

**COUNCIL OF THE DISTRICT OF COLUMBIA  
COMMITTEE OF THE WHOLE  
COMMITTEE REPORT**

1350 Pennsylvania Avenue, NW, Washington, DC 20004

DRAFT

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**TO:** All Councilmembers

**FROM:** Chairman Phil Mendelson  
Committee of the Whole

**DATE:** April 20, 2021

**SUBJECT:** Report on PR 24-93, “Board of Directors of the Washington Metropolitan Area Transit Authority Thomas J. Bulger Alternate Member Appointment Resolution of 2021”

The Committee of the Whole, to which PR 24-93, the “Board of Directors of the Washington Metropolitan Area Transit Authority Thomas J. Bulger Alternate Member Appointment Resolution of 2021” was referred, reports favorably thereon, and recommends approval by the Council.

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**I. BACKGROUND AND NEED**

On February 12, 2021, PR 24-93, the “Board of Directors of the Washington Metropolitan Area Transit Authority Thomas J. Bulger Alternate Member Appointment Resolution of 2021” was introduced by Chairman Mendelson. The purpose of PR 24-93 is to appoint Mr. Thomas Bulger to replace Corbett Price as a principal member of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA Board) for a term to end June 30, 2024.

Mr. Bulger is a Ward 2 resident. He received his Bachelor Degree and Masters Degree from the West Virginia University, Morgantown. Currently, Mr. Bulger is President of Government Relations, Inc. and has been a federal advocate and policy consultant representing private and public clients before the Federal government. He previously worked at the Office of Management and Budget for Fairfax County, and then as an environmental policy director and

legislative representative at the National Association of Counties. Prior to that, he was Director of Policy and Legislation at the Metropolitan Transportation Commission and Tolling Authority for the nine-county San Francisco Bay Area. He has also had extensive involvement with the Federal New Starts program, federal housing programs, the creation of the Congestion Mitigation and Air Quality program, and the 1990 Clean Air Act and federal project funding strategies. He also served as policy advisor to the federal National Surface Transportation Policy and Revenue Study Commission tasked with looking at the federal transportation system for the next 50 years. Mr. Bulger has served as a Board Alternate since his initial appointment in 2011.

The Washington Metropolitan Area Transit Authority (WMATA) is a regional instrumentality that was created in 1967 through an interstate compact between the District of Columbia, the State of Maryland, and the Commonwealth of Virginia to plan, develop, finance, and operate a regional transportation system in the Washington metropolitan area.<sup>1</sup> Pursuant to the Compact, WMATA is governed by the WMATA Board. The purpose of the WMATA Board is not only to govern WMATA, but to develop policies and provide oversight for the management, maintenance, funding, and operation of the transportation system.

The WMATA Board is composed of eight principal directors (voting members) and eight alternate directors (non-voting members). The Signatories to the Compact – the District of Columbia, Maryland, and Virginia – and the federal government are required to appoint two voting members and two non-voting members to the WMATA Board.<sup>2</sup> The members, both voting and non-voting, are appointed by the Council of the District of Columbia (representing the District), the Washington Suburban Transit Commission (representing Maryland), the Northern Virginia Transportation Commission (representing Virginia), and the Secretary of the U.S. Department of Transportation (representing the federal government).<sup>3</sup> Voting and non-voting members may be removed or suspended from office only as provided by the law of the Signatory from which he or she was appointed.<sup>4</sup>

In 2012 the Council approved the Washington Metropolitan Area Transit Authority Board of Directors Act in 2012 (WMATA Board of Directors Act).<sup>5</sup> The purpose of the WMATA Board of Directors Act is to establish requirements for the appointment and service on the WMATA Board for the four members appointed by the Council.<sup>6</sup> It requires a District appointee: (a) to have experience on issues that would be useful to serving on the WMATA Board; (b) to be a patron of the services provided by WMATA; (c) to only serve two consecutive four-year terms; (d) to file an annual report with the Council each calendar year regarding his or his attendance record, and an affirmation that the member uses bus, rail, or paratransit services provided by WMATA; (e) to

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<sup>1</sup> See generally Washington Metropolitan Area Transit Authority Compact, approved November 6, 1966 (80 Stat. 1324; D.C. Official Code § 9-1107.01 *et seq.*) [hereinafter Compact].

<sup>2</sup> Compact § 5.

<sup>3</sup> *Id.*

<sup>4</sup> *Id.*

<sup>5</sup> (D.C. Law 19-286; D.C. Official Code § 9-1108.11).

<sup>6</sup> Committee on Government Operations, Report on Bill 19-744, the “Washington Metropolitan Area Transit Authority Board of Directors Act of 2012”, Page 2, November 8, 2012.

not have been an employee of WMATA within one year of appointment to the WMATA Board; (f) to serve at the pleasure of the Council; and (g) to adhere to the District’s Code of Conduct.<sup>7</sup>

**Table 1: Membership of the Board of Directors of the Washington Metropolitan Area Transit Authority**

Resolution	Member Jurisdiction	Position	Appointee	Term Expiring
PR 24-93	District of Columbia	Principal Director	Lucinda Babers	June 30, 2023*
R. 23-275	District of Columbia	Principal Director	Stephanie Gidigbi (First Vice Chair)	June 30, 2021
<i>PR 24-93</i>	<i>District of Columbia</i>	<i>Alternate Director</i>	<i>Tom Bulger</i>	<i>June 30, 2024</i>
	District of Columbia	Alternate Director	Vacant	June 30, 2022
	Maryland	Principal Director	Michael Goldman (Second Vice Chair)	N/A
	Maryland	Principal Director	Gregory Slater	N/A
	Maryland	Alternate Director	Kathy Porter	N/A
	Maryland	Alternate Director	Thomas Graham	N/A
	Virginia	Principal Director	Paul C. Smedberg (Chair)	N/A
	Virginia	Principal Director	Matt Letourneau	N/A
	Virginia	Alternate Director	Canek Aguirre	N/A
	Virginia	Alternate Director	Walter L. Alcorn	N/A
	Federal Government	Principal Director	Steve McMillan	N/A
	Federal Government	Principal Director	Vacant	N/A
	Federal Government	Alternate Director	Devin Rouse	N/A
	Federal Government	Alternate Director	Tony Costa	N/A

\*If confirmed by the Council.

During the Committee’s public hearing on PR 24-93, Mr. Bulger testified about his experience as an alternate member and his serving in an active role due to former Director Jeff Marootian’s departure in 2020. He also testified about the need to address WMATA’s pension liabilities and his work on that issue. Mr. Bulger also testified to reforms that he believes could be considered to stimulate ridership and simplify fares after the pandemic. In response to questions by Chairman Mendelson, Mr. Bulger described the role of alternate board members and described the reforms imposed by the State of Virginia that threaten to withhold funds if alternates participate in Board activities. He expressed frustration at the situation and his inability to meaningfully participate on the Board. Despite this, Mr. Bulger has remained active and engaged on Board issues.

Mr. Bulger also testified to the need for additional electric buses, noting that the 12 buses proposed for WMATA’s electric bus pilot program is not enough. He said that every year, Metro

<sup>7</sup> D.C. Official Code § 9-1108.11. WMATA Board members appointed by the Council must have experience in one of the following areas: transit planning, transportation planning, land use planning, transit or transportation management or other public-sector management, engineering, finance, public safety, homeland security, human resources, law, or knowledge of the WMATA region’s transportation issues.

buys 100 new buses to replace its aging fleet, and that more should be done to right-size the number and type of buses. He also discussed his views on the Washington Area Bus Transformation Project recommendations that were released last year and stated that there is a need for a more collaborative regional approach to regional and WMATA bus systems, noting that the District has a large stake in bus service regionally.

With regard to Metrorail system safety, Mr. Bulger noted that safety findings by the Metrorail Safety Commission should be taken seriously, but that many of the violations seem to occur before vehicles enter revenue service. However, there are issues such as red light running that still need to be addressed. He also spoke of the need for the Metro Transit Police Department to be open to changes as part of the national conversation on the role of police. However he noted that fare evasion is an issue that plagues the Metro system – not saying that it is necessarily the role of the police to address that – but that the number of paid trips factors into the federal formula funding that Metro receives. Finally, he spoke to the need with future budgets for the Board to reimagine travel based on new trends in telecommuting and changes in commercial office utilization stemming from the COVID-19 pandemic.

Based on his impressive credentials, the Committee recommends the appointment of Mr. Bulger to serve on the WMATA Board. The Committee believes Mr. Bulger meets the requirements to serve on the WMATA Board pursuant to D.C. Official Code § 9-1108.11 as he has experience in transit planning, transportation planning, land use planning, transit and transportation and public-sector management, and knowledge of the WMATA region’s transportation issues; and he is a regular user of the services provided by WMATA. For the reasons stated above, the Committee recommends adoption of PR 24-93.

## II. LEGISLATIVE CHRONOLOGY

February 17, 2021	PR 24-93, the “Board of Directors of the Washington Metropolitan Area Transit Authority Thomas J. Bulger Appointment Resolution of 2021” is introduced by Chairman Mendelson.
February 26, 2021	Notice of Intent to Act on PR 24-93 is published in the <i>District of Columbia Register</i> .
March 2, 2021	PR 24-93 is “read” at Legislative Meeting and the referral to the Committee of the Whole is official.
March 31, 2021	Notice of a Public Roundtable on PR 24-93 is published in the <i>District of Columbia Register</i> .
April 7, 2021	The Committee of the Whole holds a public hearing on PR 24-93.
April 20, 2021	The Committee of the Whole marks-up PR 24-93.

## III. POSITION OF THE EXECUTIVE

Mr. Bulger is the Council's appointee to the WMATA Board. The Executive provided no comment on Mr. Bulger's appointment.

#### IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission on PR 24-93.

#### V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public hearing on PR 24-93 on Wednesday, April 7, 2021. Copies of the testimony regarding PR 24-93 are attached to this report.

*Ron Thompson, DC Transportation Equity Network*, testified in support of PR 24-93. He noted that the organization looks forward to Mr. Bulger's reappointment and thanked Mr. Bulger for his service to date.

*Thomas Bulger, Appointee*, testified and answered questions from Chairman Mendelson and regarding his background and experience as it pertains to the Board of Directors of the Washington Metropolitan Area Transit Authority and his interest in serving on the WMATA Board.

The Committee received no testimony or comments in opposition to Mr. Bulger's appointment.

#### VI. IMPACT ON EXISTING LAW

Members appointed by the Council to serve on the Board of Directors of the Washington Metropolitan Area Transit Authority are appointed pursuant to section 5 of the Washington Metropolitan Area Transit Authority Compact, approved November 6, 1966 (80 Stat. 1324; D.C. Official Code § 9-1107.01(5)), and the Washington Metropolitan Area Transit Authority Board of Directors Act of 2012, effective April 27, 2013 (D.C. Law 19-286; D.C. Official Code § 9-1108.11).

#### VII. FISCAL IMPACT

PR 24-93 will have no fiscal impact on the District of Columbia budget or financial plan. Pursuant to section 6 of the Washington Metropolitan Area Transit Authority Compact, approved November 6, 1966 (80 Stat. 1324; D.C. Official 9-1107.01(6)), members of the Board of Directors of the Washington Metropolitan Area Transit Authority are not entitled to compensation.

### VIII. SECTION-BY-SECTION ANALYSIS

- Section 1 States the short title of PR 24-93.
- Section 2 Confirms the appointment of Thomas Bulger as a member of the Board of Directors of the Washington Metropolitan Area Transit Authority to serve a term to end on June 30, 2021.
- Section 3 Requires that a copy of the resolution, upon adoption, be transmitted to the appointee, the Washington Metropolitan Area Transit Authority, and to the Office of the Mayor.
- Section 4 Provides that PR 24-93 shall take effect immediately upon the first date of publication in the District of Columbia Register.

### IX. COMMITTEE ACTION

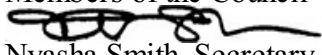
### X. ATTACHMENTS

1. PR 24-93 as introduced.
2. Nominee's response to Committee questions.
3. Written testimony.
4. Legal sufficiency determination.
5. Committee Print for PR 24-93.

**COUNCIL OF THE DISTRICT OF COLUMBIA**  
**1350 Pennsylvania Avenue, N.W.**  
**Washington D.C. 20004**

Memorandum

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To : Members of the Council  
From :  Nyasha Smith, Secretary to the Council  
Date : Monday, February 22, 2021  
Subject : Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Wednesday, February 17, 2021. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Board of Directors of the Washington Metropolitan Area Transit Authority  
Thomas J. Bulger Alternate Member Reappointment Resolution of 2021", PR24-0093

INTRODUCED BY: Chairman Mendelson

The Chairman is referring this legislation to Committee of the Whole.

Attachment  
cc: General Counsel  
Budget Director  
Legislative Services

  
Chairman Phil Mendelson

1  
2  
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5 A PROPOSED RESOLUTION  
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9

10 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA  
11  
12  
13

14 To reappoint Mr. Thomas J. Bulger, as an alternative member of the Board of Directors of the  
15 Washington Metropolitan Area Transit Authority.

16  
17 RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this  
18 resolution may be cited as the “Board of Directors of the Washington Metropolitan Area Transit  
19 Authority Thomas J. Bulger Alternate Member Reappointment Resolution of 2021”.

20 Sec. 2. The Council of the District of Columbia appoints:

21  
22 Mr. Thomas Bulger  
23 17<sup>th</sup> Street N.W.  
24 Washington, D.C. 20036  
25 (Ward 2)  
26

27 as an alternate member of the Board of Directors of the Washington Metropolitan Area Transit  
28 Authority in accordance with section 5(a) of the Washington Metropolitan Area Transit  
29 Authority Compact, approved November 6, 1966 (80 Stat. 1324; D.C. Official Code § 9-  
30 1107.01), to serve a 4-year term to end June 30, 2024.

31 Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,  
32 upon its adoption, to the appointee, the Washington Metropolitan Area Transit Authority, and to  
33 the Office of the Mayor.

34 Sec. 4. This resolution shall take effect immediately upon the first date of publication in  
35 the District of Columbia Register.



## **Thomas J. Bulger - Bio**

**Tom Bulger** was appointed to the Metro Board in July 2011 as an Alternate Director for the District of Columbia. He is President of Government Relations Inc and has been a federal advocate and policy consultant who represents private and public clients before the Congress and the Administration. After spending the first few years of his career in the Office of Management and Budget in Fairfax County, VA, Mr. Bulger was an environmental policy director and legislative representative at the National Association of Counties. During this period, he worked to secure federal programs and funding that helped the nation's counties. Of particular interest were environmental initiatives affecting the Resource Conservation and Recovery Act, the Clean Air Act, and federal transportation legislation.

As the Director of Policy and Legislation at the Metropolitan Transportation Commission and Tolling Authority for the nine-county San Francisco Bay Area, he was instrumental in modifying the Federal Transit Urban Formula program in 1982. He has also had extensive involvement with the Federal New Starts program, federal housing programs, the creation of the Congestion Mitigation and Air Quality program, and the 1990 Clean Air Act and federal project funding strategies.

Mr. Bulger had the honor of serving as policy advisor to the National Surface Transportation Policy and Revenue Study Commission created by SAFETEA-LU. This Commission is considered the most important commission to be formed since the Clay Commission in the 1950s that created the federal highway system. This Congressional Commission was tasked with plotting a course for the federal transportation system for the next 50 years. He is an undergrad and grad school alumnus of West Virginia University, Morgantown, WV. He is married to Diana K. Bulger.

March 31, 2021

Thomas Bulger  
17<sup>th</sup> Street N.W.  
Washington, DC 20036

Dear Mr. Bulger,

Congratulations on being nominated for reappointment to the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA Board). As you know, the reappointment is subject to approval by the Council. The Committee of the Whole has scheduled a public hearing on your nomination for **Wednesday, April 7, 2021 at 9:30 a.m. via Zoom video conference**. Enclosed is a copy of the hearing notice. It is standard for the Council to submit questions to nominees. I request your response to the following questions no later than close of business Tuesday, April 6, 2021.

1. Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions 2-8 in lieu of that statement. **I will send my WMATA ethics submittal.**
2. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$5,000, including publicly traded stock. **None.**
3. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$1,000 during the past two years. **None.**
4. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details. **None.**
5. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$5,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts. **None.**
6. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$5,000. **6000 Nebraska Ave. NW**
7. Please list all professional and occupational licenses held by you. **None**

8. Please list any professional organizations of which you are currently a member. **University Club of Washington DC**
9. Please list all boards and commissions connected with the District government on which you are or have been a member, and include the term of service for each. **None**
10. Please list any other boards (e.g. Boards of Directors of a non-profit) on which you are a member. **None**
11. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim. **No**
12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the WMATA Board? **No**
13. Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including any campaign contributions to a local candidate or political action committee. **None**
14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered. **Congress Senate and House**
15. Do you understand how much time will be required of you to serve on the WMATA Board and do you commit to spend that time? **Yes**
16. Why have you agreed to continue to serve, and how do you plan to help the WMATA Board fulfill its role and mission during your time on the WMATA Board? Include in your answer what you believe are the most important priorities for the WMATA Board. **As an Alternate for the last ten years I have supported the city's principal board members. WMATA's most important priority is to regain rail ridership.**
17. Please discuss any past and present experiences not already mentioned that you believe are relevant to support your appointment as a member of the WMATA Board.

At the April 7<sup>th</sup> hearing, you will be asked to make an opening statement indicating your interest in continuing to serve as a member of the WMATA Board. The testimony of persons interested in supporting your nomination is helpful but not necessary. Interested parties may visit <http://www.ChairmanMendelson.com/testify> to register to testify or, alternatively, may submit written comments to the Committee regarding your nomination via letter mail or e-mail (cow@dccouncil.us).

If you have any questions please do not hesitate to call me or Evan Cash on my staff at (202) 724-7004.

Sincerely,

Phil Mendelson  
Chairman

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

*General Instructions*

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- Step 1: Read the definitions on the following page.
- Step 2: Place your name at the top of every page.
- Step 3: Complete Parts I-IV. Do not leave a part blank. **Write "N/A" in any part for which you have nothing to report.** If you have already reported an interest in a particular entity in a response to a previous part, you may write "see response to part \_."
- If there is insufficient space to completely answer any part, please use the provided continuation page.
- Step 4: Sign the form and date it in the space provided in Part V.
- Step 5: Submit a signed copy of the completed form electronically or in hard copy to the Board Corporate Secretary by April 30.
- Step 6: In accordance with WMATA Board Code of Ethics, Article X.B, there is a continuing obligation to disclose any changes to the information reported in a Member's Disclosure Form within 10 calendar days of the change.

***PLEASE SUBMIT COMPLETED FORM TO THE  
BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

*Definitions*

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Household Member: A spouse, domestic partner, any dependent child within the meaning of Section 152 of the Internal Revenue Code living in the Member's household, and any relative over whose financial affairs the Board Member has substantial legal or actual control.

Business: A sole proprietorship, corporation, partnership, company, joint venture, association, joint stock company, or any other form of entity recognized by law that is engaged in trade, commerce, or the transaction of business, and any parent of a business entity. A "parent of a business entity" owns or controls more than fifty percent of that entity (i.e. by value or voting power).

Property: Real property, including land, together with any structures, improvements, and any rights or interests in land and/or improvements.

Interested Party: Any Business that has or is seeking a contract or agreement with WMATA, has interests that can be directly affected by decisions or actions of WMATA, or may realize a reasonably foreseeable benefit or detriment as a result of an action or decision by the Board.

*Part I – Household Members*

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Identify all Household Members for whom you are reporting and include the nature of the relationship.

Name of Household Member	Relationship

***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

*Part II – Employment, Fiduciary Positions and Personal Representation*

**A. Employment.** Report any paid employment or self-employed positions (whether full, part-time, or temporary, regardless of duration) held by you or a Household Member, other than government employment.

Name and Address of Employer	Position Held

**B. Interested Parties from which Employers Receive Revenue.** For each employer reported in Part II.A, report any Interested Party doing business with that employer (e.g., a client or vendor of the employer) from which the employer receives revenues of at least \$10,000 or 3% of the employer's gross income, whichever is greater.

Employer	Name, Address of Client	Revenue: Yes/No <sup>1</sup>

<sup>1</sup>Confirm that the employer receives revenues from an Interested Party of at least \$10,000 or 3% of the employer's gross income, whichever is greater.

***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

**C. Fiduciary Positions.** Report any position held by you or a Household Member as a director, officer, general partner, trustee, or other fiduciary of a Business, whether or not financially remunerated. Include fiduciary positions in nonprofit, labor, governmental and educational organizations. Religious, social, fraternal, or political organizations need not be disclosed.

Name and Address of Business	Position Held

**D. Personal Representation.** Report any Business or person that is an Interested Party for which you or a Household member provides services (e.g., legal, audit, accounting, financial or consulting services), regardless of the specific subject matter of the services or amount of compensation. Exclude employers reported in Part II.A.

Name and Address of Business or Person	Service Provided

***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

*Part III – Substantial Interests or Duties*

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Once you have listed a Business (indicating that you or a Household Member has a Substantial Financial Interest or Duty in it) in one subpart, you need not repeat it in subsequent subparts.

**Interests Not Required to Be Reported. When identifying your interests in this Part, you do not need to report any interest that you have in or that arises from any of the following:**

- Checking or savings accounts, money market accounts, other demand deposits
- Certificates of deposit, diversified mutual funds, and government bonds
- Government employment
- Pension plans, employee benefit plans, trusts, estates, and other similar funds, plans, or entities administered by an independent party without participation by you or a Household Member in the selection or designation of the financial interests to be held by the fund, plan, or entity.
- Any debt incurred in the ordinary course of business on usual commercial terms, such as:
  - Mortgage secured by a personal residence;
  - Loan secured by a personal motor vehicle, household furniture, or appliances;
  - Personal revolving line of credit or capital contribution loan; or
  - Debit, credit, or other revolving charge account

***PLEASE SUBMIT COMPLETED FORM TO THE  
BOARD CORPORATE SECRETARY BY APRIL 30.***



WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

**A. Ownership Interests in Businesses or Properties.** Report for yourself and all Household Members any reportable ownership interests in Businesses or Properties (other than your personal residence) held at the time of filing this form that:

- Exceed 3% of the total equity of the Business,
- Have a fair market value greater than \$15,000,
- Yield more than \$1,000 in annual income, or
- Is a Business that receives revenues from an Interested Party of at least \$10,000 or 3% of its gross income.

Name and Address of Business or Property	Type of Interest Held <sup>2</sup>

<sup>2</sup>For instance, stocks, bonds, partnership interest, fee or leasehold interest in Property.

**B. Income from Businesses or Properties.** Report for yourself and all Household Members any source of income from a Business or Property that exceeds, or may be reasonably expected to exceed, \$1,000 per year. Also report a prospective source of income, such as from a job offer received by you or a Household Member.

Name and Address of Business or Property	Income Description <sup>3</sup>

<sup>3</sup>For instance, salary, wages, interest, dividends, rent.

***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

**C. Pledges or Sureties.** Report for yourself and all Household Members any pledge or surety on behalf of a Business that may give rise to a liability that exceeds the lesser of:

- 3% of the asset value of the Business, or
- \$1,000.

Name and Address of Business	Type of Pledge or Surety <sup>4</sup>

<sup>4</sup>For instance, a personal guaranty.

**D. Loans or Debts.** Report for yourself and all Household Members any personal indebtedness in the form of loans or debts in excess of \$1,000 that are owed to a Business.

Name and Address of Business	Type of Debt

***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

**Board of Directors Disclosure Form**

Reporting Individual's Name:

**E. Substantial Ownership or Control.** Report any Business of which you, a Household Member, or you and a Household Member in combination, own or control more than 50 percent (by value or voting power).

Name and Address of Business	Ownership or Control

*Part IV – Other Interests*

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Use the space below to describe any other circumstance of which you are aware that would compromise your ability to perform your duties as a Board member fairly and objectively.

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***PLEASE SUBMIT COMPLETED FORM TO THE BOARD CORPORATE SECRETARY BY APRIL 30.***

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY  
**Board of Directors Disclosure Form**

*Part V – Board Member Certification and Signature*

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**I CERTIFY that the statements I have made on this form and on any continuation pages attached to this form are true, complete, and correct to the best of my knowledge. I acknowledge my continuing obligation to report any changes in the above information to the Board Corporate Secretary in writing within 10 calendar days of such change. I understand and agree to comply with the Code of Ethics for Members of the WMATA Board of Directors, including my fiduciary obligations.**

<b>Signature</b>	<b>Date</b>
------------------	-------------

*Received by Board Corporate Secretary*

<b>Signature</b>	<b>Date</b>
------------------	-------------

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*Part VI - Review by Ethics Officer*

I have reviewed this statement and any attachments and have advised the member regarding obligations under the Board Code of Ethics arising from all reported information.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

***PLEASE SUBMIT COMPLETED FORM TO THE  
BOARD CORPORATE SECRETARY BY APRIL 30.***





# DC TRANSPORTATION EQUITY NETWORK

**Testimony of the DC Transportation Equity Network  
Ron Thompson, Policy Officer (Greater Greater Washington)  
Committee of the Whole**

**Public Roundtable on the Appointment of Lucinda Babers and Reappointment of Thomas  
Bulger to the Washington Metropolitan Area Transit Authority  
April 7, 2021**

Greetings Chairman Mendelson and Members of the Council,

My name is Ron Thompson, Policy Officer at Greater Greater Washington and Organizer for the DC Transportation Equity Network (DC TEN). I provide this testimony in my capacity with DC TEN and on behalf of its membership. We would like to thank Chairman Mendelson for convening this public roundtable on the appointment of Deputy Mayor for Operations and Infrastructure, Lucinda Babers, as a principal member and the reappointment of Mr. Tom Bulger as an alternate member to the Washington Metropolitan Area Transportation Authority (WMATA) Board of Directors.

DC TEN is a coalition of direct service, labor, and advocacy working together collectively to ensure that our transportation system meets the needs of the District's most underserved residents in a safe, affordable, reliable, efficient, and sustainable manner. It is our aim to ensure that marginalized communities are seen and heard by those who keep our city moving.

We would like to thank former District Department of Transportation (DDOT) Director Jeff Marootian for his service at Metro on behalf of the District of Columbia and the thousands of transit riders who work in and call the District home. We would also like to thank Mr. Bulger for his continued service to the District.

The District having full representation at Metro is incredibly important to DC TEN and its members. The appointment of Deputy Mayor Babers as a principal member of the Metro Board would mean that after two years the District would finally have two voices participating in the oversight of the region's chief transit agency.

We also recognize the significance of Ms. Babers' appointment to the board. Two Black women will represent the District at the region's chief transit agency as principal members. We encourage the Council and Mayor to ensure that the District's appointments to the WMATA Board represent the diversity of Metro's riders, but also the diverse needs that must be considered at Metro. The interests of labor, riders with disabilities, low-income riders – who make up the majority of Metrobus riders – and other marginalized and vulnerable interests deserve to have their interests represented on the board.

We understand that we cannot simply increase transit service, especially bus service, without ensuring that we have the infrastructure that allows transit to move efficiently, frequently, and reliably. We also understand that simply reducing the cost of transit would have little effect if we do not ensure that riders have sufficient access to transit.

The appointment of the Deputy Mayor for Operations and Infrastructure to the board would mean that the Mayor's point person for coordinating DDOT, DPW, and DOEE – agencies critical to the improvement of transit service and reliability – can ensure that District policies and investments are aligned with those made at WMATA. It is our hope that Deputy Mayor Babers will use her deep knowledge of how to make agencies work to ensure that DC and WMATA are working hand in glove to improve transit operations for all Washingtonians, but especially for our most vulnerable and marginalized residents.

Should Deputy Mayor Babers be confirmed, we ask her to prioritize three areas: increasing affordability, protecting and expanding transit service in the District, and improving reliability.

On affordability, while our ultimate goal is to see fares for low-income riders be subsidized or eliminated altogether, we believe there are immediate steps that can be taken to reduce strain on cost-burdened riders. Eliminating the fee for transfers from bus-to-rail and rail-to-bus, more commonly referred to as the transfer penalty, would reduce the cost of transportation for District residents who do not live in close proximity to Metro stations. The Washington Area Bus Transformation Project also recommended eliminating the transfer penalty as part of its recommendations on improving the rider experience and increasing ridership<sup>1</sup>. Eliminating the transfer penalty will reduce transportation costs for cost-burdened households, and make riding the bus more convenient for more people.

While it is not clear what service will look like on rail as the region returns to work, WMATA has proposed “normalizing” rail frequency by ending peak and off-peak service. Ending the notion of Metrorail as a commuter rail system would be incredibly beneficial, but this proposal as it currently stands does not normalize fares—that is, the proposal does not eliminate peak and off-peak pricing. If we are to make service normal, we ought to address a normal fare structure for Metro. It is also important to note that some riders, particularly those who live near Metro stations that serve more than one line, would see more frequent service than others under a normalized schedule. For an equitable normalized rail system, we must address fares. Should she be appointed, we ask Deputy Mayor Babers to push the agency to adopt a normalized schedule *and* fare structure.

On improving and expanding transit service, should Ms. Babers be confirmed, our asks are simple. Year after year, we see deep bus service cuts in the District proposed by WMATA. We ask that Deputy Mayor Babers join with Ms. Gidigbi and reject any reduction in bus service in the District. While we understand the nuances of streamlining lines and eliminating stops, we also know what service elimination is. We oppose the latter.

We also echo Mayor Bowser's call to restore late-night rail service. Restoring late-night rail service will ensure that residents and workers who do not work traditional hours have a reliable way home, and keep the District's economy running. We encourage Deputy Mayor Babers to push WMATA to find a truly collaborative solution, with organized labor at the table, to bring late-night service back in a way that does not undermine safety or regular maintenance.

We also ask Ms. Babers to support the work of the WMATA Riders Advisory Council, Accessibility Advisory Committee, and the Metro Transit Police Department Investigations Review Panel.

On improving reliability, we ask Deputy Mayor Babers to ensure that WMATA's efforts to increase reliability are aligned with policies and investments made in the District. DDOT's Bus Priority Program, which the TEN firmly supports, requires alignment from WMATA on the latter's plans and priorities. In the last year, we've seen DDOT implement car-free bus and bike pilots on 2 major corridors, Ward 8's Martin Luther King, Jr. Avenue and Ward 6's M Street SE. This adds to lanes like those on Georgia Avenue, 14th Street, and H and I Streets NW. We encourage DDOT to continue building out the District's bus lane network, in line with its own priorities as well as in alignment with WMATA's Priority Corridor Network.

Equally important is the enforcement of bus lanes throughout the District. We know that in order to make bus lanes work, non-authorized vehicles must be kept out of the lanes. That includes District government vehicles. We also encourage Deputy Mayor Babers to ensure that enforcement is not reliant on police and in-person enforcement. We look forward to seeing the results of the ongoing pilots of onboard and stationary automated enforcement of bus lanes.

In closing, we look forward to seeing Deputy Mayor Babers appointed and Mr. Bulger reappointed to the WMATA Board of Directors. Ms. Babers' appointment would bring leadership at the agency closer in line with what Metro's ridership looks like, as well as bring a much needed link between the District and regional transportation policy. We invite Ms. Babers to a meeting of the DC TEN and look forward to working with her in the future.



1 **DRAFT COMMITTEE PRINT**  
2 Committee of the Whole  
3 April 20, 2021  
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8 A PROPOSED RESOLUTION  
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13 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA  
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18 To reappoint Mr. Thomas J. Bulger, as an alternative member of the Board of Directors of the  
19 Washington Metropolitan Area Transit Authority.  
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21 RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this  
22 resolution may be cited as the “Board of Directors of the Washington Metropolitan Area Transit  
23 Authority Thomas J. Bulger Alternate Member Reappointment Resolution of 2021”.

24 Sec. 2. The Council of the District of Columbia appoints:  
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26 Mr. Thomas Bulger  
27 17<sup>th</sup> Street N.W.  
28 Washington, D.C. 20036  
29 (Ward 2)  
30

31 as an alternate member of the Board of Directors of the Washington Metropolitan Area Transit  
32 Authority in accordance with section 5(a) of the Washington Metropolitan Area Transit  
33 Authority Compact, approved November 6, 1966 (80 Stat. 1324; D.C. Official Code § 9-  
34 1107.01), to serve a 4-year term to end June 30, 2024.

35 Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,  
36 upon its adoption, to the appointee, the Washington Metropolitan Area Transit Authority, and to  
37 the Office of the Mayor.

38           Sec. 4. This resolution shall take effect immediately upon the first date of publication in  
39 the District of Columbia Register.