

**COUNCIL OF THE DISTRICT OF COLUMBIA
COMMITTEE OF THE WHOLE
COMMITTEE REPORT**

1350 Pennsylvania Avenue, NW, Washington, DC 20004

DRAFT

TO: All Councilmembers

FROM: Chairman Phil Mendelson
Committee of the Whole

DATE: January 17, 2023

SUBJECT: Report on PR 25-31, “Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2023”

The Committee of the Whole, to which Proposed Resolution 25-31, the “Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2023” was referred, reports favorably thereon, and recommends approval by the Council.

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I. BACKGROUND AND NEED

On November 14, 2022, PR 24-1067, the “Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2023” was introduced by Chairman Phil Mendelson at the request of Mayor Muriel Bowser. As of the beginning of Council Period 25, the measure was redesignated as PR 25-31. PR 25-31 would confirm the Mayor’s nomination of Dr. Michele Hagans for appointment to the Metropolitan Washington Airports Authority Board of Directors for a six-year term expiring January 5, 2029. Ms. Hagans is currently a resident of Ward 4.

The Metropolitan Washington Airports Authority (“MWAA”) was created in 1987 to assume control of Washington Dulles International Airport and Washington National Airport (later renamed Ronald Reagan Washington National Airport). The airports were formerly run by the U.S. Department of Transportation and the Federal Aviation Administration. MWAA is an

independent body created through an interstate compact between the Commonwealth of Virginia and the District of Columbia.

In addition to the two airports, MWAA also operates, maintains, and controls the Dulles Toll Road and the Dulles Access Road. In 2008, Virginia officially transferred control of the Toll Road to MWAA in order for MWAA to construct an extension of WMATA's rail line, known as the Silver Line, connecting the region to Tysons Corner and Dulles Airport. The first phase of the Silver Line opened in July of 2014, with the second phase currently under construction and expected to open in 2021. MWAA's other major infrastructure project currently underway is the \$1 billion Project Journey at Ronald Reagan National Airport. Slated for completion in 2021, the project will add a new 14-gate concourse to replace commuter Gate 35X, and new two new security checkpoints above the arrivals level that will replace the existing checkpoints. The new checkpoints will place most of National Hall post-security, allowing for free movement between Concourses B/C and the new concourse.

The Metropolitan Washington Airports Authority Board of Directors (the Board) governs the activities of MWAA. It is composed of 17 members: seven members appointed by the Governor of Virginia, four members appointed by the Mayor of the District of Columbia, three members appointed by the Governor of Maryland, and three members appointed by the President with the advice and consent of the Senate. Board terms are for six years and members may not hold over and may not serve after the expiration of a term but may be reappointed. However, each member is limited to a maximum of two terms. All members must reside within the Washington Standard Metropolitan Statistical Area except for the President's appointments, each of whom must be a registered voter of a state other than Virginia, Maryland, or the District.¹ These provisions are the result of changes required by Congress 2012 that increased the number and allocation of seats, prohibited the holding over of a seat, and limited reappointment.²

Michele Hagans is president of Fort Lincoln New Town Corporation and Fort Lincoln Realty Company. Ms. Hagans earned a Bachelor of Science, a Master of Engineering, a Master of Divinity, and a Doctor of Ministry from Howard University, as well as a Master of Business Administration from George Washington University.

Ms. Hagans is an entrepreneur with extensive experience in the commercial development field. As an individual developer and certified property manager, Ms. Hagans has served as the president of Hagans Development Company, Inc. Ms. Hagans was instrumental in redeveloping the Fort Lincoln "Gateway" community. She serves on a number of community and business affiliated boards including Delta Sigma Theta Sorority, Inc., the Federal City Council, and Howard University. She was previously the Chair of the Board of EventsDC where she had a focus on promoting the District as a world-class destination and generating economic and community benefits for residents. In addition, she previously served as General Manager of Public Parking Facilities at National Airport.

The Committee of the Whole has received no testimony or comments in opposition to Ms. Hagans's appointment. At the December 22, 2022 hearing on her nomination, Ms. Hagans

¹ 49 U.S.C. § 49106(c)

² Pub. L. 112-55, §191 (2011), H.B. 1245, 2012 Reg. Sess. (Va. 2015), D.C. Law 19-222 (Bill 19-829).

testified about her qualifications and her willingness to serve on the MWA Board. She also spoke to the importance of promoting more opportunities for District businesses including employment opportunities for District residents. She noted that the opening of Metro’s Silver Line to Dulles Airport provides an opportunity for District residents to take advantage of employment operations in the region, including at Dulles.

Ms. Hagans has relevant professional experience that will be a benefit to the MWA Board and also has extensive experience serving successfully on a number of other Boards. The Committee supports the nomination and recommends adoption of PR 25-31.

Table A: Membership of Metropolitan Washington Airports Authority Board of Directors

Council Resolution	Member Name	Appointing Jurisdiction	Term Expiration
	William E. Sudow, Chair	Virginia	October 11, 2024
R 23-625	Thorn Pozen, Vice Chair	District of Columbia	January 5, 2027
R 22-668	Judith N. Batty	District of Columbia	October 4, 2024
R 22-667	Joslyn N. Williams	District of Columbia	January 5, 2025
PR 25-31	Dr. Michele Hagans	District of Columbia	January 5, 2029
	Mamie W. Mallory	Maryland	October 10, 2024
	Mark Uncapher	Maryland	November 30, 2022
	Timothy Poole	Maryland	November 30, 2026
	Vacant	Virginia	November 23, 2028
	Albert Dwoskin	Virginia	October 11, 2024
	J. Walter Tejada	Virginia	November 23, 2024
	John A. Braun	Virginia	November 23, 2024
	Katherine K. Hanley	Virginia	November 23, 2026
	David G. Speck	Virginia	November 23, 2026
	Sean O. Burton	Federal	May 30, 2024
	Vacant	Federal	
	Vacant	Federal	

II. LEGISLATIVE CHRONOLOGY

- November 14, 2022 PR 24-1067, the “Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2022” is introduced by Chairman Mendelson at the request of Mayor Bowser.
- December 2, 2022 Notice of Intent to Act on PR 24-1067 is published in the *District of Columbia Register*.
- December 2, 2022 Notice of a Public Hearing on PR 24-1067 is published in the *District of Columbia Register*.
- December 6, 2022 PR 25-31 is “read” at a regular Legislative Meeting; on this date the referral of the PR to the Committee of the Whole is official and the 90-day period for Council review begins. If this measure is not acted upon by the Council before March 15, 2023, PR 24-1067 will be deemed disapproved.

December 22, 2022 The Committee of the Whole holds a public hearing on PR 24-1067.
January 2, 2023 PR 24-1067 expires and is redesignated as PR 25-31.
January 17, 2023 The Committee of the Whole marks-up PR 25-31.

III. POSITION OF THE EXECUTIVE

Dr. Michele Hagans is the Mayor's nomination for appointment to the Metropolitan Washington Airports Authority Board of Directors.

IV. COMMENTS OF ADVISORY NEIGHBORHOOD COMMISSIONS

The Committee received no testimony or comments from any Advisory Neighborhood Commission.

V. SUMMARY OF TESTIMONY

The Committee of the Whole held a public hearing on PR 25-31 on Thursday, December 22, 2022. The testimony is summarized below. Copies of written testimony are attached to this report.

Warner Session, Member, Metropolitan Washington Airports Authority Board of Directors, testified in support of the nominee, citing Ms. Hagans' skills and background relevant to the functions of the Board. He described the work of the Board and detailed the time commitments and responsibilities of the Board.

Greg O'Dell, Public Witness, testified to his past work with Ms. Hagans at the District's convention center authority and her skillset's relevance to the work of the Board. He also testified to her leadership abilities and ability to work with others.

Michele Hagans, Nominee, testified about her background and willingness to serve on the MWAA Board and her focus on business and employment opportunities for District residents.

The Committee received no testimony or comments in opposition to PR 25-31.

VI. IMPACT ON EXISTING LAW

Members of the Metropolitan Washington Airports Authority Board of Directors are appointed pursuant to section 5 of the District of Columbia Regional Airports Authority Act of 1985, effective December 3, 1985 (D.C. Law 6-67; D.C. Official Code § 9-901 *et seq.*), as amended by D.C. Law 19-222, which establishes the Board, and in accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01).

VII. FISCAL IMPACT

The approval of PR 25-31 will have no fiscal impact. Members are not compensated by the District government and the operations of the Airports Authority are self-funded.

VIII. SECTION-BY-SECTION ANALYSIS

<u>Section 1</u>	States the short title of PR 25-31.
<u>Section 2</u>	Confirms the nomination for appointment of Michele Hagans to the Metropolitan Washington Airports Authority Board of Directors for a term to end on January 5, 2029.
<u>Section 3</u>	Directs the Chairman of the Council to transmit a copy of this resolution to the nominee, MWAA, and the Mayor.
<u>Section 4</u>	Effective date.

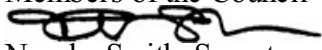
IX. COMMITTEE ACTION

X. ATTACHMENTS

1. PR 25-31 as introduced.
2. Nominee's response to Committee questions.
3. Written testimony and comments.
4. Legal Sufficiency Review.
5. Committee Print for PR 25-31.

COUNCIL OF THE DISTRICT OF COLUMBIA
1350 Pennsylvania Avenue, N.W.
Washington D.C. 20004

Memorandum

To : Members of the Council
From :  Nyasha Smith, Secretary to the Council
Date : Friday, January 6, 2023
Subject : Referral of Proposed Legislation

Notice is given that the attached proposed legislation was introduced in the Office of the Secretary on Monday, November 14, 2022. Copies are available in Room 10, the Legislative Services Division.

TITLE: "Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2022", PR25-0031

INTRODUCED BY: Chairman Mendelson, at the request of Mayor

The Chairman is referring this legislation to Committee of the Whole. This resolution will be deemed disapproved on Wednesday, March 15, 2023 without Council action.

Attachment
cc: General Counsel
Budget Director
Legislative Services



MURIEL BOWSER
MAYOR

November 14, 2022

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW, Suite 504
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 5 of the District of Columbia Regional Airports Authority Act of 1985, effective December 3, 1985 (D.C. Law 6-67; D.C. Official Code § 9-904), I am pleased to nominate the following person:

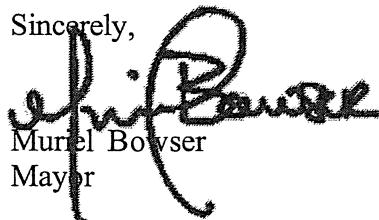
Ms. Michele Hagans
Myrtle Street, NW
Washington, DC 20012
(Ward 4)

for appointment as a member of the Board of the Metropolitan Washington Airports Authority Board of Directors, replacing Warner H. Session, to serve the remainder of an unexpired term ending January 5, 2023, and for a new term to end January 5, 2029.

Enclosed you will find biographical information detailing the experience of Ms. Hagans, together with a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,


Muriel Bowser
Mayor



Chairman Phil Mendelson
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To confirm the appointment of Ms. Michele Hagans to the Metropolitan Washington Airports Authority Board of Directors.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2022".

Sec. 2. The Council of the District of Columbia confirms the appointment of:

Ms. Michele Hagans
Myrtle Street, NW
Washington, DC 20012
(Ward 4)

as a member of the Metropolitan Washington Airports Authority Board of Directors, pursuant to section 5 of the District of Columbia Regional Airports Authority Act of 1985, effective December 3, 1985 (D.C. Law 6-67; D.C. Official Code § 9-904), replacing Warner H. Session, for the remainder of an unexpired term ending January 5, 2023, and for a new term to end January 5, 2029.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

MICHELE V. HAGANS

Biographical Data

OFFICE:



EDUCATION:

BS, 1973, Howard University, Washington, D.C.
ME, 1976, Howard University, Washington, D.C.
MBA, 1994, George Washington University, Washington, D.C.
M.Div., 2007, Howard University, Washington, DC
D.Min. 2013, Howard University, Washington, DC

Certified Property Manager, Institute for Real Estate Management

Licensed Real Estate Broker: District of Columbia
and State of Maryland

PROFESSIONAL DATA:

President:

Fort Lincoln New Town Corporation, Inc.
Fort Lincoln Realty Company, Inc.

COMMUNITY AND BUSINESS AFFILIATIONS AND DIRECTORSHIPS:

Board of Directors:	Compass Rose Society
Board of Directors:	Delta Sigma Theta Sorority, Inc.
Board of Directors:	District of Columbia Building Industry Association
Board of Directors:	HEROES, Inc.

Michele V. Hagans
Biographical Data
Page Two

Board of Trustees:	Federal City Council
Board of Trustees:	Howard University
Board of Trustees:	Tugaloo College
Board of Trustees:	Virginia Theological Seminary
Executive Council:	The Links, Incorporated
Member:	Cathedral Chapter: Washington National Cathedral
Member:	Delta Sigma Theta Sorority, Inc.
Member:	The Economic Club of Washington
Member:	The George Washington University Executive MBA Alumni Association (Founding member)
Member:	International Women's Forum of Washington
Member:	Institute for Real Estate Management
Member:	Lambda Alpha International
Member:	Leadership Washington (Class of 1988)
Member:	The Links Incorporated
Member:	Urban Land Institute
Member:	Women of Washington, Inc.
Member:	World Presidents' Organization

HONORS AND RECOGNITIONS

2016 Minority Business Leader Awardee, *Presented by the Washington Business Journal, 2016*

2013 Achievement Award, *Presented by the District of Columbia Building Industry Association, 2013*

2006 Leader of the Years, *Presented by the Greater Washington Board of Trade, 2006*

Entrepreneurship Award, *Presented by D.C. Chamber of Commerce at the 2002 Women's Leadership Awards Luncheon*

Mary Alice Stoddard Community Service Award, *Presented by Family And Child Services of Washington, D.C., Inc., 1999*

Alumni Achievement Award, In Business and Community Service, *Presented by Howard University during Charter Day Celebration, 1997*

Business Woman of the Year, *Presented by United Cerebral Palsy Association of Washington, D.C. and Northern Virginia, 1994*

Outstanding Public Service Contribution, *Presented by Commercial Real Estate Women, 1994*

Dedicated Community Service and Outstanding Role Model to African Americans, Tribute to Black Women Community Leaders, *Presented by the National Council of Negro Women, Inc., 1992*

Top Producer Major Gifts, District Division, 1989 YMCA Partner with Youth Campaign, *Presented by the YMCA of the National Capital Region, 1989*

Outstanding Contributions in Support of the Black Family, *Presented by Delta Sigma Theta, Inc., Eastern Region, 1989*

Outstanding Business Person of the Year, Theodore R. Hagans Jr. Memorial Achievement Award, *Presented by the Minority Business Opportunity Commission, Minority Enterprise Development Week, 1989*

Entrepreneurial Excellence in Real Estate Development, *Presented by the Howard University School of Business and Public Administration, 1988*

Michele V. Hagens
Biographical Data
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HONORS AND RECOGNITIONS (continued)

Outstanding Participation in Community Housing and Economic Development in D.C., *Presented by University Legal Services, 1988*

Business Person of the Year, *Presented by the District of Columbia Chamber of Commerce, 1987*

Presidential Citation - Salute to Women in Business, *Presented by the National Business League, 1986*



Executive Office of the Mayor - Office of Talent and Appointments
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Michele Hagans



Michele Hagans is president of Fort Lincoln New Town Corporation, Incorporated and Fort Lincoln Realty Company, Incorporated.

Ms. Hagans is an adept entrepreneur, individual developer, and certified property manager with extensive expertise in the commercial development field. Through strong strategic partnership alliance building, she has supported the needs of D.C. residents in all quadrants of the city. She has restructured and developed a number of companies, focusing on an array of real estate and business complexities. Ms. Hagans has also served as the president of Hagans Development Company, Inc.

In addition, Ms. Hagans served as General Manager of the Public Parking Facilities at Washington National Airport, which consisted of over 5,000 spaces and generated income of over \$10 million annually.

Ms. Hagans is an ordained Episcopal priest and dedicated community servant who currently serves on the board of directors of HEROES, Inc., Delta Sigma Theta Sorority, Inc., and Compass Rose Society. She also serves as president of the District of Columbia Building Industry Association and is a member of several organizations including The Economic Club and the International Women's Forum of Washington.

A Ward 4 resident, Ms. Hagans received a Bachelor of Science, a Master of Engineering, a Master of Divinity, and a Doctor of Ministry from Howard University. She also received a Master of Business Administration from George Washington University.



**RESPONSES OF MICHELE V. HAGANS TO CHAIRMAN MENDELSON'S
DECEMBER 13, 2022 LETTER REGARDING PR24-1067**

1. *Please provide a copy of the Financial Disclosure Statement you filed with the Office of Campaign Finance or the Board of Ethics and Government Accountability. If you have not filed a Financial Disclosure Statement, please provide answers to questions no. 2-8 in lieu of that statement.*

See answers provided below.

2. *Please provide the name of each business entity transacting any business with the District Government in which you have a beneficial interest valued in excess of \$1,000, including publicly traded stock.*

None.

3. *Please provide the name of each business entity transacting any business (including consulting) with the District Government from which you or your immediate family have received (or are receiving) income for services rendered in excess of \$200 during the past two years.*

None.

4. *Please provide the name of each business entity transacting business with the District Government in which you or any member of your immediate family serves as an officer, director, partner, or agent. Also list the position(s) held, a brief description of the entity, and any other pertinent details.*

None.

5. *Please provide the name of any lender and the amount of liability for each outstanding liability borrowed by you or any member of your immediate family in excess of \$1,000. Do not include loans from a federal or state insured or regulated financial institution, or from any business enterprise regularly engaged in the business of providing revolving credit or installment accounts.*

None Exist.

6. *Please list the location of all real property located in the District of Columbia in which you have an interest with a fair market value in excess of \$1,000.*

Real Estate Owned in the District of Columbia

3128 Apple Road NE

3142 Apple Road NE

3232 Banneker Road NE

3122 Cherry Road NE

1400 Church Street NW #107

3600 C J Barney Drive NE

4232 – 14th Street NE

3708 Jamison Street NE

2425 L Street NW #114
1645 Myrtle Street NW
1730 New Hampshire Ave NW #5
2649 P.R. Harris Place NE
3022 Pineview Court NE
3030 Pineview Court NE
3058 Pineview Court NE #3
602 Quintanna Place NW
1859 Redwood Terrace NW
3833 – 17th Place NE
50 Underwood Place NW
62 Underwood Place NW
89 Underwood Street NE
1773 Verbena Street NW
1913 Yorktown Road NW

7. *Please list all professional and occupational licenses held by you.*

Real Estate Broker

8. *Please list any professional organizations of which you are currently a member.*

**International Women’s Forum of Washington
Institute of Real Estate Management
Lambda Alpha International
Urban Land Institute**

9. *Please list all boards and commissions connected with the District government on which you are or have been a member and include the term of service for each.*

**Member and Chair, Board of Trustees University of the
District of Columbia
1991 to 1999 (approximately)**

**Chair, Washington Convention and Sports Authority
t/a Events DC
February 2012 to May 2015**

10. *Please list any other boards (e.g., Board of Directors of a non-profit) on which you are currently a member.*

Board of Directors

**Compass Rose Society
Delta Sigma Theta Sorority, Inc.
District of Columbia Building Industry Association
Greater Washington Urban League
HEROES, Inc.
National Council of Negro Women**

Board of Trustees

**Federal City Council
Howard University
Living Classrooms
Tougaloo College
Virginia Theological Seminary**

11. *Do you have any outstanding liability for taxes, fees, or other payments to the District, federal, or other state or local governments, either contested or uncontested? If so, please provide documentation of attempts to pay the amount owed or to resolve the disputed claim.*

None Exist.

12. *Do you or any member of your immediate family have any interest, financial or otherwise, that may directly or indirectly pose a conflict of interest for you in performance of your duties as a member of the HPRB?*

I assume this question was regarding MWAA and not HPRB but the answer is “No.”

13. *Please describe any local political activity (i.e. the District of Columbia local elections or campaigns) that you have engaged in over the past five years, including all campaign contributions to a D.C. candidate or political committee.*

Political Contributions Made To

**Anita Bonds
Muriel Bowser
Eric Goulet
Vincent Gray
Christina Henderson
Phil Mendelson
Kenyan McDuffie
Brooke Pinto
Brandon Todd**

14. *Are you registered with any local, state, or federal government to lobby? If so, list the jurisdiction(s) in which you are registered.*

No.

15. *Why have you agreed to serve, and how do you plan to help the Authority fulfill its role and mission? Include in your answer what you believe should be the priorities for the Authority and specific challenges you see for the Authority.*

The opportunity to serve our city on the Metropolitan Airports Authority Board of Directors is a continuation of my commitment to the District of Columbia and my life's work.

Once appointed, I will be able to fully ascertain the challenges faced by the Authority, but as a member of the MWAA Board of Directors, I intend to join my fellow DC appointees in ensuring the interests of the District of Columbia are fully represented, performing appropriate management oversight of the organization, and encouraging MWAA to make DC businesses and residents are aware of opportunities at the Authority. Finally, I want to support MWAA's goal of being an economic driver for the District of Columbia.

16. *Please include any past and present experiences that you believe are relevant to support your appointment to the Authority.*

Of all my experiences, I believe being an entrepreneur, and former Chair of the Washington Convention and Sports Authority Board will serve me well as an MWAA board member. First, as an entrepreneur, I fully understand supply and demand. The demand for access to the National Capital Region has grown and continues to grow. MWAA will need to continue to work toward sustainable and steady growth in passenger load and cargo handling at both Ronald Reagan Washington National Airport and Washington Dulles International Airport. Second, as the former Chair of the Washington Convention and Sports Authority Board, I know MWAA must continue its commitment to providing world-class transportation facilities and services at both airports to better serve the District and the National Capital Region. I intend to support MWAA's President & CEO, Jack Potter, and his team in achieving those important goals.

TESTIMONY OF WARNER H. SESSION

PR 24-1067, Metropolitan Washington Airports Authority Board of Directors Michele Hagans Confirmation Resolution of 2022

December 22, 2022 1

10:00 a.m.

Good morning, Mr. Chairman. I am Warner Session, Principal of the Session Law Firm and one of four District residents appointed by the Mayor currently serving on the Metropolitan Washington Airports Authority (MWAA) Board.

As you know, I have served two terms (12 years total) on the MWAA Board and my term will officially end on January 5, 2023. So, I am very pleased today to speak in support of the Mayor's nominee to replace me – Rev. Dr. Michele Hagans. I say with great confidence that I cannot think of a better person to pass the baton to than her.

Rev. Dr. Hagans has been a fixture in the District business and civic community over many decades. Her pedigree is incomparable having earned four degrees from Howard University – including a Master of Engineering and Doctor of Ministry. She also holds a Master of Business Administration from George Washington University. As an entrepreneur and businesswoman in the real estate space, Rev. Dr. Hagans has left her imprint across the District. Her business acumen is well-known and well-respected. Her record of community service is equally impressive, presently serving on numerous boards including the Howard University Board of Trustees and the Virginia Theological Seminary Board of Trustees. Most recently, she served as President of the DC Building Industry Association, having led that organization from 2020 to 2022, providing steady leadership during the pandemic. Many of us in the business community have benefitted from her leadership.

Moreover, I want to note, in particular, that Rev. Dr. Hagans previously served as General Manager of the Public Parking Facilities at Reagan National Airport. In that role she had responsibility for over 5000 parking spaces and overall facilities that generated income in excess of \$10 million annually. So, her participation in the Reagan National Airport economy will not be new.

Finally, Rev. Dr. Hagans joins the MWAA Board at a good time. Despite having been disrupted by the pandemic, MWAA is in good place. This year, we cut the ribbon on the Silver Line and transferred it to WMATA. Our passenger traffic at both Dulles and National is coming back strong, exceeding 80% of the 2019, pre-pandemic level. We have received nearly **\$50 million** in competitive grants to help with capital improvements at Dulles airport. We launched “**MWAA in your Community**” awareness and education program to improve small business certification and MWAA is building out its Office of Diversity, Inclusion and Social Impact Team. We will also have 25 new concessions coming online next year and we are also looking to monetize our real estate assets at Dulles.

Even with all of these accomplishments in this past year, there is always room for improvement. With Rev. Dr. Hagans joining the Board, I expect that MWAA will increase the number of minority businesses participating in contracts and, in particular, District-based businesses, as well as increase job opportunities for District residents.

I know that Rev. Dr. Hagans is up to the task.

That concludes my testimony. Thank you.

Testimony for Michele Hagans Nomination – Airports Board

(G. O'Dell)

Chairman Mendelson, members of the Committee and Council Staff, it is with great pleasure that I am testifying in support of the nomination for Michele Hagans to serve on the Metropolitan Washington Airports Authority Board of Directors. There is no one more committed to our wonderful city and no one better qualified to help lead this critically important institution for our region.

Having successfully redeveloped the “Gateway” to the city, as evidenced by the thriving Fort Lincoln community, Michele has helped transformed our city. While she is a prominent leader in our business community, she is equally known for her work in the community, through her ministerial work and the various organizations she has either supported and/or led. Her numerous accomplishments and accolades are too many to mention here; however, what is most notable is her humility and her boundless desire to serve others.

I've had the incredible fortune of having known Michele for nearly 20 years – and in various capacities – as a tough but fair negotiator as key development partner to the city on major economic development initiatives, as my boss (again tough but fair 😊) when she served as Chair of the Events DC board, and eternally, as a mentor and dear friend. At every moment, every encounter – I always appreciated Michele's ability to treat everyone, from all walks of life, with the dignity and respect that everyone deserves.

While never overbearing, there is no one with more integrity or a stronger moral compass than her.

As it is germane to her Airports Board nomination, I would like to quickly touch upon her tenure as board chair of Events DC during my time as president and CEO of the organization. Specifically, Michele served as chair from 2011 to 2015. Thanks to her guidance and the support of the full board, Events DC significantly grew its business and achieve some critical milestones – most notably the opening of the Marriott Marquis in 2014 and the launch of our redevelopment efforts for the RFK Campus, under her watch.

As a board chair, Michele was instrumental in helping me and Events DC gain the support of our political leadership and stakeholders on critical initiatives of the Authority. Further, as a well-respected and trusted pillar of the community, Michele stressed the importance of engaging the community and helped facilitate discussions with key members of the communities we served. For me personally, I so appreciated Michele's management style – while universally known for being tough when she needed to be, Michele was always fair, extremely compassionate about our people and ... ALWAYS had your back. These are traits that we all aspire to have in the leadership of our organizations. For anyone who has the opportunity to benefit from Michele's tutelage and guidance, your organization will be better served and individually, your lives will be forever enriched.

**GOVERNMENT OF THE DISTRICT OF COLUMBIA
Metropolitan Washington Airports Authority Board of Directors**



Public Roundtable on

**PR24-1067, the “Metropolitan Washington Airports Authority Board of
Directors Michele Hagans Confirmation Resolution of 2022”**

Testimony of

Michele Hagans

Before the

Committee of the Whole

Council of the District of Columbia

The Honorable Phil Mendelson, Chairperson

December 22, 2022

10:00 am

Virtual Meeting Platform

The John A. Wilson Building

1350 Pennsylvania Avenue, NW

Washington, DC 20004

Good morning, Chairman Mendelson and members of the Committee of the Whole. I am Michele V. Hagans, and it is with pleasure and humility that I testify before you in support of my nomination to the Metropolitan Washington Airports Authority ("MWAA") Board of Directors. I am deeply grateful to Mayor Muriel E. Bowser for nominating me and honored by the Mayor's confidence in me. As a native Washingtonian, I am committed to serving the District of Columbia and its residents as a newly appointed MWAA Board of Directors member.

The entirety of my life's work has been dedicated to the District of Columbia and its residents. For nearly 40 years, I have served as the President of Fort Lincoln New Town Corporation. In that role, I have built more than 2,000 housing units, with nearly 800 of those designated as senior citizen housing. And with the opening of the Shops at Dakota Crossing, I expanded food and retail options in Ward 5 and the city, which is expected to generate more than \$700,000,000 in tax revenues for the District of Columbia over the next 30 years.

As a complement to my professional work, I have an extensive record of community service. I serve on the Board of Directors for the following organizations: The Compass Rose Society, Delta Sigma Theta Sorority, Inc., DCBIA, and HEROES, Inc. I also serve on the Board of Trustees for the following organizations: Federal City Council, Howard University, Tugaloo College, and the Virginia Theological Seminary.

I also previously served as the Chair of the Walter E. Washington Convention Center Board of Directors and chaired the Board of Trustees of the University of the District of Columbia. I have also served on the boards of Venture Philanthropy Partners, Inc., and Living Classrooms of the National Capital Region. I am a standing member of the Economic Club of Washington, the World Presidents' Organization, and the International Women's Forum of Washington.

In addition to all my community service work, I hold four degrees from Howard University: a Bachelor of Science, a Master of Engineering, a Master of Divinity, and a Doctorate of Ministry, and an MBA from George Washington University.

While I am most known for my work developing Fort Lincoln New Town, as a partner in Metro Center Associates, I developed three office buildings, a Macy's Company Department Store (formerly Hecht's), and a Marriott Hotel (formerly Holiday Inn Crown Plaza Hotel). With Tivoli Partners LLC, I developed Tivoli Square, which is a mixed-used development incorporating retail, office, residential, and the arts in the heart of the Columbia Heights neighborhood in Washington, DC. Also, as a member of NBL Associates Limited Partnership, developed a mid-rise office building located at 800 9th Street, SW. Something that very few know about me is that prior to assuming the helm at Fort Lincoln New Town Corporation, I was the general manager for the parking concession at what was known then as the Washington National Airport.

Of all my experiences, I believe being an entrepreneur, and former Chair of the Convention Center Board will serve me well as an MWAA board member. First, as an entrepreneur, I fully understand supply and demand. The demand for access to the National Capital Region has grown and continues to grow. MWAA will need to continue to work toward sustainable and steady growth in passenger load and cargo handling at both Ronald Reagan Washington National Airport and Washington Dulles International Airport. Second, as the former Chair of the Convention Center Board, I know MWAA must continue its commitment to providing world-class transportation

facilities and services at both airports to better serve the District and the National Capital Region. I intend to support MWAA's President & CEO, Jack Potter, and his team in achieving those important goals.

As a member of the MWAA Board of Directors, I also intend to join my fellow DC appointees in ensuring the interests of the District of Columbia are fully represented, performing appropriate management oversight of the organization, and encouraging MWAA to make DC businesses aware of available contracting opportunities and District residents are aware of employment opportunities at the Authority. Finally, I want to support MWAA's goal of being an economic driver for the District of Columbia.

The opportunity to serve our city on the Metropolitan Airports Authority Board of Directors is a continuation of my commitment to the District of Columbia and my life's work. I look forward to the challenge, believe I am up to the task and with the insight of our Mayor, believe the National Capital Region will continue to be a desired destination.

Thank you, Mr. Chairman, for the opportunity to testify. I believe my biographical data has been circulated to you, and I would be happy to respond to any question you or committee members may have.



CRP, Incorporated

Statement of

Carolyn B. Rudd, EdD

Chair, District of Columbia Chamber of Commerce
and
President/CEO, CRP, Inc.

Before the **Committee of the Whole, Thursday, December 22, 2022; 10:00 am**
In consideration of the “Metropolitan Washington Airports Authority Board of Directors
Michele Hagans Confirmation Resolution of 2022”

Chairman Mendelson and members of the Committee of the Whole, I whole-heartedly support the nomination of the Rev. Dr. Michele V. Hagans to the Metropolitan Washington Airports Authority (MWAA) Board of Directors. I have known and worked with the Rev. Dr. Hagans for over thirty years in my roles as a minority business owner and advocate in the District, member of Leadership Greater Washington, member and Board Chair of the DC Chamber of Commerce and a member of Delta Sigma Theta Sorority. The breadth and depth of her impressive professional and business credentials as well as her entrepreneurial leadership and civic and community involvement make her an exceptional candidate to serve on the MWAA Board. She is an iconic business leader in our community.

Professional and Business Credentials

As President of the Fort Lincoln New Town Corporation and the Fort Lincoln Realty Company, the Rev. Dr. Hagans is an accomplished developer and trailblazer who has left an indelible imprint

on the commercial and residential real estate industry in the Washington, DC region. For over three decades, she has solidified herself as a leader in the industry and one of the few women of color – locally and nationally – at the helm of a highly successful real estate enterprise. As a retired priest in the Episcopal Diocese of Washington, she counseled congregations and diocesan leaders undertaking construction or real estate projects while blazing her own trail within the male-dominated church hierarchy. As the recipient of four academic degrees, including a MBA, she offers the MWAA a level of intellectual prowess few nominees can match. As a philanthropist, she has invested generously in organizations and causes that embody her Christian values.

Entrepreneurial Leadership

Her entrepreneurial leadership and extraordinary business acumen are the primary reasons why Ft. Lincoln New Town Corporation is a leader in the real estate community in the District. As an example, the Rev. Dr. Hagans spearheaded the development of The Shops at Dakota Crossing (retail development) and the Villages at Dakota Crossing (residential), making the Fort Lincoln neighborhood one of the most vibrant and successful planned communities in the Washington metropolitan area. The Shops at Dakota Crossing are particularly impactful, contributing to a better and more prosperous District of Columbia by creating 1,200 construction and permanent jobs. Local organizations that have honored her for these and other achievements as a change maker include the DC Chamber of Commerce, the University of the District of Columbia, Greater Washington Board of Trade, Howard University, the District of Columbia Building Industry Association, and the *Washington Business Journal*.

Community/Civic Involvement

The Rev. Dr. Hagans' long and distinguished record of civic and community service is an important aspect of her credentials, as she has served either as the chair of the board of directors or as a member of the board at a number of leading nonprofit organizations, locally. These governance experiences have enabled her to work across a broad spectrum of policy issues and domains, including youth development, elementary and secondary education, higher education, community development, capacity-building, urban development, housing, law enforcement, college access, and tourism development.

Closing

In closing, the Rev. Dr. Michele Hagans is well-equipped to advance the MWAA's strategic and operating priorities, which include continuing the modernization of MWAA facilities, diversifying non-airline revenue sources, and leveraging opportunities created by the completion of the Silver Line Metrorail Project and MWAA's recent receipt of an infusion of Federal infrastructure funds. In deliberating these and other MWAA post-pandemic challenges, the Rev. Dr. Hagans will bring to bear a wealth of thought leadership, solutions-oriented, and opportunity-focused thinking essential to the success of the agency's governance operating model.

Thank you for this opportunity to submit testify in support of the Rev. Dr. Hagans' appointment as a MWAA board member.

Carolyn B. Rudd

Carolyn B. Rudd, EdD

1 **DRAFT COMMITTEE PRINT**
2 Committee of the Whole
3 January 17, 2023
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7 A PROPOSED RESOLUTION
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10 25-31
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13 IN THE COUNCIL OF THE DISTRICT OF COLUMBIA
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18 To confirm the appointment of Ms. Michele Hagans as a board member of the Metropolitan
19 Washington Airports Authority Board of Directors.
20

21 RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this
22 resolution may be cited as the “Metropolitan Washington Airports Authority Board of Directors
23 Michele Hagans Confirmation Resolution of 2023”.

24 Sec. 2. The Council of the District of Columbia confirms the appointment of:

25 Ms. Michele Hagans
26 Myrtle Street, NW
27 Washington, DC 20012
28 (Ward 4)
29

30 As a member of the Metropolitan Washington Airports Authority Board of Directors,
31 established by section 5 of the District of Columbia Regional Airports Authority Act of 1985,
32 effective December 3, 1985 (D.C. Law 6-67; D.C. Official Code § 9-904), for a six-year term to
33 end January 5, 2029.

34 Sec. 3. The Chairman of the Council shall transmit a copy of this resolution, upon its
35 adoption, to the nominee, the Metropolitan Washington Airports Authority, and the Office of the
36 Mayor.

37 Sec. 4. This resolution shall take effect immediately.