	May 15, 2025
Mildred L. Musgrove	Alumni	May 15, 2020	May 15, 2025
Anntoinette “Toni” White-Richardson	Alumni	May 15, 2020	May 15, 2025
Chavar Henry	Student	May 15, 2020	May 15, 2021

Table B: Mayoral Appointments to University of the District of Columbia Board of Trustees

Mayoral Appointee	Resolution Number	Date of Council Approval	Term End Date
Esther Barazzone	R. 23-316	January 21, 2020	May 15, 2024
Christopher Bell	PR 23-930	<i>Pending</i>	May 15, 2025
Mignon Clyburn⁸	PR 23-931	<i>Pending</i>	May 15, 2024
Elaine Crider	R. 22-634	November 13, 2018	May 15, 2023
Ken Grossinger	R. 22-635	November 13, 2018	May 15, 2023
Charlene Drew Jarvis	R. 22-624	October 16, 2018	May 15, 2023
Carolyn Rudd	R. 22-623	October 16, 2018	May 15, 2023
Errol Schwartz	R. 22-621	October 16, 2018	May 15, 2023
Jerome Shelton	R. 23-317	January 21, 2020	May 15, 2024
Anthony Tardd	R. 22-622	October 16, 2018	May 15, 2023
Vacant			

The University has made great strides over the last four years, but more needs to be done. Moving forward, and during Ms. Clyburn’s time on the Board, the Committee will be paying particular attention to the following issues.

Enrollment: Over the past decade, UDC has struggled to increase enrollment. For the four-year flagship, the struggle was exacerbated when the Community College was established in 2009, and the four-year institution lost approximately half of its enrollment, as students who were previously enrolled at the flagship campus moved to the Community College. The Community College’s enrollment has lagged the past few years due to the loss of the both the nursing program accreditation and the mortuary sciences accreditation. However, the University has made increasing enrollment a priority, and President Mason has double downed on those efforts.⁹ For example, the University now offers scholarships and tuition assistance to students from D.C.’s public schools and public charter schools. Moreover, the Community College has now earned back both the nursing and the mortuary sciences accreditations.¹⁰

In addition to increasing the number of first-time full-time students, UDC needs to focus on student retention. Compared to other universities in the District, UDC’s student population is older – the average age of a UDC student is 30 years old.¹¹ Many of the students have to work to

⁸ Because Ms. Clyburn is replacing Josh Wyner, whose next five-year term would have begun on May 15, 2019 and ended on May 15, 2024, her initial term will also end on May 15, 2024 instead of May 15, 2025.

⁹ See Letter from Ron Mason, President, University of the District of Columbia, to Phil Mendelson, Chairman, Council of the District of Columbia, at 8-11 (February 23, 2018) (on file with the Committee of the Whole).

¹⁰ See e.g. <http://www.abfse.org/html/dir-dc.html>.

¹¹ UNIV. OF D.C., FACTBOOK – ACADEMIC YEAR 2016-2017 30 (2018), http://docs.udc.edu/irap/udc_factbook_ay_2016_2017.pdf. The average age of students at the flagship is 31 years old, at the community college is 28 years old, and at the law school is 32 years old. *Id.* This works out to the overall average age of students at the University being 30 years.

support themselves and their families and have to deal with issues such as fiscal constraints, childcare, housing, and transportation. Because of this, many UDC students pause their attendance at the University and can take longer than three years to earn an Associate's degree or six years to earn a Bachelor's degree. Thus, it is important that the University aid its students in tackling the issues they face so that the students can attend the University within the three and six-year norms.

Additionally, due to the COVID-19 pandemic, the University's enrollment, like that of many other institutions of higher learning, has dropped overall by approximately 20% for the Fall 2020 semester. Because of the challenging fiscal times that have accompanied the pandemic, many individuals do not want to incur additional costs (e.g. tuition and fees) at this time. For older students, which make up the majority of UDC's student body and many of whom were already experiencing challenging financial issues, this is particularly true. Thus, UDC not only has to contend with the decades long enrollment and retention issues it had before the pandemic, but now it has to deal with the added difficulties that have been brought about by the COVID-19 pandemic.

Prior to the pandemic, the Committee was pleased to see that growth in enrollment was starting to occur within the university system, particularly in the area of first-time, full-time students. However, this progress does not eliminate the need to continue to make enrollment, including student retention, a priority, especially given the University's current enrollment predicament. This is an area in which the Committee is particularly interested, and the Committee believes should be one of the top priorities for the UDC Board.

When asked at her October 8th confirmation roundtable what UDC needs to do to improve both enrollment and retention, Ms. Clyburn stated that the University needs to ensure that at every level – Workforce Development and Lifelong Learning (WDLL), the Community College, and the four-year college – its offerings and courses are designed to retrain and reskill students, as well as aligned to the top industries in the District.¹² She noted that in terms of higher education, DC is very competitive, so the University needs to demonstrate to students that it will position them to be competitive when they obtain either a certification or degree from UDC.¹³ If it cannot do so, UDC will struggle to attract and retain students. Additionally, Ms. Clyburn indicated that UDC needs to expand its dual enrollment program with DC's public high schools, as dual enrollment can serve as an initial entry point for students while they are in high schools, thereby serving as an effective recruitment tool.¹⁴ Further, she noted that UDC must find a way to aid students with the non-academic barriers that they face in order to improve retention.¹⁵

Private Fundraising: Over the past five years, beginning with fiscal year 2014, the Council has set aside funds for the University as part of a fundraising match. Originally as a means of supporting UDC's accreditation efforts, the Council set aside a million dollars in matching funds

¹² *University of the District of Columbia Board of Trustees, PR 23-930, Board of Trustees of the University of the District of Columbia Christopher Bell Confirmation Resolution of 2020, & PR 23-931, Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020: Roundtable before the Council of the District of Columbia Comm. of the Whole (Oct. 8, 2020) (oral testimony of Ms. Mignon Clyburn, nominee)[hereinafter Clyburn Oral Testimony].*

¹³ *Id.*

¹⁴ *See id.*

¹⁵ *Id.*

in fiscal year 2014.¹⁶ For every dollar UDC raised in private donations, the District matched those donations dollar for dollar up to a maximum of a million dollars. While the University was unsuccessful in raising private funds in fiscal year 2014 for this match, the Council agreed to renew the match opportunity again in fiscal year 2015. UDC rose to the challenge that year and was able to meet, and indeed exceed, the million-dollar threshold, raising \$1,070,000 in private donations. Given that success, the Council again set aside a million-dollar match for the University in fiscal year 2016. UDC was once again successful at raising the funds and did so within the prescribed time frame.

For fiscal year 2017, the Council put forth more stringent match requirements, indicating that for every two dollars the University raised, it would receive a dollar. The University was just short of meeting the full match in fiscal year 2017 but given its efforts and the more stringent match requirements, the Council renewed the fundraising match opportunity again in fiscal year 2018. For fiscal years 2018 - 2020, the University also received a dollar, up to a maximum amount of \$1.5 million, for every two dollars that UDC raised. UDC met the matches in fiscal years 2018 and 2019. While the University was working toward raising the maximum amount of matching funds in fiscal year 2020, its fundraising was slightly derailed due to the COVID-19 pandemic. Because of the pandemic and the need for the University to have access to as many funds as possible, the Council agreed to amend the fiscal year 2020 match back to a dollar for dollar match,¹⁷ which the University was able to meet. For fiscal year 2021, the match is again a dollar for dollar due to the continuing pandemic.¹⁸ However, the Committee has been clear with the University that the return to the lower match threshold is solely due to the pandemic and that once the pandemic ends, the Committee will look to return to the higher match threshold.

Although the original impetus for the match was to provide additional support for UDC's accreditation activities, secondary reasons for the match have been to incentivize the University to increase its private fundraising activities and to encourage the UDC Foundation to take a more active role in raising private funds to support the University. As discussed in Committee budget reports, UDC has to fight year after year for its subsidy, as well as for capital funds from the District government. The University needs to continue to increase its private fundraising, even though the Committee believes wholeheartedly that the District should support UDC financially.

When asked what steps the University should take to increase private fundraising, Ms. Clyburn stated in her pre-roundtable responses that every single ask UDC makes should be bifocal by design.¹⁹ Specifically, Ms. Clyburn believes that donating to the University is not just about financial contributions but can, and should, encompass hands-on, campus support. For example, subject matter experts can give a guest lecture or mentor students majoring in their field.²⁰ Individuals who have experience with grant writing can assist the University and its professors by aiding them with their grant applications, whether it be grants from a federal agency

¹⁶ See Title X, Sec. 10002 of D.C. Law 20-61, the Fiscal Year 2014 Budget Support Act of 2013.

¹⁷ See D.C. Law 23-130, the "Coronavirus Support Temporary Amendment Act of 2020," effective October 9, 2020.

¹⁸ See Title IV, Subtitle D of D.C. Act 23-407, the "Fiscal Year 2021 Budget Support Act of 2020," enacted August 31, 2020.

¹⁹ See Letter from Mignon Clyburn, Nominee, to Phil Mendelson, Chairman, Council of the District of Columbia, at 6 (October 7, 2020)(attached to this report)[hereinafter Clyburn Letter].

²⁰ Clyburn Oral Testimony, *supra* note 12.

or private institutions.²¹ Grant writing is an invaluable skill that can be costly, and often, professors need to win grants to conduct research, which in turn, can elevate the stature of a college or university.

In addition to a bifocal approach, Ms. Clyburn indicated that alumni need to be reminded of the value they received when they attended either UDC or one of its predecessor institutions.²² Individuals need to feel that every donation, regardless of its size, matters, especially in the current economic climate. If the university is successful in conveying this message, it is more likely to receive financial contributions from its alumni. Thus, even if the University receives numerous small donations from its alumni, these small donations add up, resulting in greater amount of private fundraising overall.

Given Ms. Clyburn's past experiences serving on the boards of other colleges, as well as her time serving on both the FCC and SCPCS, where she worked tirelessly for the betterment of underserved populations, the Committee believes that Ms. Clyburn is a welcome addition to UDC's Board. The Committee believes that her business experience will be critical, especially as the University's enrollment has dipped due to the pandemic, and her relationships throughout the country will be invaluable as UDC looks to build its reputation. Thus, the Committee recommends that Ms. Clyburn be confirmed for appointment to UDC's Board of Trustees.

II. LEGISLATIVE CHRONOLOGY

- September 8, 2020 PR 23-931, "Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020," is introduced by Chairman Mendelson, at the request of the Mayor and referred to the Committee of the Whole. The resolution is deemed disapproved on December 22, 2020.
- September 18, 2020 Notice of Intent to Act on PR 23-931 is published in the *District of Columbia Register*.
- September 18, 2020 Notice of a Public Roundtable on PR 23-931 is published in the *District of Columbia Register*.
- October 8, 2020 The Committee of the Whole holds a public roundtable on PR 23-931.
- October 20, 2020 The Committee of the Whole marks-up PR 23-931.

III. POSITION OF THE EXECUTIVE

Ms. Clyburn is the Mayor's nominee for one of the eleven Board of Trustees seats appointed by the Mayor.

²¹ *Id.*

²² *Id.*

IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission.

V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public roundtable on PR 23-931 on October 8, 2020. The testimony summarized below is from that hearing. Copies of written testimony are attached to this report.

Mignon Clyburn, Nominee, testified about her willingness to serve on the Board of Trustees, highlighted her background and why she believed she would be a strong addition to the Board, and commented on various challenges facing the University, including enrollment, private fundraising, and capital improvements.

The Committee received no testimony or comments in opposition to PR 23-931.

VI. IMPACT ON EXISTING LAW

This confirmation is consistent with existing law. Pursuant to D.C. Official Code § 38-1202.01, the Board shall be comprised of fifteen members – of whom eleven members are appointed by the Mayor and confirmed by the Council. Of the eleven members, seven must be District residents at the time of their confirmation. Additionally, each member, except for the student trustee, may three, five-year terms or a total of 15 consecutive years.²³ Ms. Clyburn is a Mayoral appointee, is a resident of the District, and is nominated for her first term.

VII. FISCAL IMPACT

PR 23-931 will have no fiscal impact on the District of Columbia budget or financial plan. Pursuant to D.C. Official Code § 38-1202.04, trustees receive no compensation for their service on the Board. However, each trustee is entitled to be reimbursed up to \$4,000 annually for any “actual and necessary expenses incurred while actually engaged in service as a Trustee.”²⁴ Such expenses are included as part of the University’s annual budget.

VIII. SECTION-BY-SECTION ANALYSIS

Section 1 States the short title of PR 23-931.

²³ See D.C. Law 23-130, the “Coronavirus Support Temporary Amendment Act of 2020,” effective October 9, 2020.

²⁴ *Id.* § 38-1202.04.

- Section 2 Confirms the appointment of Mignon Clyburn to the UDC Board of Trustees, replacing Josh Wyner, for a five-year term that expires on May 15, 2024.
- Section 3 Directs the Council to transmit a copy of the resolution, upon its adoption, to the nominee, the University of the District of Columbia Board of Trustees, and to the Office of the Mayor.
- Section 4 Provides that PR 23-931 should take effect immediately.

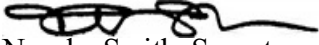
IX. COMMITTEE ACTION

X. ATTACHMENTS

1. PR 23-931 as introduced.
2. Written Testimony.
3. Nominee's response to questions.
4. Legal Sufficiency Determination for PR 23-931.
5. Committee Print for PR 23-931.

COUNCIL OF THE DISTRICT OF COLUMBIA
1350 Pennsylvania Avenue, N.W.
Washington D.C. 20004

Memorandum

To : Members of the Council
From :  Nyasha Smith, Secretary to the Council
Date : Friday, September 11, 2020
Subject : Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Tuesday, September 08, 2020. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020", PR23-0931

INTRODUCED BY: Chairman Mendelson, at the request of Mayor

The Chairman is referring this legislation to Committee of the Whole. This resolution will be deemed disapproved on Tuesday, December 22, 2020 without Council action.

Attachment
cc: General Counsel
Budget Director
Legislative Services



MURIEL BOWSER
MAYOR

September 8, 2020

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW, Suite 504
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 201 of the District of Columbia Public Postsecondary Education Act, approved October 26, 1974 (88 Stat. 1424; D.C. Official Code § 38-1202.01), I am pleased to nominate the following person:

Ms. Mignon Clyburn
G Street SW
Washington, DC 20024
(Ward 6)

for appointment as a member of the Board of Trustees of the University of the District of Columbia, replacing Joshua Wyner, for a term to end May 15, 2024.

Enclosed you will find biographical information detailing the experience of the above-mentioned nominee, together with proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,


Muriel Bowser


Chairman Phil Mendelson
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To confirm the appointment of Ms. Mignon Clyburn to the Board of Trustees of the University of the District of Columbia.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Board of Trustees of the University of the District of Columbia Mignon Clyburn Confirmation Resolution of 2020".

Sec. 2. The Council of the District of Columbia confirms the appointment of:

Ms. Mignon Clyburn
G Street SW
Washington, DC 20024
(Ward 6)

as a member of the Board of Trustees of the University of the District of Columbia, pursuant to section 201 of the District of Columbia Public Postsecondary Education Act, approved October 26, 1974 (88 Stat. 1424; D.C. Official Code § 38-1202.01), replacing Joshua Wyner, for a term to end May 15, 2024.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.



Executive Office of the Mayor - Office of Talent and Appointments
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Mignon L. Clyburn



Mignon L. Clyburn served as a Commissioner on the Federal Communications Commission (FCC) from 2009 to 2018, and as acting chair from May to November of 2013.

During her nearly nine years at the FCC, Commissioner Ms. Clyburn was committed to closing persistent digital and opportunity divides that continue to challenge rural, Native, and low wealth communities. Specifically, she pushed for the modernization of the agency's Lifeline Program, which assists low income consumers in defraying the cost of voice and broadband service, championed diversity in

media ownership, initiated Inmate Calling Services reforms, emphasized diversity and inclusion in STEM opportunities, and fought to preserve a free and open internet.

Previously, Ms. Clyburn served 11 years on the South Carolina Public Service Commission. Prior to that, she was the publisher and general manager of the Coastal Times, a family-founded, Charleston-based weekly newspaper focusing on issues affecting the African American community.

Ms. Clyburn most recently held a fellowship at the Open Society Foundation where she championed efforts to eliminate predatory rates for prison telephone services and is currently the principal of MLC Strategies, LLC.

A Ward 6 resident, Ms. Clyburn holds a Bachelor of Science in Banking, Finance, and Economics from University of South Carolina.



MIGNON L. CLYBURN



PROFESSIONAL EXPERIENCE

MLC STRATEGIES, LLC
Principal and CEO

January 2019 - Present

Independent consulting firm established to provide strategic advice and develop critical solutions for entities in the technology, media (content), telecommunications and investor owned utility industries.

OPEN SOCIETY FOUNDATIONS (OSF)
Leadership in Government Fellow

June 2018 - January 2019

Awarded a leadership fellowship to make the business case for eliminating the predatory telephone rate regime that exists for families and legal counsel who make calls to and from American detention and correctional facilities.

FEDERAL COMMUNICATIONS COMMISSION
Commissioner
(Interim) Chair

July 2009-June 2018
May 2013-October 2013

Appointed by the President and twice confirmed by the United States Senate to the five-member federal commission responsible for the regulation of interstate and international communications by radio, television, wire, satellite, and cable in all 50 states, the District of Columbia and U.S. territories.

PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA (SCPSC)
Commissioner, Sixth Congressional District
Chair

July 1998 – June 2009
July 2002 – June 2004

Elected by the General Assembly to three terms on the seven-member commission responsible for the regulation of South Carolina's investor owned utilities, including electric, gas, water and sewerage companies, telephone companies, and certain transportation providers. Managed a staff of 88 with an operating budget of \$9 million.

THE COASTAL TIMES, CHARLESTON, SOUTH CAROLINA
Publisher and General Manager

June 1984 – June 1998

Published, managed, edited and distributed a weekly newspaper in the low country of South Carolina.

SIGNIFICANT DOCKETS AND DECISIONS CONSIDERED BY
THE FEDERAL COMMUNICATIONS COMMISSION

Directed A Highly Productive Federal Agency. Served as Acting Chair of the Federal Communications Commission, an agency with more than 1,700 employees. During this timeframe, which included a three-week federal government shut down, the agency adopted 1,185 orders or proposed rules. Led the staff in the development of rules for three multi-billion dollar auctions and released orders to approve several high-profile transactions including the \$12.1 billion Soft Bank-Sprint merger and several other asset transactions worth hundreds of millions of dollars.

Force Behind the Establishment of the Connect2HealthFCC Task Force. The multi-disciplinary effort is designed to 'move the needle' on broadband availability and advanced health care technologies. The Task Force uses public and private stakeholder input and collaboration to promote effective policy and regulatory solutions to encourage broadband adoption to advance telehealth, mobile applications and telemedicine. The goal is to enable robust connections on-demand so that patients and caregivers will have ubiquitous, interactive, fully integrated and affordable levels of seamless health and wellness care.

Effectively Advanced U.S. Communications Policy Internationally Through Formal Agreements and Bi-Lateral Meetings. Signed landmark agreements with Canada and Mexico to address cross-border interference issues, which resolved key obstacles to the success of the world's first ever reverse voluntary incentive auction of broadcast TV spectrum. Met with communications regulators during international fora in 16 countries in Africa, Asia and the European Union. Established strong relationships with international colleagues by stressing that wealthy and developing nations can improve by learning from each other.

Successful At Driving Solutions for Industry Wide Technical Bottlenecks. Brokered the negotiations for the initiation of a proceeding to adopt technical rules to restore interoperability in the lower 700 megahertz band. In the history of United States wireless service, this was the first spectrum band for commercial service that lacked an interoperable solution which meant that devices from smaller wireless carriers could not roam on the networks of larger nationwide providers for more than five years. By spearheading an industry wide solution, instead of mandating a regulatory solution that likely would have been appealed to a court, more rapid investment by dozens of small wireless companies in the areas they served was spurred.

Successfully Led Reform of Wireless Auction Rules to Create Opportunities for Small Businesses. Persuasively advocated for the repeal of rules that prevented small businesses from leasing their spectrum to large companies. These rules kept them from attracting sufficient capital to acquire commercial wireless spectrum at FCC auctions and from effectively competing against larger companies. Also helped to establish a rural service bidding credit that could spur economic growth in 90 percent of the 353 persistent poverty counties in our country.

Negotiated Deal Between Wireless Industry and Local Governments to Streamline Tower Siting Approvals. Persuaded CTIA and PCIA -- top lobbying organizations for the commercial wireless industry -- to help resource constrained cities and local governments which will result in faster approval times for wireless company applications to collocate new towers and other equipment on previously approved infrastructure.

Inmate Calling Services Reform. In July of 2013, led the passage of historic reforms to the exorbitant interstate inmate calling system. For decades, the high cost of long-distance calls from prisoners to their loved ones across state lines has detrimentally impacted parents and children, especially among low-income and minority families. Ten years after this proceeding began at the FCC, those efforts led to final rules.

SIGNIFICANT CASES CONSIDERED BY
THE SOUTH CAROLINA PUBLIC SERVICE COMMISSION

State Universal Service Fund, Docket No. 1997-239-C. In an order issued June 6, 2001, the Commission funded South Carolina's Universal Service Fund through assessments on communications carriers. The state Universal Service Fund has resulted in significantly lower access rates for carriers in the state.

Generic Proceeding to Address Abuse of Market Position and Inflation Based Index for Local Exchange Carriers, Dockets No. 2002-367-C and 2003-656-C. As Chair, I presided over generic proceedings in which the Commission interpreted statutory terms governing certain rates charged by local exchange carriers operating under alternative regulation.

PROFESSIONAL PRESENTATIONS

National Health IT Collaborative for the Underserved (NHIT) and Healthcare Information and Management Systems Society (HIMSS), March 2018, Las Vegas, NV
Leveraging health IT and good regulatory policies to address health disparities in the U.S.

Regional Smart Cities Forum, February 2018, Washington, DC
Intelligent transportation systems, the Internet-of-Things, and big data analytics, can replace failing infrastructure, cut costs and generate new revenue, while dramatically improving the lives of residents.

#Solutions2020 Policy Forum, October 2016, Washington, DC
Culmination of a #ConnectingCommunities tour which explored the opportunities and challenges of bringing affordable, diverse and competitive communications services to all Americans. #Solutions2020 focused on proposing answers to some of the toughest challenges facing the communications sector. Action Plan delivered **March 2017**

Cleveland Clinic's Medical Innovation Summit, "Broadband Powering the Next Generation of Health and Care: A World of Connected Health," October 26, 2015, Cleveland, Ohio
Highlighted the transformative power of technology and connectivity and how it could bring about personalized "smart care" systems to the market to address specific health needs and risks.

**Competitive Carriers Association – Annual Convention, October 8, 2015,
Ft. Lauderdale, FL**

Shared updates and insights on how innovative regulatory approaches and consensus building among carriers can spur innovation and competitive opportunities for smaller providers, particularly those in rural America.

PROFESSIONAL PRESENTATIONS, con't.

American Enterprise Institute, “Reforming the Federal Lifeline Telecommunications Program for the Broadband Era,” November 12, 2014, Washington, DC

Laid out a comprehensive vision on cleaning up, overhauling and modernizing one of the nation's most politically vulnerable programs using strong fiscal and managerial protocols so that it will be on track to finally meet the needs of those unable to afford broadband and other telecommunications services.

Hearing on the President's Fiscal Year 2014 Funding Request and Budget Justification for the Federal Communications Commission, September 2013

As Acting Chair, testified before the Subcommittee on Financial Services and General Government Committee on Appropriations in the U.S. Senate.*

FCC National Broadband Plan Staff Workshop, “Smart Grid, Broadband and Climate Change,” MIT, Boston, MA, August 25, 2009

The panel discussed how broadband and communications infrastructure can accelerate efforts to build a smarter electricity infrastructure, also known as the Smart Grid.

National Foundation of Women Legislators, “Transformative Power of Broadband: Key Issues During Challenging Times,” November 23, 2008, Sarasota, Florida

Provided a regulator's perspective on how to increase the awareness of broadband services and how they can solve those critical problems that negatively impact women's lives.

Florida Conference of Black State Legislators Issues Conference, “Energy Roadmap for the Future: What Can Policy Makers Do? November 20, 2008, Kissimmee, Florida

Mapped out regional and regulatory realities and gave insight as to how lawmakers can educate, motivate and initiate policies to benefit underserved communities.

*Appeared and testified before the U. S. House Energy and Commerce and the Senate Commerce, Science and Transportation Committees and their Oversight and Sub-Committees more than 20 times.

MEDIA APPEARANCES

The Communicators, CSPAN; Marketplace Media, Here & Now and All Things Considered, NPR; NewsHour, PBS; Veshi and Ruhle and AMJoy, MSNBC

PROFESSIONAL AND COMMUNITY AFFILIATIONS

- Charleston, SC Chapter of **The Links, Inc.**
- **Washington Action Committee** for the National Association of Regulatory Utility Commissioners (NARUC), **Chair**, 2005-2009
- **S. C.** Advisory Council of the **United States Commission on Civil Rights**, **Chair**, 2008
- Southeastern Association of Regulatory Utility Commissioners, **Past Chair**, 2003-2004
- **South Carolina Cancer Center Board**, Palmetto Richland Hospital, SC
- **South Carolina Energy Advisory Council**
- **Trident Technical College** Foundation, Charleston, SC
- **Columbia College, Board of Visitors**, Columbia, SC

- The Palmetto Project (**Secretary/Treasurer**), SC
- **YWCA** of Greater Charleston (former Board President), SC
- **Adventure Children's Museum**, Columbia, SC
- **City of Columbia** Reform and Restructuring Commission, SC
- Reid House of **Christian Service**, Charleston, SC
- Trident United Way (**Board and Allocations Committee**), SC
- **Trident Urban League**, Charleston, SC
- S.C. Common Ground Initiative of the **S.C. Education Oversight Committee**
- **Black Women Entrepreneurs**, past President

HONORS

Greenlining Institute, Disruptive Advocate Award, May 2018

Competitive Carriers Association, (**CCA**), **Hall of Fame Award**, March 2018

CTIA, The Wireless Foundation, Mobile Life Award, Washington, DC, May 2017

National **Telehealth Champion** Award for South Carolina, March 2017

Southeast Association of Telecommunications Officers and Advisors (**SEATOA**),
Legislator of the Year Award, 2017

United Church of Christ Office of Communication, Inc., Newton Minow Award, 2016

National Black Caucus of State Legislators, **National Nation Builder Award**,
Los Angeles, CA, 2015

Walter Kaitz Foundation, Diversity Advocate Award, New York, NY, 2014

The National Consumers League, **Trumpeter Award**, Washington, DC, 2013

Phoenix Center, Jerry Duvall Public Service Award, Washington, DC, 2013

Consumer Electronics Association, **Digital Patriots Award**, Las Vegas, NV, 2013

Alliance for Women in Media, "Women Who Represent" Award, Washington, DC, 2013

Crittenton Services of Greater Washington, **Award for Leadership**, Washington, DC, 2012

College of Charleston, Distinguished Communicator Award, SC, 2011

National Hispanic Media Coalition, **Impact Award**, Washington, DC, 2011

National Foundation for Women Legislators and the National Organization for Black Elected
Legislative Women, Commitment to Minority, Underserved, Rural and Economically Challenged
Communities, 2009

Columbia, South Carolina Urban League, Lincoln C. Jenkins Award for Business and Community
Contributions, 2007

James C. Bonbright Honoree, **Southeastern Energy Conference**, Terry School of Business, Georgia
2006

EDUCATION

UNIVERSITY OF SOUTH CAROLINA
Columbia, South Carolina
B.S. Business Administration
Major in Banking and Finance and Economics

1980-1984

Written Testimony of Mignon L. Clyburn

October 7, 2020

Confirmation Hearing

Public Roundtable on

**PR23-931, the “Board of Trustees of the
University of the District of Columbia Mignon Clyburn
Confirmation Resolution of 2020”**

**Before the
Committee of the Whole
Council of the District of Columbia
The Honorable Phil Mendelson, Chairperson**

**October 12, 2020
10:00 AM
Virtual Meeting Platform
John A. Wilson Building
1350 Pennsylvania Avenue, NW
Washington, D.C. 20004**

Good morning Chairman Mendelson and distinguished Members of the Committee. I would like to start by thanking you for the opportunity to appear before you to share how my background and experience qualify me for The Board of Trustees of the University of the District of Columbia and I would especially like to thank Mayor Muriel Bowser for nominating me.

As the daughter of parents who not only met on the campus of a Historically Black College (HBCU), but began their careers educating public school children,

I grew up revering institutions committed to the educational needs of the historically disadvantaged.

As a federal and state utilities commissioner and chairperson, I applied what was witnessed on campuses like South Carolina State University by supporting policies and advocating for issues that seek to narrow chronic divides, by:

- Launching a Connecting Communities tour where I heard first-hand about the opportunities and challenges of bringing affordable, diverse, and competitive communications services to all Americans, especially broadband;
- Leading the adoption of a Notice of Inquiry and Proposed Rulemaking to examine how best to promote the availability of diverse and independent sources of video programming over the internet, television, and next generation platforms;
- Pushing for the establishment of the Federal Communication Commission's Connect2Health Task Force that continues to fuel and inform the agency and key decision makers about broadband health policy and investment in rural and underserved communities;
- Brokering negotiations that led to an industry-wide solution by dozens of small wireless companies that could not roam (telephone service outside of their local coverage area)

on the networks of larger nationwide providers for more than five years; and

- Leading the passage of historic reforms to the exorbitant interstate inmate telephone calling rate system that sat idle for ten years.

In short, my commitment to addressing the digital challenges of rural, Native American, African American, Latino, and low-income communities began on these campuses with the mentorship of HBCU alumni. On this campus is where I hope to further my commitment to public service.

I recognized early and still embrace the fact that establishing and maintaining meaningful relationships, strengthening negotiation skills, and practicing reciprocity would net mutually beneficial results.

As a manager of a small weekly newspaper for over 14 years, I learned the transformative value of listening, accurately relaying what is heard, and disseminating critical information. For 19 years as a public servant, I balanced the needs of consumers with the expectations of investor-owned utilities, built relationships with elected officials at the local, state, and federal levels, and deepened my familiarity with the electric, gas, telecommunications, and technology industries.

These industries are not only providers of essential services but are economic drivers and strategic partners that can stabilize and potentially uplift communities, particularly during a crisis.

Many companies with a presence on Capitol Hill have affirmed a willingness to partner with institutions that can leverage technology to enable distance learning and workforce development pathways. If given the opportunity to serve, I wish to expand existing relationships and establish new partnership initiatives with industries in need of skilled workers. If any existing curriculum design models fall short in meeting current and future workforce needs, I wish to work with the University's leadership to ensure that every student that completes a program at UDC is turn-key ready for the jobs of tomorrow.

We have heard the word reimaged being overused as of late, but that is precisely what the times demand of us all. If confirmed, I promise to leverage a lifetime of experiences and relationships to do my part to ensure that the University of the District of Columbia "continues to transform itself over time to meet the changing needs of its students and the community."

Thank you again for this opportunity to appear before you and I look forward to answering any questions you may have.

MIGNON L. CLYBURN

October 7, 2020

• [REDACTED] G Street SW [REDACTED]

Washington, DC 20024

The Honorable Phil Mendelson, Chairman
Council of the District of Columbia
1350 Pennsylvania Avenue NW
Washington, DC 20024

Dear Chairman Mendelson:

Thank you for the opportunity to appear before you this Thursday, October 8, 2020 at 10a via Zoom. My preference is always an in-person exchange, but I am grateful that 21st Century advances allow for the hearing to proceed virtually.

It is my pleasure to respond to your October 2nd questions and if any unanswered issues remain after the public hearing, I would gladly respond to questions for the record.

Sincerely,



Mignon L. Clyburn

1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement.

2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$5,000, including publicly traded stock.

A: None. N/A. I do not have any.

3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$1,000 during the past two years.

A: None. N/A. I am not aware of any.

4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.

A: None. N/A. I am not aware of any.

5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.

A: None. N/A. I do not have any.

6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$5,000.

██████ G Street SW ██████ Washington, DC 20024

7. Please list all professional and occupational licenses held by you.

Business license under the name of MLC Strategies LLC, a consulting firm established in January of 2019 in Washington, DC.

8. Please list any professional organizations of which you are currently a member.

A: None. N/A. I do not have any.

9. Please list all boards and commissions connected with the District government on which you are or have been a member in the past ten years, and include the term of service for each.

A: None. N/A. I do not have any.

10. Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member.

A:

**The Benton Foundation—Benton Institute for Broadband & Society
727 Chicago Avenue Evanston, IL 60202**

**Charah Solutions (corporate board)
12601 Plantside Drive Louisville, KY 40299**

**LionsGate (corporate board)
2700 Colorado Ave Ste 200 Santa Monica, CA 90404**

**National Security Commission for Artificial Intelligence
(NSCAI—-independent federal commission)
2530 Crystal Drive Box 45 Arlington, VA 22202**

11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.

A: No, I do not.

12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as an UDC Board of Trustees member?

A: No, I/we do not.

13. Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including any campaign contributions to a candidate or political action committee.

A: None. N/A. I do not have or remember any activity.

14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.

A: No. I am not a registered lobbyist.

15. What do you believe is the role and purpose of the UDC Board of Trustees, and why have you agreed to serve?

A: Board Trustees are responsible for the overall governance of the institution. The Board has regulatory dominion when it comes to the management of the University's property, represents the institution in legal proceedings, and is responsible for hiring the President.

Trustees must establish and ensure the school's accreditation, approve all programs and areas of study or fields of specialization, set academic policies and enter into contracts.

16. Please describe your background and experience that qualify you to serve on the Board. Include in your response any experience you have in higher education.

A: Since the summer of 1984, I have managed a weekly newspaper; served as a commissioner and chair of two state and federal regulatory agencies; consulted with major media, energy and technology companies; and served on corporate and non-profit boards that inform, entertain and provide essential services to citizens across this great nation.

I have witnessed, influenced and been partly responsible for major initiatives, policy reforms and technology shifts that continue to inform and shape the media, telecommunications, technology, water and wastewater and energy landscapes; key areas of focus in higher education.

The challenges faced and interest expressed by industry when it comes to (higher) education all revolve around their need for a well-trained, turn-key ready workforce. Reskilling those displaced is key as technologies, demands (by COVID-19 and more) and needs evolve. Establishing new and expanding existing partnerships with potential employers seeking great talent are organic for UDC. I believe that over 35 years of built relationships with industry and institutions of learning, a keen focus on STEM, and my fixation on bridging technology and narrowing opportunity divides could further advance the University's objectives of 'meeting the changing needs of its students and the community.'

17. (a) What do you see as the top five priorities for the University, and how do you see the Board facilitating each of these priorities?

A: 1) The University must redouble its longstanding commitment of meeting the community's needs. The pandemic has uprooted students and families, ripped an already frayed bandage off deep wounds and stripped away generations of wealth gains, particularly for the African American working middle class.

Courses and programs designed to reskill, retrain and prepare for the jobs of the near future are more essential now than ever. My focus on these issues during my nearly 19 years in the public sector and my relationships in the private sector would be beneficial.

2) Expand and strengthen government and industry partnerships when it comes to the programs and curriculum offerings. There should never be a disconnect between what is taught in class and what is needed from a graduate on the job on day one. Continued syncing and recalibration of syllabi with guidance from the human resource offices of potential employees would strengthen bonds and cement relationships in and around the region.

3) Enhance the dual enrollment program with DC (area) public schools. There is nowhere in the country where traditional college enrollment has not taken a hit (the number I am hearing the most is 20% drop in enrollment), but in my home school district (SC) the “empty seat college student” numbers have grown, according to Chanda Booker at Midlands Technical College. Growing these partnerships with high schools as early as the 10th grade could not only bolster enrollment but challenge students and put them on a faster employment track.

4) Grow and better leverage foundation and community relationships to assist students with the personal, academic and financial challenges the University cannot address alone. There are many barriers preventing promising students from walking through the doors of this institution. Targeted assistance when it comes to those roadblocks (child and adult care obligations, remedial assistance, etc.) with “wrap-around” support could be the winning mix for students entering and completing academic study and training.

5) Maximize technology and learning on and off campus. Much has been written about the digital divide in rural communities. Numerically, more students in urban communities have connectivity challenges: either the lack of infrastructure investment where they live or the inability to afford monthly service or the device(s). There are federal and state programs and/or potential COVID recovery opportunities that independently or through P3s could enable deeper learning and student growth in and beyond the DC footprint.

(b) What is your vision for UDC over the next five years? Include in your answer what you believe should be the relationship between the Flagship and the Community College.

A: Some of my thoughts are embedded in the previous answer but a constant refrain from industry is that many of the jobs available now and projected do not require four or even two-year degrees. Certificate studies, coursework that enables refreshers and lifelong learning options must never become afterthoughts.

Smartly done, these lines of study and training could offer quick on-ramps and advancement boosts for those with the ability, but not the certification or the current skill sets to land their best job or advance from their current position.

18. What is your strategy for increasing enrollment and retention at UDC, including at the flagship, the Community College, and the workforce development and lifelong learning programs.

A: Collaboration with government, private industry and foundations could check multiple boxes and address a variety of bottlenecks and challenges that stand in the way of course or program completion. There are no cookie cutter people, experiences or core competencies and where the University is not able to address existing barriers to success, other partners may.

19. What steps do you think the University should take to increase private fundraising?

A: Every single ask should be bi-focal by design. A financial gift could be augmented with tangible, hands-on contributions. Larger foundations have grant writers who could assist with large, more complex funding opportunities; companies have experts who could regularly assist in the classroom... particularly with certificate programs that they could underwrite and also teach. I believe enterprises would give more if they see, touch and interact with the institution on a continual basis.

20. The University has several capital projects that it needs to complete but has limited funding to do so. What are your priorities with regard to the University's capital projects?

A: I believe the University system must continually ensure that there are few technical or structural barriers standing in the way of anyone wishing to attend the institution in a hybrid or virtual manner and would like to prioritize projects that best facilitate that. I would also like to explore whether there are private resources with aligned objectives that could and should assist the University with capital needs.

October 5, 2020

The Honorable Phil Mendelson
Chairman, District of Columbia Council
Suite 504
John A. Wilson Building
1350 Pennsylvania Avenue, N.W.
Washington, D.C. 20004

RE: Mignon L. Clyburn/candidate UDC Board of Trustees

Dear Chairman Mendelson:

I hope this note finds you and your loved ones safe and well. It is my distinct pleasure to write in support of Ms. Clyburn's nomination to the University of the District of Columbia's Board of Trustees. I have known her and her family for many years and have, as a native Washingtonian and board member to two DC universities (American University and Howard Law School), an informed perspective on her skills, commitment and suitability for this position.

She became, as you may know, the first woman head of the Federal Communications Commission (FCC) when she was appointed Acting Chair after her reappointment to that body by President Barack Obama in May 2013. During her tenure at the FCC, Commissioner Clyburn was a member of the Federal-State Joint Board on Universal Service, Federal-State Joint Board on Separations, and the Federal-State Joint Conference on Advanced Services, and ultimately chaired each of these during her first term.

She is also the recipient of the Hall of Fame Award from the Competitive Carriers Association, the Diversity Advocate Award from the Walter Kaitz Foundation, and the National Telehealth Champion Award for South Carolina. These recognitions underscore her public service and objectively acknowledge her competence, professionalism, integrity and interest in matters important to her community.

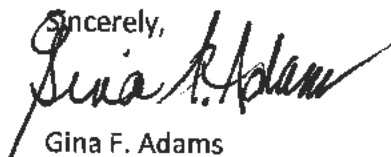
Prior to her tenure at the FCC, Ms. Clyburn served as a member of the Public Service Commission of South Carolina and, in fact, chaired it from July 2002 through June 2004. Before that, she was the publisher and general manager of The Coastal Times, a Charleston, SC-based weekly newspaper that focused primarily on issues affecting the African American community. She co-owned and operated this family-founded newspaper for 14 years.

Ms. Clyburn also has held a fellowship at the Open Society Foundations and more recently, established MLC Strategies, an independent consulting firm, in January of 2019. She is a 1984 graduate of the University of South Carolina with a B.A. in Banking, Finance and Economics.

Given her family's legacy, it is no surprise that she is a champion of consumers and a defender of the public interest. In each context where she has brought her considerable experience and skillset, citizens, residents and the organizations she's worked in have benefitted immeasurably. On a personal level, she is warm, thoughtful, fair-minded and fully invested in all she undertakes.

She understands the responsibilities of leadership and the importance of supporting institutions that offer opportunities to those who most need them. Moreover, it has been my privilege over these years to call her "friend", and I cannot recommend her highly enough for this important position. I have no doubt she will be a wonderful, collaborative board member whose focus will be ensuring and sustaining UDC's excellence!

Thank you for your attention to this. Please feel free to contact me at [REDACTED] or [REDACTED] if you have any questions or need further information.

Sincerely,

Gina F. Adams

Senior Vice President, Government and Regulatory Affairs

FedEx Corporation

ELIJAH B. ROGERS
Washington, DC 20012

October 6, 2020

The Honorable Phil Mendelson, Chair
Committee of the Whole
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue NW
Washington, DC 20004

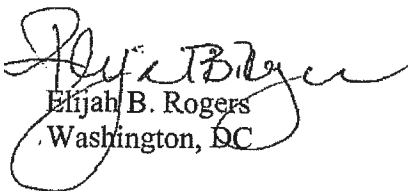
Dear Mr. Chairman:

As a former City Administrator for the District of Columbia government, I am delighted to support the nomination of Mignon L. Clyburn to the University of the District of Columbia Board of Trustees. I have known Ms. Clyburn all her life and she is an exceptional defender of public service. Her parents, the Honorable James E Clyburn and his wife, Dr. Emily English Clyburn were classmates of mine at the South Carolina State University (formerly College); and we have remained close friends since then; thus, I have watched Mignon's rise in her public career.

Ms. Clyburn will bring a wealth of knowledge and experience to the University in emphasizing diversity and inclusion in STEM opportunities for minorities, especially women of color. She has been a strong advocate for enhancing communications for disabled citizens. Ms. Clyburn, as Chair of the Federal Communications Commission (FCC) worked closely with representative groups for the deaf and hard of hearing; and was persistent in narrowing the digital, communication and opportunities that divide Native and African Americans, Latinos and low income communities.

Ms. Clyburn's thirty plus years of dedication working towards the improvement of all Americans, especially, persons of color, will be used to enhance the University's goal of workplace development services designed to create opportunities for student success as they take their place in leadership roles in their communities.

Sincerely,


Elijah B. Rogers
Washington, DC

1 **COMMITTEE PRINT**
2 **Committee of the Whole**
3 October 20, 2020
4
5
6

7 A PROPOSED RESOLUTION
8

9
10 23-931
11

12
13 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA
14
15
16
17

18 To confirm the appointment of Ms. Mignon Clyburn as a member of the Board of Trustees of the
19 University of the District of Columbia.
20

21 RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this
22 resolution may be cited as the “Board of Trustees of the University of the District of Columbia
23 Mignon Clyburn Confirmation Resolution of 2020”.
24

25 Sec. 2. The Council of the District of Columbia confirms the appointment of:
26

27 Ms. Mignon Clyburn
28 G Street, S.W.
29 Washington, D.C. 20024
30 (Ward 6)
31

32 as a member of the Board of Trustees of the University of the District of Columbia, established
33 by section 201 of the District of Columbia Public Postsecondary Education Reorganization Act,
34 approved October 26, 1974 (88 Stat. 1424; D.C. Official Code § 38-1202.01), replacing Joshua
35 Wyner, for a term to end May 15, 2024.

36 Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,
37 upon its adoption, to the nominee, the Board of Trustees of the University of the District of
38 Columbia, and the Office of the Mayor.

39 Sec. 4. This resolution shall take effect immediately.