

**COUNCIL OF THE DISTRICT OF COLUMBIA
COMMITTEE OF THE WHOLE
COMMITTEE REPORT**

1350 Pennsylvania Avenue, NW, Washington, DC 20004

DRAFT

TO: All Councilmembers

FROM: Chairman Phil Mendelson
Committee of the Whole

DATE: December 7, 2021

SUBJECT: Report on PR 24-430, “Commission on Health Equity Christopher J. King Reappointment Resolution of 2021”

The Committee of the Whole, to which PR 24-430, the “Commission on Health Equity Christopher J. King Reappointment Resolution of 2021” was referred, reports favorably thereon, and recommends approval by the Council.

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I. BACKGROUND AND NEED

On October 19, 2021, PR 24-430, the “Commission on Health Equity Christopher J. King Reappointment Resolution of 2021” was introduced by Chairman Mendelson. The purpose of PR 24-430 is to reappoint Dr. Christopher J. King to the Commission on Health Equity for a term to end July 7, 2024.

Dr. King is a Ward 5 resident. Dr. King is a Ward 5 resident of the District of Columbia. Dr. King received his Bachelor of Science from East Carolina University, a Masters of Health Science from Towson University, and a Doctor of Philosophy from the University of Maryland. He currently serves as Director of the Health Systems Administration and as an Assistant Professor at the Georgetown University School of Nursing & Health Studies. In this role he serves as an institutional scholar and spokesperson on health disparities, health equity, and national health reform efforts. Prior to working at Georgetown University, Dr. King served as Assistant Vice President of Community Health for MedStar Health and as Chairman of the Board of Directors for

the Consumer Health Foundation. Those positions required him to help establish best practices in conducting community health needs assessments and to focus on racial equity as a means of improving health outcomes in the Washington metropolitan area.' In addition, Dr. King serves as an Advisory Board Member of the District of Columbia State Health Innovation Model and as a Senior Fellow for the Health Research and Educational Trust at the American Hospital Association.

The Commission on Health Equity is the successor to the Commission on Health Disparities established pursuant to the Commission on Health Disparities Establishment Act of 2014, effective March 10, 2015 (D.C. Law 20-192; D.C. Official Code § 7-755.01 et seq.). The Commission on Health Disparities was tasked with looking at ways to prevent chronic diseases, which "account for the huge disparities in health among residents in the city." The Committee on Health noted that chronic diseases account for 6 out of 10 deaths in the city, and that African Americans and residents of Ward 5, 7, and 8 are most likely to be impacted by chronic diseases. The report on the bill indicated that even though chronic diseases are common they are preventable through proper health care." The Commission on Health Disparities was to look at ways to improve the health outcomes of all residents of the District. Unfortunately, no one was ever appointed to the Commission on Health Disparities.

In 2016, the Council approved a subtitle in the Fiscal Year 2017 Budget Support Act[^] that abolished the Commission on Health Disparities and re-established it as the Commission on Health Equity. The purpose of the re-established Commission is to examine health equity issues in the District and to advise the Department of Health, the Council, and the Mayor on solutions to address health inequities that exist in the District. The Commission is required to meet at least once a quarter to share findings regarding health disparities that exist in each ward of the District.[^]

The Commission consists of 17-members, 9 of whom are voting members.[^] Six of the voting members are appointed by the Mayor, and three voting and three non-voting members are appointed by the Council of the District of Columbia." The three non-voting members appointed by the Council must be community advisory members, one each from Wards 5, 7, and 8." The other non-voting advisory members of the Commission are: the Chairperson of the Council committee with jurisdiction over the Department of Health; one patient organization representative;[^] the presidents or chief executive officers of two District hospitals, or their designees; and a representative from an insurance company, or his or her designee. The Mayor is responsible for appointing the Chairperson of the Commission from among the voting members.

Appointed members of the Commission "shall have expertise in at least one of the following areas: (A) Health equity, social determinants, and health disparities; (B) Social and human services and vulnerable populations; (C) Early learning and education; (D) Minority communities and population health outcomes and improvement; (E) Economic and community development; and (F) Ecology and the natural and built environment.

Table 1: Membership of the Commission on Health Equity

Resolution	Position	Appointee	Term Expiring
PR 24-414	Proposed Council Appointee	Delia L. Houseal	3 years after resolution date
PR 24-427	Proposed Council Appointee	Alicia Wilson	July 7, 2023
PR 24-430	Proposed Council Appointee	Dr. Christopher King	July 7, 2024
	Council Appointee (Nonvoting Advisory Member, Ward 5)	M. Jermaine Bond	June 1, 2023
	Council Appointee (Nonvoting Advisory Member, Ward 8)	Dr. Maranda Ward	January 2, 2023
PR 24-447	Proposed Council Appointee (Nonvoting Advisory Member, Ward 7)	Sherice Muhammad	
	Mayoral Appointee	Autumn Saxton-Ross	February 1, 2023
	Mayoral Appointee	Ambrose Lane	February 1, 2022
	Mayoral Appointee	Lori Kaplan	February 1, 2022
	Mayoral Appointee	Laila Finucane	February 1, 2022
	Mayoral Appointee	Linda Elam	February 1, 2023
	Mayoral Appointee	Vacant	
	Nonvoting Advisory Member (Chairperson of Committee on Health)	Councilmember Vincent C. Gray	N/A
	Nonvoting Advisory Member (Patient Organization Representative)	Vacant	
	Nonvoting Advisory Member (President/CEO of a District-based Hospital, or designee)	Laura Sander	June 1, 2022
	Nonvoting Advisory Member (Insurance Company Representative, or designee)	Vacant	

The Committee believes that Dr. King's extensive experience as it relates to health equity matters will continue to invaluablely assist the Commission in achieving its goals. Also, the Committee supports Dr. King's perspective to address health equity issues in the District. Furthermore, Dr. King meets the statutory requirements to serve as a member of the Commission pursuant to D.C. Official Code § 7-756.01(3), as he has an expertise in health equity, social determinants, and health disparities; social and human services and vulnerable populations; early

learning and education; and minority communities and population health outcomes and improvement. The Committee recommends adoption of PR 24-430.

II. LEGISLATIVE CHRONOLOGY

October 19, 2021	PR 24-430, the “Commission on Health Equity Christopher J. King Reappointment Resolution of 2021” is introduced by Chairman Mendelson.
October 21, 2021	Notice of a Public Roundtable on PR 24-430 is published in the <i>District of Columbia Register</i> .
October 27, 2021	The Committee of the Whole holds a public roundtable on PR 24-430.
October 29, 2021	Notice of Intent to Act on PR 24-359 is published in the <i>District of Columbia Register</i> .
November 2, 2021	PR 24-430 is referred to the Committee of the Whole
December 7, 2021	The Committee of the Whole marks-up PR 24-430.

III. POSITION OF THE EXECUTIVE

Dr. King is a Council appointee to the Commission on Health Equity. The Executive did not submit comments with respect to the appointee.

IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission on PR 24-430.

V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public hearing on PR 24-430 on Wednesday, October 27, 2021. Copies of the testimony regarding PR 24-430 are attached to this report.

Christopher J. King, Appointee, testified and answered questions from Chairman Mendelson regarding his background and experience as it pertains to the Commission on Health Equity and his interest in continuing to serve on the Commission.

The Committee received no testimony or comments in opposition to Dr. King’s appointment.

VI. IMPACT ON EXISTING LAW

Voting members of the Commission on Health Equity appointed by the Council are appointed pursuant to section 5043(b)(2) of the Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C. Law 21-160; D.C. Official Code § 7-756.01(b)(2)).

VII. FISCAL IMPACT

PR 24-430 will have no fiscal impact on the District of Columbia budget or financial plan. Members of the Commission on Health Equity are not entitled to compensation.

VIII. SECTION-BY-SECTION ANALYSIS

<u>Section 1</u>	States the short title of PR 24-430.
<u>Section 2</u>	Confirms the appointment of Christopher J. King as a member of the Commission on Health Equity to serve a term to end on July 7, 2024.
<u>Section 3</u>	Requires that a copy of the resolution, upon adoption, be transmitted to the appointee, the chairperson of the Commission, and to the Office of the Mayor.
<u>Section 4</u>	Provides that PR 24-430 shall take effect immediately upon the first date of publication in the District of Columbia Register.

IX. COMMITTEE ACTION

X. ATTACHMENTS

1. PR 24-430 as introduced.
2. Nominee's response to Committee questions.
3. Written testimony and comments.
4. Legal sufficiency determination.
5. Committee Print for PR 24-430.


Chairman Phil Mendelson

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A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To reappoint Dr. Christopher J. King to the Commission on Health Equity.

RESOLVED BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the “Commission on Health Equity Christopher J. King Reappointment Resolution of 2021”.

Sec. 2. The Council of the District of Columbia reappoints:

Dr. Christopher J. King
Theodore R. Hagans Drive, NE
Washington, D.C. 20018
(Ward 5)

as a voting member of the Commission on Health Equity, established by section 5043 of the Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C. Law 21-160; D.C. Official Code § 7-756.01), to serve a 3-year term to end July 7, 2024.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the appointee, the chairperson of the Commission, and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately upon the first date of publication in the District of Columbia Register.

Christopher J. King, PhD, MHSc, FACHE

Theodore R. Hagans Dr. NE Washington, DC 20018

Capacity and Mission

Visionary, board certified healthcare strategist, researcher, and educator who is committed to transforming health systems to achieve health equity and optimal health outcomes.

Chair Health Systems Administration

2/15 – Current

Georgetown University Medical Center

Associate Professor

Provide visionary leadership and strategic direction to distinguish the Department of Health Systems Administration as a national academic leader in advancing practice, shaping policy, and expanding the body of knowledge.

Executive Leadership

- Restructure academic programs in Health Systems Administration to better align with market trends, the Triple Aim and other national reform initiatives
- Direct a nationally ranked and accredited Health Systems Administration graduate program; oversee curricular model, lead program planning, recruitment and national marketing activities
- Oversee a \$11.5M operating budget and manage a \$3.2M grants portfolio
- Oversee performance and evaluation of 10 core faculty and 25 adjunct faculty
- Manage coordination and achievement of all CAHME accreditation requirements
- Advance the mission of the academic medical system by serving on committees focused on implementation science and population health management

Teaching, Practice & Scholarship

- Conduct research, produce scholarship, and create innovative instructional designs to ensure future healthcare leaders possess the critical skills for a new and evolving healthcare industry
- Develop lectures and lead discussions for medical students, nurses and health systems administrators on structural/institutionalized racism, implicit bias and health outcomes
- Serve as institutional scholar and spokesperson on health disparities, health equity and national health reform efforts
- Serve as lead author of peer reviewed publications with emphasis on increasing access and quality of care for historically marginalized populations
- Convene local and national health partners to facilitate experiential learning and professional development
- Review and approve curricula to ensure alignment with core values and competency-based expectations
- Teach Strategic Planning in Healthcare, Quality and Safety, Human Capital Management and Experiential Seminars

Assistant Vice President, Community Health

7/10 – 1/15

MedStar Health, Columbia, MD

Established the system's first Corporate Community Health Function

- Served as an internal expert on state and national efforts to promote health equity and reduce or eliminate health disparities
- Advised senior executives and board members on opportunities to improve population health by reallocating \$42M in resources for promising practices and evidence-based community health programming

- Developed a 6-year community health strategic plan that integrated community health services, health professions education, research, and charity care. Aligned plan with county, state, and national health goals.
- Developed a framework and provided executive oversight over Community Health Needs Assessments for nine acute care hospitals and 1 specialty care hospital in six diverse jurisdictions
- Directed analyses of primary and secondary data collection methodologies for 10 underserved communities; synthesized findings and published results
- Served as an institutional expert on epidemiology and public health surveillance; aligned regional activities accordingly
- Established financial reporting policies and conducted annual financial analyses to calculate and validate the system's community benefit investment, totaling more than \$311M in medical education, charity care, research, and community health services
- Wrote annual performance narratives for local, state and national regulatory bodies (Health Service Cost Review Commission (MD), Internal Revenue Service)
- Provided executive leadership for community health professionals; developed and reinforced community benefit policies and procedures; provided supervision to 16 mid-level professionals
- Created the system's first comprehensive charity care data analysis methodology to identify geographic hot spots of morbidity and disease incidence and prevalence; developed infographics for public release
- Established criteria and launched the system's first community health signature program to shape policy on a neighborhood health initiative targeting African American males
- Served as chief managing editor of the system's annual Report to the Community
- Established and maintained working relationships with national, state, and regional community health stakeholders

Chairman, Board of Directors

01/11-12/13

Consumer Health Foundation

Refocused grantmaking strategy to address historic injustices and racial equity as a means of reducing or eliminating racial differences in health outcomes.

- Oversaw governance practices and policies to protect, preserve and advance the Foundation's mission and its \$32M endowment
- Managed a national search process to replace the founding President and CEO
- Led an institutional process to transform the foundation's operations and program strategy to focus on racial equity, economic justice, and its connection to health status
- Developed and oversaw processes for annual board and CEO performance evaluations
- Served as co-author of *"Integrating Racial Equity in Foundation Governance, Operations and Program Strategy"*

Senior Director, Grants & Communications

02/08-7/10

MedStar Washington Hospital Center, Washington, DC

- Supported hospital's operational budget by serving as lead grant writer - securing and managing a \$3.5 million portfolio of public and private grants
- Developed an electronic grants management and grant tracking system to improve stewardship
- Lead system efforts to develop an innovative partnership with Microsoft to test a Personal Health Record kiosk application for culturally and linguistically diverse populations
- Crafted and tested interventions for special minority populations: teen parents, homebound seniors, and persons with HIV/AIDS cancer and diabetes
- Served as internal consultant for developing clinical, operational, and community health plans that are consistent with local and national health priorities
- Led and facilitated strategic planning sessions with interdisciplinary teams of health professionals
- Served as managing editor for Center Connections, a foundation publication, disbursed to 20,000 residents
- Supervised two associates and one intern

Director of Program Management

(8/03 – 02/08)

Greater Baden Medical Services, Inc., MD

- Increased health center's operational budget by serving as lead grant writer - securing nearly 1.9 million in public and private grants
- Improved marketing and branding by serving as founder and editor of the agency's website/annual report
- Developed and oversaw various internal and external communication publications
- Led community assessments and served as key strategist to strengthen stakeholder relations to secure and expand the health center's mission
- Provided executive leadership and regulated agency compliance of 7 public/private grant funded healthcare safety net programs. Cumulatively budget: \$1.8 million
- Led comprehensive efforts to improve coordination and quality of care for special populations: homeless, persons with HIV/AIDS, and women, infants, and children
- Led culturally appropriate intervention efforts. Primary care medical encounters among Hispanic persons increased by 30% within 2 years
- Shaped healthcare policy development by serving on various state committees, tasks forces, and work groups
- Served as key informant to executive team on national health objectives, trends, and goals
- Instituted training measures to ensure agency performance is consistent with the Bureau of Primary Care's *Chronic Care Model*
- Served as county spokesperson on Federally Qualified Health Centers and chronic disease management
- Created and managed a chronic disease data collection methodology to improve agency compliance with HRSA/CDC/AHRQ best practices in using registries to treat persons with chronic diseases in a primary care setting

Organizational Development Consultant

1/00-8/03

Dimensions Healthcare System, Cheverly, MD

- Served as the hospital's training coordinator for CPR instruction. Ensure CPR certification was available to 789 healthcare professionals. Maintained 99% compliance with American Heart Association training center regulations
- Revised the corporation's new employee orientation, developed a 4-hour orientation module and served as primary presenter. Instructed over 100 sessions - totaling 4,500 employees
- Implemented a leadership ladder concept for mid and senior level professionals (130). Facilitated trainings on: hiring for success, situational leadership, coaching for improved performance, conflict management, etc.
- Implemented a 360-degree assessment tool, formulated systematic assessments and provided participants with structured feedback. Tracked participants and provided support, assistance, coaching and counseling
- Represented the hospital system on several community committees: American Heart Association, Prince George's County School Health Council and Prince George's County Human Relations Commission

Health Educator

8/96-1/00

Prince George's County Board of Education, Upper Marlboro, MD

- Developed and wrote innovative program curricula for Prince George's County health education professionals
- Provided health education academic instruction for over 2000 students within a 3.5-year timeframe
- Planned and facilitated continuing education health education coursework for 30 provisional educators.
- Evaluated health education programs
- Determined the effectiveness and plausibility of potential health education materials and programs for target populations
- Taught CPR, infectious/noninfectious diseases, nutrition, substance abuse and conception in accordance with the Prince George's County high school curriculum
- Devised and implemented leadership skills programs and presentations
- Administered *Wellness Workshops* for union members

RESEARCH AND SCHOLARLY ACTIVITIES

Peer Reviewed Publications (Professional Publications & Research Journals)

King CJ, Conquering Health Disparities: The Role of the Healthcare Executive. Healthcare Executive Magazine. 2005. Vol.22. Nov/Dec. 34-36. PMID 16320485.

King CJ, Taylor S. & Leonhard S. Quality and Cost Benefits of FQHC Expansion, Mid- Atlantic Association of Community Health Centers. 2007

King CJ, Building a Culture of Philanthropy: One Organization's Successful Transformation. Healthcare Executive Magazine. 2008. Vol. 23. Nov/Dec. 50-52. PMID 19195363.

King CJ, Recruiting Minorities into Health Professions. Healthcare Executive Magazine. 2010. Vol. 25. July: 54-57. PMID: 20649171.

King, CJ. Racial and Ethnic Differences in Accessing Timely Cancer Screening and Treatment Services: A Quantitative Analysis. 2013. (Order No. 3568869). Available from ProQuest Central; ProQuest Dissertations & Theses Global. (1424274942). Retrieved from <http://proxy.library.georgetown.edu/login?url=https://search.proquest.com/docview/1424274942?accountid=11091>

King CJ, Chen J, Garza MA, Thomas SB. Breast and Cervical Screening by Race/Ethnicity: Comparative Analyses Before and During the Great Recession. American Journal of Preventive Medicine. 2014. 46(4): 359-367. doi:10.1016/j.amepre.2013.11.016. Selected for CEU.

King CJ, Chen J, Dagher RK, Holt CL, Thomas SB. Decomposing Differences in Medical Care Access Among Cancer Survivors by Race and Ethnicity. American Journal of Medical Quality. 2015. 30(5): 459-469. doi:10.1177/1062860614537676.

King CJ, Roach J. Community Health Needs Assessments: A Framework for America's Hospitals. Population Health Management. 2015. 19(2): 78-80. doi:10.1089/pop.2015.0053.

Redwood Y, **King CJ**. Integrating Racial Equity in Foundation Governance, Operations and Program Strategy. The Foundation Review. 2016. 9(1): Article 5. doi:10.9707/1944-5660.1190.

King CJ, Redwood Y. The Health Care Institution, Population Health and Black Lives. Journal of the National Medical Association. 2016. 108(2):131-136. doi:10.1016/j.jnma.2016.04.002.

Young A, Love J, Csuti N, **King CJ**. Looking in the Mirror: Equity in Practice for Philanthropy. The Foundation Review. 2017. 9(4): Article 11. doi: 10.9707/1944-5660-1390.

King CJ, Cloonan P. The Intersection: Population Health, Historically Underserved Black Communities and Health Administration Education. Journal of Health Administration Education. Winter 2018. 35(1). 65-79. <https://www.ingentaconnect.com/contentone/aupha/jhae/2018/00000035/00000001/art00006>

King CJ, Moreno J, Coleman SV, Williams, JF. Diabetes mortality rates among African Americans: A descriptive analysis pre and post Medicaid expansion. Preventive Medicine Reports. December 2018. 12. 20-24. <https://doi.org/10.1016/j.pmedr.2018.08.001>

Wesley DB, Boxley C, Kurgatt S, **King CJ**, Miller KE. The Intersection of Human Factors Engineering in Health Equity. Chapter 5. Advancing Diversity, Inclusion, and Social Justice Through Human Factors Engineering. Taylor & Francis

Group, CRC Press. Boca Raton, FL. 2020. ISBN-13 978-1-1138-38798.

King CJ. The Journey from Medical Care to Health Care: Lessons from the Field. American Hospital Association, Institute for Diversity and Health Equity. March 2020.

<https://ifdhe.aha.org/system/files/media/file/2020/04/From%20Medical%20Care%20to%20Health%20Care%20King.pdf>

Shi Bo, **King CJ**, Shenghsiu SS. Relationship of Hospital Star Ratings to Race, Education, and Community Income. Journal of Hospital Medicine. 23 September 2020. (10): 588-593. doi:10.12788/jhm.3393.

King CJ, Wesley DB. Reconceptualizing Race and Healthcare in the Wake of COVID-19. Georgetown Journal of International Affairs. 14 December 2020. <https://gja.georgetown.edu/2020/12/14/reconceptualizing-race-and-healthcare-in-the-wake-of-covid-19/>

Peer-Reviewed Publication for Government Entity

King et al. The Health of the African American Community in the District of Columbia. Georgetown University of School of Nursing & Health Studies. Prepared for the Mayor and DC Commission on African American Affairs. 2016. Accessible via:

<https://www.georgetown.edu/sites/www/files/The%20Health%20of%20the%20African%20American%20Community%20in%20the%20District%20of%20Columbia.pdf>

King et al. Health Disparities in the Black Community: An Imperative for Racial Equity in the District of Columbia. Georgetown University Schools of Nursing & Health Studies. 2020. Feature Article: https://nhs.georgetown.edu/news-story/health-disparities-report/?fbclid=IwAR3T8y-948_10uBpOPISVMIuiNe-rm4OKknAVJDilGedDwgEUkRfhsL48QU

Kranz, Ashley M., Anita Chandra, Jaime Madrigano, Teague Ruder, Grace Gahlon, Janice C. Blanchard, and **Christopher J. King**, Assessing Health and Human Services Needs to Support an Integrated Health in All Policies Plan for Prince George's County, Maryland. Santa Monica, CA: RAND Corporation, 2020.

https://www.rand.org/pubs/research_reports/RRA647-1.html.

Other Publications

King CJ, Recommendations for Engendering a Comprehensive Community Based HIV Management Infrastructure, Health Action Forum and NAACP, Prince George's County. 2004-2005

Blogs and Social Media

King CJ, Hospitals and Health Equity: New Directions Post the Affordable Care Act.

American Hospital Association. Equity of Care Blog. 2015. Accessible via: <http://www.equityofcare.org/inc-eqcare/dhtml/blog-article.dhtml?dcrpath=HRET/blog-entry/data/20150504>

King CJ, Hospitals, Population Health, and Communities of Color: Addressing Root Causes of Poor Health. Robert Wood Johnson New Connections Program Blog. 2016. Accessible via:

<https://medium.com/@newconx/hospitals-population-health-and-communities-of-color-addressing-root-causes-of-poor-health-by-7ae4c03037e>

Selected Grant Awards and Service Agreements greater than \$20,000¹

¹ *Denotes Service Agreement
Funding <\$20,000 not included

Agency: Baxter Foundation
 Title: Chronic Disease Community Health Project
 Year: 2002
 PI / Project Director: Christopher J. King
 Total Award Amount: \$28,425

Agency: Harry and Jeanette Weinberg Foundation
 Title: Operational Support / Greater Baden Medical Services
 Year: 2007
 PI / Project Director: Christopher J. King
 Total Award Amount: \$180,000

Agency: Office of Minority Health
 Title: Bilingual and Bicultural Demonstration Grant
 Dates: 2007-2010
 PI / Project Director: Christopher J. King
 Total Award Amount: \$699,000

Agency: Montgomery County Department of Health: African American Health Program
 Title: Let's Talk Man to Man: A Peer Outreach Project*
 Year: 2008
 PI / Project Director: Christopher J. King
 Total Award Amount: \$21,240

Agency: Microsoft
 Title: Microsoft HealthVault Be Well Fund
 Year: 2008
 Co-PI: Christopher J. King
 Total Award Amount: \$500,130

Agency: DC Community Health Administration
 Title: Teen Alliance for Prepared Parenting
 Year: 2009
 Co-PI: Christopher J. King
 Total Award Amount: \$229,350

Agency: Otsuka Pharmaceuticals
 Title: Medical House Call Program
 Year: 2009
 PI: Christopher J. King
 Total Award Amount: \$50,000

Agency: DC Community Health Administration
 Title: Chronic Disease Management and Prevention among African American Men
 Year: 2009
 PI: Christopher J. King
 Total Award Amount: \$250,000

Agency: The Alexander and Margaret Stewart Trust
 Title: Medical House Call Program
 Years: 2009, 2010

Co-PI: Christopher J. King
Total Award Amount: \$350,000 (\$175,000/annual)

Agency: AstraZeneca HealthCare Foundation
Title: Hair, Heart & Health
Years: 2013-2014
PI / Project Director: Christopher J. King
Total Award Amount: \$256,460

Agency: Elsie & Marvin Dekelboun Foundation
Title: Infusion Bay Expansion Project
Year: 2013
PI: Christopher J. King
Total Award Amount: \$1,000,000

Agency: Morris & Gwendolyn Cafritz Foundation
Title: Construction of "The Morris & Gwendolyn Cafritz Foundation Electrophysiology Laboratories" at MedStar Washington Hospital Center
Year: 2014
Co-PI: Christopher J. King
Total Award Amount: \$2,000,000

Agency: MedStar Health
Title: 2018 Community Health Needs Assessment*
Year: 2017
PI: Christopher J. King
Total Award Amount: \$40,000

Agency: Georgetown University School of Nursing & Health Studies
Title: Conducting CHNAs with a Racial Equity Lens
Year: 2017
PI: Christopher J. King
Total Award Amount: \$20,000

Agency: Georgetown University School of Nursing & Health Studies
Title: Health Equity Think Tank Course
Year: 2017
Co-Developer: Christopher J. King
Total Award Amount: \$20,000

²*Denotes Service Agreement
Awards <\$20,000 not included

Invited Lectures & Presentations, Media Appearances, Panel Discussions & Symposium Development

- Lecturer, Winston Salem State University. National Conference on Ending Health Disparities. 2004
- Lecturer, American College of Healthcare Executives. *Fueling the Pipeline: Diversity as a Key Strategy*. June 7, 2011
- Presenter, American Public Health Association Annual Conference. *Health Reform and Community Benefit: Where Do We Go from Here?* October 31, 2011

- Presenter, Academy Health Annual Conference. *Decomposing Differences in Access to Care Race and Ethnicity*. 2013
- Presenter and Co-coordinator. MedStar Health and Advisory Board Company. *Community Benefit, System Integration, and Population Health*. April 29, 2014
- Keynote Address, Arizona Alliance of Community Health Centers. *Improving Health Outcomes by Operationalizing Health Equity*. February 4, 2015
- Lecturer, Adventist HealthCare Center for Health Equity & Wellness. *How to Build a Vital Health Ministry: Incorporating Evidence-Based Practice Programming in Faith Communities*. February 1, 2016
- Lecture, Georgetown University Medical Center, *Interprofessional Education and Implicit Bias*. February 5, 2016
- Presenter, Collective Impact Forum Annual Conference. *The Journey to Health Equity*. June 7, 2016
- Moderator, National Association of Health Services Executives – Baltimore Chapter Annual Conference. *Healthcare Beyond the Four Walls. The Progressive Journey Towards Population Health*. August 5, 2016
- Presenter and Panelist, Georgetown University Policy Briefing. *The State of the African Americans in DC: Health Disparities*. September 15, 2016
- Presenter, Georgetown Alumni of Philadelphia. *Achieving Health Equity: An Academic-Community Partnership*. September 22, 2016
- Presenter, Georgetown University Board of Directors. *Health Equity, Research, Application and Transformation*. October 5, 2016
- Presenter, Collective Impact Forum. *Moving Equity from Theory to Practice*. October 11, 2016
- Presenter, Georgetown University School of Nursing and Health Studies' Board of Advisors. *Health Equity, Research, Application and Transformation*. October 13, 2016
- Lecturer, Georgetown University Parent Lecture Day. *Achieving Health Equity: The Role of the Healthcare System*. October 15, 2016
- Lecturer, Association of Black Foundation Executives. *Foundations and Hospitals: New Partnerships to Improve Black Lives*. October 20, 2016
- Plenary Session Moderator, Adventist HealthCare, Center for Health Equity and Wellness Annual Conference. *Community Engagement: Lessons from the Field*. December 1, 2016
- Lecturer, DC Bar Association. *Implicit Bias, Personal Reflections and Your Ethical Duties*. April 7, 2017
- Lecturer, MedStar Georgetown University Hospital. *Racial Disparities in Medicine*. October 11, 2017
- Presenter, Georgetown University Medical Center Alumni Reunion. *Health Disparities in the District of Columbia*. October 27, 2017
- Presenter, Georgetown University Medical Center Convocation. *Health Disparities in the District of Columbia*. October 30, 2017

- Lecturer, Georgetown University Department of Family Medicine. *Health Equity in the Nation's Capital*. November 2, 2017
- Moderator, Healthcare Anchor Network. *Leading Change, Building Capacity, Creating Innovation*. December 5, 2017

Media Appearances

- Radio Guest, Myndtalk, 88.9FM. Discussion on *HIV Stigma and Treatment*. 2006
- Media Interview, Gazette. *Wellness Center to Bring More Health, Dental Care to Area*. May 10, 2007
- TV Guest, WJLA Channel 7. *Healthcare Initiatives in Prince George's County*. May, 2007
- Media Interview, The Washington Examiner. *Churches in Prince George's County Organize to Fight Aids Epidemic*. February 6, 2018
- Live Guest, Kojo Nnamdi Show. *Health Disparities in the Nation's Capital*. November 11, 2016
- Podcast with Scott Becker, Founder of Becker's Hospital Review. May 7, 2019.
- Live Guest, Kojo Nnamdi Show. *Racial Disparities and COVID*. June 9, 2020

Panel Discussions

- Panelist, Consumer Health Foundation, Health Action Forum. *HIV Update in Prince George's County*. 2005
- Panelist, Texas A&M University. *Best Practices to Address Under-Representation of African-Americans and Hispanics in the Health Professions in Texas*. 2012
- Panelist, Georgetown University, John Carroll Day. *Health Justice Alliance*. April 21, 2017
- Panelist, GEO Funders Annual Learning Conference. *Connecting Equity and Learning*. May 31, 2017
- Panelist, Georgetown Medical Center Alumni Reception. *Health Equity and DC*. October 27, 2017
- Panelist, National Association of City and County Health Officers. *The State of Health Equity in Washington, DC*. June 20, 2018

Symposium Development – Regional and National Audience

- Organizer and Lecturer, MedStar Health and Advisory Board Company. *Population Health and System Integration*. April 24, 2014
- Organizer, National Association of Health Services Executives. *2016 Minority C-Suite Executive Roundtable*. April 14, 2016
- Organizer, National Association of Health Services Executives. *2017 Minority C-Suite Executive Roundtable*. April 6, 2017

Editorial Boards and Peer Review Activities

Editor for Corporate Publications

- Editor (2007-2009) MedStar Washington Hospital Center, Center Connections Publication
- Editor (2011-2014) MedStar Health Corporation, Annual Report to the Community Publication

Peer Reviewer – Published Publications

- Van de Vijzel AR, Heijink R, Schipper M. Has Variation in Length of Stay in Acute Hospitals Decreased? Analysing Trends in Variation in LOS Between and Within Dutch Hospitals. BMC Health Services Research. 2015. 15(438). <https://doi.org/10.1186/s12913-015-1087-6>
- Bailey ZD, Krieger N, Agenor M, Graves J, Linos N, Bassett MT. Structural Racism and Health Inequities in the USA: Evidence and Interventions. The Lancet. 2017. 389(10077). 1453-1463. [https://doi.org/10.1016/S0140-6736\(17\)30569-X](https://doi.org/10.1016/S0140-6736(17)30569-X)
- Kirk CM, Johnson-Hakim S, Anglin A, Connelly C. Putting the Community Back into Community Health Needs Assessments: Maximizing Partnerships Via Community-Based Participatory Research. John Hopkins University Press. 2017. 11(2). 167-173. doi [10.1353/cpr.2017.0021](https://doi.org/10.1353/cpr.2017.0021)
- Cram P, Kenneth S, Yiyue L, Stephanie WE, Sylvie H, Douglas R, Nicole C, Jones M, Wolinsky FD. Racial Differences and Disparities in Osteoporosis-related Bone Health. Medical Care. 2017. 55(6). 561-568. <https://doi.org/10.1097/MLR.0000000000000718>

Professional Service

Grant Reviewer	Associated Black Charities, 2004
Former Chair and Board Member	Consumer Health Foundation, 2008-2017
Co-Chair	DC Hospital Association Community Benefit Workgroup, 2012
Advisory Board Member	Association for Community Health Improvement, 2011-2012
Vice Chairman	Board of Directors, MOSAICA, 2011-2012
Contributor	DC Cancer Consortium, DC Cancer Control Plan, 2013-2018
Online Course Developer	University of Maryland School of Public Health, 2014
Senior Fellow	American Hospital Association, Health Research & Educational Trust, 2014-current
Advisory Board Member	DC Department of Health, CMS State Health Innovation Model, 2015-2017
Advisory Board Member	Adventist HealthCare, Center for Health Equity and Wellness, 2015-current

Consultant	MedStar Health, 2018 Community Health Needs Assessment, 2017
Informant	The Atlantic, <i>Roundtable Dinner on Health Equity</i> , November 20, 2017
Officer	National Association of Health Services Executives, 2016-current
Grant Reviewer	Missouri Foundation for Health, <i>Reimagining Approaches to Improve Access to Care</i> , 2017
Consultant	Techserv Corporation, <i>Institutional Racism in Healthcare</i> . 2020
Consultant/Reviewer	Innovation Horizons, LLC. <i>Implicit Bias Training Modules for pharmacy professional</i> . 2019
Consultant	American Associate of Retired Persons. <i>Empirical Analysis of Racial Disparities in Black DC Residents Age 50 and Older</i> . 2020
Trustee, Vice Chair	Capella University Board of Directors 2014-present

State Government Appointed Advisor:

Governor Martin O’Malley Appointment
Advisor, State of Maryland, Governor’s Wellmobile Program, 2013-2016

Washington DC Mayor’s Commission on Health Equity
Appointed Commissioner, 2019-2022

HONORS AND AWARDS

Leadership Advisor of the Year Award	Prince George’s County Board of Education, 2000
Leadership Prince George’s Alum	Dimensions Healthcare System, 2003
John L. Green Leadership Scholarship	MedStar Health, 2010
Minority Business Leader Award	Washington Business Journal, 2010
Wall of Champions Recipient	Greater Baden Medical Services, 2015
Faculty Achievement in Education Award	Georgetown University, 2017
Early Career Engaged Scholarship Award	Campus Compact Mid-Atlantic 2018

PROFESSIONAL SOCIETY MEMBERSHIP

2006 – Present	American College of Healthcare Executives, Member
2010 – 2015	American Public Health Association, Member
2013 – 2015	American Public Health Association

2014 – 2015	Robert Wood Johnson New Connections Program, Member
2014 – 2016	Health Research and Educational Trust, Fellow
2105 – Present	National Association of Health Services Executives, Officer
Academic training	Doctor of Philosophy, Health Services Administration, University of Maryland (2013) Master of Health Science, Community Health, Towson University (2002) Bachelor of Science, School and Community Health, East Carolina University (1996)
Board Certification:	Effective date 2008

Christopher J. King
Questions for Reappointment to the Commission on Health Equity
October 27, 2021

1. Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$1,000, including publicly traded stock.

n/a

2. Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$200 during the past two years.

n/a

3. Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.

n/a

4. Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$1,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.

n/a

5. Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$1,000.

n/a

6. Please list all professional and occupational licenses held by you.

Board Certification in Healthcare Management, #381331
American College of Healthcare Executives

7. Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.

8. Please provide the name of each business entity transaction (including consulting) with the District Government which you or your immediate family have received (or are receiving) income or services rendered in excess of \$200 during the past two years.

n/a

9. Please list all boards and commissions connected with the District government on which you are or have been a member and include a term for each.

n/a

10. Please list any other boards on which you are currently a member.

DC Hospital Association Board Member – term ends 2024

11. Do you have outstanding liabilities for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested?

No

12. Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the Board?

No

13. Please describe any local political activity (i.e., the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including all campaign contributions to a D.C. candidate or political committee.

None

14. Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.

No

15. Why have you agreed to serve another term and how do you plan to continue to help the Commission fulfill its role and mission during your time on the Commission?

As a native Washingtonian, I am deeply concerned about a legacy of inequitable conditions, which have yielded some of the starkest health disparities in the nation. As a health systems practitioner and researcher whose body of work is at the intersection of systemic racism and health, I realize the impact of my voice in advancing the mission of the commission. Should I be reappointed, I will continue to make substantive

contributions in how we can apply a health equity lens - socially, economically, and politically. Moreover, I will use my voice to advance atonement in policymaking.

16. Given that you have previously served on the Commission, what challenges do you believe the Commission has experienced during your time?

I am very excited about the Council Office on Racial Equity (CORE); however, I think there could be a tendency for duplication in our efforts. I think we will need to be strategic about how the two committee's function. How do we clarify scope of work? Where might we collaborate and how will that look?

Both entities are critical and I look forward to my contributions – particularly around streamlining efforts and achieving collective impact.

1 **DRAFT COMMITTEE PRINT**
2 Committee of the Whole
3 December 7, 2021
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8

9 A PROPOSED RESOLUTION

10 _____
11
12 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA
13 _____
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17 To reappoint Dr. Christopher J. King to the Commission on Health Equity.

18
19 RESOLVED BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this
20 resolution may be cited as the “Commission on Health Equity Christopher J. King
21 Reappointment Resolution of 2021”.

22 Sec. 2. The Council of the District of Columbia reappoints:

23 Dr. Christopher J. King
24 Theodore R. Hagans Drive, NE
25 Washington, D.C. 20018
26 (Ward 5)
27

28 as a voting member of the Commission on Health Equity, established by section 5043 of the
29 Commission on Health Equity Amendment Act of 2016, effective October 8, 2016 (D.C. Law
30 21-160; D.C. Official Code § 7-756.01), to serve a 3-year term to end July 7, 2024.

31 Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution,
32 upon its adoption, to the appointee, the chairperson of the Commission, and to the Office of the
33 Mayor.

34 Sec. 4. This resolution shall take effect immediately upon the first date of publication in
35 the District of Columbia Register.